U.S. CHEMICAL SAFETY AND HAZARD INVESTIGATION BOARD

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COMBUSTIBLE DUST EXPLOSION AT IMPERIAL SUGAR COMPANY PORT WENTWORTH, GEORGIA, ON FEBRUARY 7, 2008

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PUBLIC MEETING

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Cumberland Ballroom
Hilton Hotel
15 East Liberty Street

Savannah, Georgia

Thursday, September 24, 2009

The above-entitled meeting came to order, pursuant to notice, at 6:30 p.m.

BOARD MEMBERS:

JOHN BRESLAND, Chairman GARY L. VISSCHER WILLIAM B. WARK

WILLIAM E. WRIGHT

CHRISTOPHER WARNER, General Counsel INVESTIGATION TEAM MEMBERS:

JOHN B. VORDERBRUEGGEN

LUCY SCIALLO JOHNNIE BANKS

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- 1 PROCEEDINGS
- 2 (6:30 p.m.)
- 3 MR. BRESLAND: Good evening, and
- 4 welcome to this public meeting of the U.S.
- 5 Chemical Safety Board, the CSB. I'm John
- 6 Bresland, Chairman and CEO of the Board. With
- 7 me this evening are board members Gary Visscher,
- 8 William Wark and William Wright. Also joining
- 9 us is our general counsel Chris Warner and the
- 10 CSB staff members whose efforts have facilitated
- 11 this meeting.
- 12 Before we begin, I would like to
- 13 take a moment to extend my deepest sympathies to
- 14 those who were injured and those who lost
- 15 friends and loved ones as a result of this
- 16 terrible accident. I would also like to
- 17 acknowledge the many organizations that
- 18 responded to this accident, including the fire
- 19 departments, EMTs and the local hospital whose
- 20 organized and cooperative efforts provided
- 21 valuable assistance to victims and families
- 22 during this event.

- 1 The CSB is an independent
- 2 nonregulatory federal agency that investigates
- 3 major chemical accidents at fixed facilities.
- 4 Our investigations examine all aspects of
- 5 chemical accidents, including physical causes
- 6 related to equipment design, as well as
- 7 inadequacies in regulations, industry standards
- 8 and safety management systems.
- 9 Ultimately we issue safety
- 10 recommendations which are designed to prevent
- 11 similar accidents in the future.
- The purpose of this evening's
- 13 meeting is for the CSB investigative team to
- 14 present their findings to the Board and for the
- 15 Board to vote on the final report in the
- 16 February 7, 2008, explosion at Imperial Sugar in
- 17 Port Wentworth, Georgia. Following that
- 18 presentation we will open the floor to public
- 19 comments, and then the meeting will conclude
- 20 with a discussion by the Board and a vote on the
- 21 final report.
- Before we begin, I would like to

- 1 point out some safety information. Please make
- 2 a note of where the exits are. There are three
- doors here, and those doors, if you move to the
- 4 right, will take you outside the building in
- 5 case there is an emergency. I'd also ask that
- 6 you please mute your cell phones so that the
- 7 proceedings are not disturbed. I'll give a
- 8 second to do that.
- 9 (Pause.)
- MR. BRESLAND: Thank you.
- 11 On the evening of February 7, 2008,
- 12 at the Imperial Sugar refinery in Port
- 13 Wentworth, Georgia, there were 101 employees and
- 14 contractors present at the facility. A
- 15 combustible dust explosion and fire fatally
- 16 injured 14 employees. In addition to these
- 17 victims, 39 others were injured, including 23
- 18 who were burned. Of these 23 burn victims, 15
- 19 had serious and life-threatening injuries,
- 20 requiring hospitalization at the Joseph M. Still
- 21 Burn Center in Augusta, more than a hundred
- 22 miles from Port Wentworth.

- 1 There was a tragic, unnecessary loss
- of life, and so the Chemical Safety Board began
- 3 an investigation. Let me explain the process
- 4 the Board follows to complete an investigation.
- 5 Each independent member sitting up
- 6 here this evening has had the opportunity to
- 7 individually study the draft report. At this
- 8 public meeting we will discuss our opinions
- 9 about the report and then vote on the report and
- 10 its recommendations. Our objective is to leave
- 11 here with strong, effective recommendations,
- 12 based on the report's findings, that will help
- 13 prevent future accidents.
- 14 If anyone in the audience wishes to
- 15 comment publicly after the investigators'
- 16 presentation, please sign up at the tables in
- 17 the check-in area, and I will call your name at
- 18 the appropriate time. However, please note that
- 19 we will have to limit public comments to three
- 20 minutes each, and also note that we are not able
- 21 to take questions for the investigators directly
- 22 from the audience, and so I ask that all

- 1 comments be directed to me as the presiding
- 2 official.
- 3 And if there is a point that is
- 4 raised in your comment where I believe the
- 5 investigators can provide some immediate
- 6 clarification, I'll ask them to do so.
- 7 I'd like to thank the team for their
- 8 diligent work on this investigation, and I will
- 9 now recognize other board members for an opening
- 10 statement.
- 11 Mr. Visscher?
- MR. VISSCHER: None. Thank you, Mr.
- 13 Chairman.
- MR. BRESLAND: Mr. Wark?
- MR. WARK: None, thank you.
- MR. BRESLAND: Mr. Wright?
- 17 MR. WRIGHT: Nothing, Mr. Chairman.
- 18 MR. BRESLAND: Thank you. At this
- 19 time I will ask CSB Investigation Supervisor
- 20 John Vorderbrueggen to introduce the
- 21 investigation team and begin his presentation.
- Mr. Vorderbrueggen is a mechanical

- 1 engineer and a registered Professional Engineer
- 2 and has worked for several well known
- 3 engineering firms. He has more then 35 years of
- 4 experience in engineering consulting, mechanical
- 5 and structural design and process safety. He
- 6 has led a number of major investigations since
- 7 joining the Chemical Safety Board in 2002.
- 8 Mr. Vorderbrueggen.
- 9 MR. VORDERBRUEGGEN: Thank you,
- 10 Chairman Bresland.
- 11 Members of the Board, General
- 12 Counsel, ladies and gentlemen, to start this
- 13 presentation, let me first introduce my
- 14 colleagues here at my left.
- 15 Ms. Lucy Sciallo holds a bachelor of
- 16 science degree in industrial health and safety
- 17 from the Pennsylvania State University. Prior
- 18 to joining the CSB, Ms. Sciallo worked in the
- 19 oil industry as a Health and Safety Specialist
- 20 and focused on incident reporting and analysis,
- 21 facility auditing and chemical consequent
- 22 analysis. She also holds a Graduate Safety

- 1 Practitioner designation from the Board of
- 2 Certified Safety Professionals.
- 3 Mr. Johnnie Banks worked for 22
- 4 years at the Chevron-Texaco Corporation refinery
- 5 prior to joining the Chemical Safety Board. In
- 6 addition to being a head operator, he was
- 7 involved with health and safety initiatives at
- 8 the facility, such as the implementation and
- 9 coordination of near-miss reporting and incident
- 10 investigation tracking programs. Mr. Banks is a
- 11 graduate of the University of California-Berkley
- 12 and is a Certified Fire and Explosion
- 13 Investigator.
- 14 As Mr. Bresland introduced, there
- 15 was a significant emergency response because of
- 16 this incident. And let me just acknowledge a
- 17 few by name. The emergency response was headed
- 18 by the Port Wentworth Fire Department and Fire
- 19 Chief, and to support that effort, the Pooler
- 20 Fire Department, Bloomingdale Fire Department,
- 21 Thunderbolt, Savannah and Effingham County Fire
- 22 Departments participated in the fire

- 1 suppression, search and rescue, and recovery of
- 2 the victims involved in this incident.
- In addition, the Savannah-Chatham
- 4 Metropolitan police and of course the Port
- 5 Wentworth police and sheriffs in the counties
- 6 and areas participated in this terrible tragedy.
- 7 The Georgia State Fire Marshal had a team on
- 8 site within hours of this incident. The Georgia
- 9 Emergency Management Agency supported this
- 10 emergency response. The Chatham County
- 11 Emergency Management Agency participated. The
- 12 Georgia Search and Rescue conducted extensive
- 13 search for the victims inside this facility.
- 14 In addition, the Salvation Army and
- 15 the American Red Cross supported this activity.
- 16 In particular, Salvation Army spent many months
- on site providing food for the folks that were
- in the disassembly of the damaged equipment and
- 19 the like.
- 20 And, then, finally, I want to
- 21 recognize Our Lady of Lords Catholic Church,
- 22 which is directly across the street from the

- 1 facility, for their effort in supporting the
- 2 families that night and for many days after that
- 3 as they worked through this tragedy.
- 4 The agenda for this evening will
- 5 cover the following subjects. There'll be a
- 6 brief presentation on what is a combustible dust
- 7 explosion; how does it occur? And that's
- 8 primarily for the benefit of the audience, who
- 9 may not be familiar with the concept.
- 10 There'll be a brief company
- 11 description. Then we will present an incident
- 12 animation, which is a presentation of what the
- investigation team concluded was the sequence of
- 14 events for the primary dust explosion and how it
- 15 progressed in the facility.
- 16 We will then present the findings
- 17 and causes of this event. There will be a
- 18 discussion on the regulatory impact as a result
- 19 of this event. Then we will conclude with
- 20 recommendations to the Board for consideration
- 21 and then we will close with Board questions.
- 22 And as Mr. Bresland pointed out, there will be a

- 1 comment period from the members of the audience.
- 2 For the benefit of the audience, I'm
- 3 going to present a very short combustible dust
- 4 explosion video. There's a couple of
- 5 demonstrations in this video. It describes
- 6 how -- why dust becomes combustible and
- 7 explosive, and I just want to note that one of
- 8 the examples they refer to polyethylene dust,
- 9 which is used in the demonstration.
- 10 Polyethylene dust has similar characteristics to
- 11 sugar dust. So when you see the two events and
- 12 when they specifically polyethylene, it is
- 13 essentially equivalent to sugar dust.
- (Whereupon, a video was played.)
- MR. VORDERBRUEGGEN: Okay. With
- 16 that introduction of dust explosion sequence of
- 17 events, I'll move into the activities of our
- 18 investigation and our findings.
- 19 The five-member investigation team
- 20 arrived on site on February 8, 2008 -- that is a
- 21 typo; I apologize. The incident occurred on
- 22 February 8, 2007. More than four months of

- 1 activities were conducted on site as the
- 2 facility was dismantled; the damaged areas were
- 3 dismantled.
- 4 Some 2,500 man-hours of effort went
- 5 into just that piece of our 19-month
- 6 investigation. We conducted approximately 140
- 7 interviews of workers, contractors, managers,
- 8 supervisors, company executives. We photo-
- 9 documented the facility as it was disassembled,
- 10 we reviewed equipment records, we collected
- 11 sugar samples for later testing to determine
- 12 what kind of characteristics the sugar dust in
- 13 these sugar samples might have, and we reviewed
- 14 thousands of company documents and
- 15 correspondence dating back to the 1950s, 1960s
- 16 and up to, of course, the present. And that
- 17 included the predecessor owner of that facility,
- 18 Savannah Foods.
- Just a brief summary of Imperial
- 20 Sugar and their history: Imperial Sugar Company
- 21 has more than a century of refining and
- 22 packaging experience in the sugar industry.

- 1 They operated the Sugar Land, Texas, sugar
- 2 refinery; it was closed a few years ago. They
- 3 are headquartered in Sugar Land. They purchased
- 4 the Port Wentworth facility in 1997 and have
- 5 operated that facility since, and they operate
- 6 the Gramercy, Louisiana, sugar refinery.
- 7 In 2005, the Port Wentworth,
- 8 Georgia, facility manufactured approximately
- 9 774,000 tons of granulated sugar, and the
- 10 Gramercy facility manufactured approximately
- 11 570,000 tons of granulated sugar. This
- 12 represents -- Imperial Sugar is one of the
- 13 largest granulated sugar refiners in the
- 14 country.
- 15 This is a view of the refinery prior
- 16 to the incident, and I'm going to point out a
- 17 few features in this view. That first rectangle
- 18 that shows is principally what the portion of
- 19 the refinery that shows in this view -- just for
- 20 orientation purposes, the river is to the right
- 21 in this view, and Route 25 and the main entrance
- 22 to the facility is off to the left.

- 1 The second frame shown there is the
- 2 sugar silos and the west bucket elevator on the
- 3 left, and there was an east bucket elevator on
- 4 the right. The silos are approximately 40 feet
- 5 in diameter, 100 feet tall. There was what is
- 6 called a penthouse that went across the top.
- 7 There were conveyors in the penthouse, and what
- 8 is not seen in this picture, because it's down
- 9 below the silos, is the silo tunnel that we will
- 10 talk about later. And it will show up in the
- 11 animation. And the silo tunnel contained two
- 12 conveyor systems. One was an 80-foot-long steel
- 13 conveyor under the two silos on the right, and
- 14 the silo on the left had a single conveyor under
- 15 it. They were at ground level.
- 16 Surrounding the silos -- and you can
- 17 see that they're pretty much surrounded -- is
- 18 the south packing building. It was a four-story
- 19 building with dust collectors mounted on the
- 20 roof and associated equipment. Behind the silos
- 21 in this picture was a four-story building called
- 22 the north packing building, or also known as the

- 1 Bosch and it was -- so the silos are completely
- 2 surrounded.
- In our investigation we obtained
- 4 copies of photographs that show the conditions
- 5 at various times in the facility. This first
- 6 photograph shows spilled powdered sugar and
- 7 powdered sugar dust accumulations. The
- 8 photographs are dated in July 2007,
- 9 approximately seven months before the explosion.
- 10 The left photograph, there is a few inches of
- 11 powdered sugar on the floor; the walls are
- 12 covered with sugar dust. You can see a small
- 13 motor or a motor to the right-hand side, and
- 14 even the conduit feeding that motor is covered
- 15 with sugar.
- 16 The photo on the right is another
- 17 view of the area, and the powdered sugar piles
- 18 on the floor is many inches deep; approximately,
- 19 you know, 12, 14, 16 inches, and again the
- 20 equipment is totally coated with powdered sugar
- 21 from leaks in the conveyor systems.
- Now, this, in and of itself, is not

- 1 necessarily dangerous, but if it is lofted, as
- 2 we saw in the demonstration, and if there is an
- 3 ignition source, then a tremendous explosion
- 4 could occur, and this clearly is an unacceptable
- 5 existing condition for this type of
- 6 accumulation.
- 7 Density-wise, the lofted dust, just
- 8 to give a reference point, is if the dust is so
- 9 dense that you cannot see three or four feet in
- 10 front of you, that is when you have -- when
- 11 we're talking sugar dust, that's the type of
- 12 hazard. Just having dust floating in the air
- may be even annoying, but a little isn't
- 14 sufficient to burn. But when it is very dense
- and when you have a large quantity, that's when
- 16 the hazard exists, the real hazard exists.
- 17 Another example of dust accumulation
- 18 and granulated sugar accumulation is shown in
- 19 this October 2006 series of photos. This is
- 20 granulated sugar. The photo on the left is a
- 21 screw conveyor. We're looking upward at the
- 22 ceiling. The motor is covered with sugar dust

- 1 that was generated from moving granulated sugar
- 2 and leaks of granulated sugar out of the
- 3 conveyer, and the conveyer itself actually has
- 4 powder or dust from the sugar adhering to the
- 5 side. And the picture shows dust accumulations
- 6 on the horizontal braces and brackets, and
- 7 across the top right corner is a conduit, and
- 8 you can see literally a layer of sugar there.
- 9 The photo on the right is granulated
- 10 sugar. It's a couple feet deep in this view.
- 11 It's spilled out periodically from the screw
- 12 conveyors. And, again, even though it's
- 13 granulated sugar, there's significant dust that
- 14 results from granulated sugar spilling and
- 15 moving the sugar as shown on the motors and
- 16 horizontal surfaces on that conveyor.
- 17 The solution to the spill, at least
- 18 on that granulated sugar, is to collect it and
- 19 reprocess it back in the refinery. It is not
- 20 technically waste product. So it was a
- 21 nuisance, but it was a continuous problem, as
- 22 the photo evidenced that we obtained from the

- 1 records in the facility.
- In the arena of hazard awareness for
- 3 the company, the workers, the contractors, there
- 4 were a number of documents we reviewed. And
- 5 again there's a telling story of even the
- 6 understanding of a hazard. Sugar and cornstarch
- 7 material safety data sheets, MSDSs, identified
- 8 the explosion hazard for sugars manufactured at
- 9 this facility.
- 10 In fact, the Imperial Sugar MSDS for
- 11 granulated sugar dated October 2001 specifically
- 12 stated that sugar dust accumulations are
- 13 explosive. We also have the MSDS for their
- 14 powdered sugar, and it had the same warning for
- 15 the users of sugar. So there was a knowledge of
- 16 the explosive characteristics of sugar and sugar
- 17 dust.
- 18 Our conclusions, as per our
- 19 investigation team, is that management did know
- 20 sugar dust could be an explosion hazard. We saw
- 21 internal correspondence dating from the 1960s
- 22 that identified the explosion hazard in Port

- 1 Wentworth.
- Now, that's a long time ago, but we
- 3 saw documents through the years of that type of
- 4 situation. And also I want to note that in 1998
- 5 Imperial Sugar actually had a mill explosion in
- 6 Sugar Land, Texas, that injured a worker. That
- 7 was just under ten years before this incident.
- Just another couple of photos.
- 9 These photos are also dated October 2006. The
- 10 photo on the left is the powdered sugar mill
- 11 room. They took granulated sugar, mill it to
- 12 powder form to make powdered sugar, and the
- 13 picture says it all. There's dust everywhere;
- 14 there's deep accumulations of powdered sugar.
- The photo on the right happens to be
- 16 the conveyor under the western-most silo in the
- 17 silo tunnel, as I mentioned at the beginning of
- 18 the presentation, and that's a granulated sugar
- 19 transfer system; yet there is sugar dust
- 20 accumulated from the transfer and the leaks of
- 21 granulated sugar. So sugar dust did exist in
- 22 this silo tunnel for many years.

- 1 Talk briefly about incident history
- 2 at Port Wentworth. I mentioned the incident in
- 3 1998 at Sugar Land, but we'll look now at Port
- 4 Wentworth. Workers reported and records showed,
- 5 both from the fire departments, that there were
- 6 small fires and the facility. And there was
- 7 even dust collector blowouts; in other words, a
- 8 dust collector -- some event occurred, and it
- 9 blew a panel out. This was amidst accumulations
- 10 of all this combustible dust. This dust
- 11 generally, we concluded, was a constant problem;
- 12 these large accumulations were constant problems
- 13 that required continual cleaning.
- 14 And there were dust collectors --
- 15 there were fires and blowouts that did occur.
- 16 And in fact, in late January 2008, less than
- 17 three weeks before the February explosion, a
- 18 dust collector blowout occurred on the roof of
- 19 the south packing building. It did not result
- 20 in any injuries, and there was no fire.
- 21 The collector was mounted on the
- 22 roof, it had blowout panels, and it did what it

- 1 was supposed to do. That's what it was -- that
- 2 was one of the few pieces of equipment that were
- 3 really designed -- installed at that facility to
- 4 handle an event. They had a malfunctioning
- 5 piece of equipment, and it blew out. That dust
- 6 collector happened to be out of service the
- 7 night of this explosion.
- 8 We also saw worker injury reports in
- 9 2006, 2007, that identified significant sugar
- 10 accumulation that caused slippery walking
- 11 surfaces. Water was used to clean some of the
- 12 floors; you get sugar and water together and it
- 13 became slippery. And there were records of
- 14 injury reports where there were inches of
- 15 accumulated sugar that resulted in these
- 16 conditions.
- 17 We also looked in particular at a
- 18 facility inspection that occurred in late 2007
- 19 in I believe December that identified tons of
- 20 spilled sugar routinely occurred in the packing
- 21 buildings.
- 22 And in fact Imperial had started to

- 1 take action. This particular inspection was the
- 2 result of their beginning to be concerned with
- 3 all the excessive spilling that was occurring.
- 4 And the records identified throughout -- in a
- 5 number of locations in the building that there
- 6 were tons spilling on a monthly basis.
- 7 Yet in more than a hundred operating
- 8 years at this facility -- or approximately a
- 9 hundred at this facility, and certainly when you
- 10 add their Sugar Land Facility and their Gramercy
- 11 facility, there was never a catastrophic dust
- 12 explosion that resulted in fatalities or major
- injuries or major facility damage. They were
- 14 able to operate that many years until the event
- 15 occurred in February 2008.
- 16 The team reached a conclusion on
- 17 what we believe is the sequence of events under
- 18 the silo tunnel that led to this incident. And
- 19 I just want to preface this video animation.
- 20 The aerial is based on actual photographs of the
- 21 facility as that earlier animation showed; the
- 22 focus is going to be on the silo tunnel

- 1 underneath the silos, the 80-foot-long steel
- 2 belt. At the tail end of the animation, or
- 3 right after the animation, there are two
- 4 security videos that we'll show.
- 5 The first security video was a
- 6 capture of the initial explosions that occurred.
- 7 The video camera was about two miles south of
- 8 the facility looking north from the Georgia
- 9 Ports Authority.
- 10 The second video -- and focus on the
- 11 top center of that picture because it comes up
- 12 fast. The second video occurred -- security
- 13 video -- is 15 minutes into the incident, and
- 14 yet there are major and violent eruptions coming
- 15 from the facility. And that was from a camera
- 16 approximately a half mile south, at the PCS
- 17 phosphate facility.
- 18 (Whereupon, a video was played.)
- 19 MR. VORDERBRUEGGEN: It was a
- 20 devastating and tragic incident. Just to show
- 21 how it progressed, or the end result, this is
- 22 how the facility looked before the incident, and

- 1 the result of the sugar dust -- that was the end
- 2 result.
- 3 As part of our investigation and
- 4 interviews -- as I mentioned, we did interview
- 5 executives and managers within the facility, an
- 6 important observation from one company
- 7 executive, "I am amazed at the extent of
- 8 destruction. I understood the hazard,
- 9 understood the risk, seen dust collect to an
- 10 extent and had flashes and then before seen
- 11 explosion suppression systems that worked, but
- 12 never imagined the propagation that occurred at
- 13 Port Wentworth."
- 14 The consequences of this event are
- 15 pretty well known, but I will summarize them.
- 16 The human consequences were terrible; there were
- 17 14 fatalities. Eight of those workers died at
- 18 the scene. Six other workers succumbed to their
- 19 burn injuries, some of those many months after
- 20 the incident, the last dying almost six months
- 21 after the incident occurred.
- 22 Thirty-six injured workers

- 1 ultimately survived this terrible event.
- 2 Thirteen of those 36 had been treated at the
- 3 Joseph M. Still Burn Center in Augusta, Georgia;
- 4 23 were treated in Savannah-area hospitals. And
- 5 certainly some of those injured workers have
- 6 life-altering, major conditions.
- 7 The physical consequences were also
- 8 significant. The silos and towers around the
- 9 silos were destroyed. The south packing
- 10 building, as you can see in this photo, was
- 11 destroyed. The palletizer building, which was
- 12 to the left of the south packing building, was
- 13 destroyed as the blast blew the roof off, and it
- 14 was essentially gutted by fire.
- The refinery portion also sustained
- 16 major damage. It was not totally destroyed, but
- 17 there was major damage as the explosion and
- 18 fires progressed back into the refinery area.
- 19 Yet -- and this was troubling to our
- 20 team -- three weeks after the Port Wentworth
- 21 explosion, OSHA visited the Gramercy, Louisiana,
- 22 facility, and they found what they believed to

- 1 be imminent dust hazard dangers during that
- 2 inspection, and it was only as a result of that
- 3 inspection that Imperial Sugar made the decision
- 4 to discontinue those operations at Gramercy
- 5 until they were fixed.
- 6 So even after this tremendous
- 7 explosion, there was still lack of understanding
- 8 of how dust and why dust occurs, and why, in a
- 9 hundred-plus years of operation, did this event
- 10 occur? It was a hard thing to understand.
- 11 That concludes the discussions on
- 12 the history and or determination of what
- 13 occurred, and I will turn it back over to
- 14 Chairman Bresland for questions to the team.
- MR. BRESLAND: Thank you, Mr.
- 16 Vorderbrueggen.
- We'll take this opportunity now to
- 18 allow the board members to ask some questions of
- 19 the investigation team, and we'll start on my
- 20 left with Mr. Wright.
- 21 MR. WRIGHT: Thank you, Mr.
- 22 Chairman.

- 1 Mr. Vorderbrueggen, let me ask you
- 2 your professional opinion. Had the installation
- 3 of the stainless steel cover on the conveyor
- 4 system included a dust collection or mitigation
- 5 system, do you believe this tragic event might
- 6 have been prevented?
- 7 MR. VORDERBRUEGGEN: The short
- 8 answer is it probably would not have occurred.
- 9 Dust collection -- if that collector had had the
- 10 dust removed -- or that conveyor -- dust had
- 11 been removed before it built to explosive
- 12 concentrations, there wouldn't have been an
- 13 explosion.
- 14 The ability to put mitigation, such
- 15 as blast panels, in that system was virtually
- 16 impossible because of its physical location,
- 17 buried in the center of the structure, but just
- 18 a dust collector might have prevented this
- 19 event.
- 20 MR. WRIGHT: Thank you. That's all
- 21 I have at this time.
- 22 MR. BRESLAND: Board member Wark.

- 1 MR. WARK: Thank you, Mr. Chairman.
- 2 First of all, I would also like to
- 3 extend sympathies and condolences to the victims
- 4 of this tragic event. I actually deployed with
- 5 the team and was flying over that in a little
- 6 helicopter while it was still burning, and it
- 7 was devastation that I had not seen in a long
- 8 time.
- 9 I'd also like to thank the team for
- 10 an outstanding job in their investigation.
- 11 Approximately how many emergency
- 12 responders were present at this event, and how
- 13 did the reporting agencies interact? Was the
- 14 response -- how would you characterize the
- 15 response?
- 16 MR. VORDERBRUEGGEN: We never did a
- 17 head count, but there were, I would say, at
- 18 least 200 emergency response personnel on scene
- 19 and that may be an underestimate. Again, police
- 20 departments were involved in traffic control,
- 21 crowd control.
- 22 Port Wentworth was devastated by

- 1 this event. The Bureau of Alcohol, Tobacco and
- 2 Firearms was on scene pretty much first; they
- 3 had first control of that.
- 4 When we arrived on scene, we started
- 5 that coordination activity. and it went
- 6 extremely well. We had extreme cooperation from
- 7 the incident commander, the fire chief of Port
- 8 Wentworth, Chief Long; the state fire marshal,
- 9 we coordinated with him.
- 10 And then it took a couple of days
- 11 before the Bureau of Alcohol, Tobacco and
- 12 Firearms released the facility, and then we
- 13 moved in and, again, it was total cooperation,
- 14 including Imperial Sugar.
- I have to give them credit. They
- 16 worked hard to accommodate our needs. We pushed
- 17 them hard when we needed to. OSHA was involved;
- 18 we coordinated with OSHA.
- 19 So I would offer it was probably the best
- 20 incident-investigation cooperation I've had, and
- 21 it was certainly the largest.
- That's all I have.

- 1 MR. WARK: That's all I have, Mr.
- 2 Chairman.
- 3 MR. BRESLAND: Board member
- 4 Visscher.
- 5 MR. VISSCHER: Thank you, Mr.
- 6 Chairman.
- John, I wanted to ask. You talked
- 8 sort of this level of awareness by the company,
- 9 but then there wasn't like follow-through, it
- 10 seems. Had they done any testing, that you
- 11 found, of the sugar, in terms of explosivity or
- 12 the minimum ignition temperatures needed or any
- of those kinds of tests that one might do on a
- 14 powder that might be combustible?
- 15 MR. VORDERBRUEGGEN: To our
- 16 knowledge, neither Imperial Sugar nor their
- 17 predecessor at this facility, Savannah Foods,
- 18 had ever conducted any laboratory analyses. And
- 19 there are standard test methods -- they're
- 20 detailed in our draft report -- on the four or
- 21 five key characteristics that are used to
- 22 predict the ignition energies, the density of

- 1 airborne sugar that -- the minimum explosible
- 2 concentration, it's called -- and other key
- 3 parameters.
- 4 The words on their material safety
- 5 data sheet and their acknowledgment of
- 6 explosible considerations are derived from the
- 7 records and the history of knowledge in
- 8 industry, which dates back to the early '20s.
- 9 There was knowledge that sugar dust was
- 10 explosible.
- 11 MR. VISSCHER: How -- I think it was
- 12 in the animation suggested that the
- investigation came to the conclusion that the
- 14 most likely scenario was that the source of the
- 15 ignition was an overheated bearing.
- 16 How -- I guess two questions. One
- 17 is how hot roughly -- what would be the
- 18 temperature required to ignite the sugar dust at
- 19 Imperial? And, second, would there have been a
- 20 way to determine this malfunction, the bearing
- 21 malfunction?
- 22 MR. VORDERBRUEGGEN: To answer the

- 1 first question on ignition temperatures, the
- 2 thermal contact temperature for sugar and sugar
- 3 dust is approximately 700, 750 degrees
- 4 Fahrenheit, 300-plus degrees Celsius. And
- 5 airborne sugar, or the dust that's airborne,
- 6 actually the temperature drops a little bit for
- 7 that.
- 8 The other interesting characteristic
- 9 of sugar dust is if there is smoldering sugar --
- 10 let's say, the bearing got to that
- 11 temperature -- a flame has not occurred but the
- 12 sugar is smoldering. Well, post-incident
- 13 testing, primarily by Imperial Sugar -- and
- 14 there is some literature that we reviewed that
- 15 also discussed this -- but Imperial conducted
- 16 extensive tests on their own products, found
- 17 that the vapors, the fumes, that are liberated
- 18 from a smoldering sugar pile are very flammable
- 19 in and of themselves.
- 20 So if a bearing had been hot enough
- 21 to cause the sugar to liberate this type of
- 22 vapor into that chamber, that would have made

- 1 the situation worse. It would have taken less
- 2 sugar dust to do what we saw. The reason we
- 3 concluded it was most likely a bearing -- and
- 4 again, it's always difficult to determine what
- 5 the actual ignition source is on any major
- 6 event, especially when there's so much
- 7 devastation. The fire's burned so long -- some
- 8 things were just burned essentially beyond
- 9 recognition.
- 10 But there wasn't a lot of fire that
- 11 existed in the tunnel itself. There was
- 12 scorching, and at one end of the tunnel it was
- 13 burned out very bad because of the amount of
- 14 sugar pile at the discharge end. But there
- 15 really wasn't much in the way of ignition
- 16 sources. There's metal-to-metal contact,
- 17 sliding metal contact could be, but it takes a
- 18 fairly high velocity for that to occur. The
- 19 literature -- and our conclusions was based on
- 20 the literature on that phenomena.
- 21 We didn't think that the
- 22 traveling -- it was a steel belt, but we didn't

- 1 think that traveling belt was the source. There
- 2 were only a few electrical devices that were
- 3 enclosed with that -- when they enclosed the
- 4 unit, and they were related to alignment
- 5 switches on the belt itself. And it turns out,
- 6 in post-incident examination and some
- 7 photographic review of those, that those
- 8 switches -- three of those switches survived;
- 9 one was totally burned out. But we concluded
- 10 and we agreed with Imperial that those switches
- 11 were rated -- we saw the labels; they were rated
- 12 explosion-proof; the photos indicated they were
- 13 sealed.
- So we ended up concluding that an
- 15 electrical spark was not likely. Static was not
- 16 really credible, because this is all steel; it
- 17 was all grounded, things like that. So the
- 18 final thing is heat. There were dozens of
- 19 bearings that support that 80-foot-long steel
- 20 belt.
- 21 Operators did tell us that -- and
- 22 there were other bearings in other equipment as

- 1 well throughout the facility, and there were
- 2 records of bearings that got hot enough to where
- 3 they caused fires with flame.
- 4 And somewhat through a process of
- 5 elimination and the fact that there were dozens
- 6 of bearings, that's really the only logical
- 7 thing. And the blast patterns clearly showed
- 8 that there was a major explosion in that device
- 9 that essentially started in the center and went
- 10 outward along its 80-foot length. There was no
- 11 logical progression that would have said any
- 12 other ignition. So it was preponderance of
- 13 evidence, to close the question.
- MR. VISSCHER: Did you -- when they
- 15 put the covers over the conveyor belts -- I
- 16 guess you indicated, or the animation indicated,
- 17 that the reason for that was really to keep
- 18 contamination from getting on the sugar. Is
- 19 that correct?
- 20 MR. VORDERBRUEGGEN: Yes. This
- 21 particular area -- although it had limited
- 22 access, it was final food product, and the

- 1 rules, the good manufacturing practices and the
- 2 Food and Drug Administration and everybody else
- 3 that regulates the food quality, expects certain
- 4 cleanliness, et cetera. And the covers were
- 5 installed because of the recognition that the
- 6 sugar could be contaminated, either
- 7 intentionally or unintentionally, in this
- 8 tunnel.
- 9 So the decision was made in early
- 10 2007, about a year before the event, to cover
- 11 the conveyor. The actual covers were not
- 12 finished until, I believe it was, May 2007, so
- dozens of years of operation without covers,
- 14 nothing ever -- you know, they never had a
- 15 catastrophic event. The only change we were
- 16 able to identify in this facility that could
- 17 have led to something to consider harder was the
- 18 addition of these covers in May, so it was less
- 19 than seven months before the explosion.
- 20 MR. VISSCHER: You kind of led
- 21 toward answering this question already, but have
- 22 we learned anything about the explosivity of

- 1 sugar and sugar dust that wasn't known before?
- 2 You talked about the fumes, for
- 3 example, from -- that are possible, being given
- 4 off that might actually lower the ignition
- 5 temperature. I guess that's one thing that
- 6 might not have been recognized before. But has
- 7 this expanded our -- or has was most of this
- 8 common knowledge, should have been common
- 9 knowledge before?
- 10 MR. VORDERBRUEGGEN: In general, the
- 11 explosivity of sugar dust is common knowledge,
- 12 and it dates back to the '20s, 1920s. One thing
- 13 I thought was notable was that granulated sugar
- 14 is just about as dangerous as sugar dust if the
- 15 granulated sugar can be lifted into the air and
- 16 ignited. The difference is it's hard to ignite
- 17 because the grains are so large, and because the
- 18 grains are so large it doesn't like to stay in
- 19 the air. It immediately falls.
- 20 But we concluded that really the
- 21 progression of the event and why it ultimately
- 22 was so devastating was because of the spilled

- 1 granulated sugar in the work areas, and even
- 2 when some of the equipment might have broken, it
- 3 might have released sugar. But now you're
- 4 raining granulated sugar down into the fire, and
- 5 it was not much different than sugar dust.
- 6 The only learning -- and, again, I
- 7 will give Imperial credit for this because they
- 8 have conducted studies -- is, although we were
- 9 aware and we report on this concept of the fumes
- 10 liberated are also flammable and make the hazard
- 11 worse, Imperial has conducted extensive studies
- on that as a result of this event, and they
- 13 would report it's probably more significant than
- 14 the literature has presented.
- MR. VISSCHER: I just want to add my
- 16 thanks to the team for the extensive
- 17 investigation and thoroughness of your
- 18 investigation.
- 19 Thank you, Mr. Chairman.
- 20 MR. BRESLAND: Mr. Vorderbrueggen,
- 21 in your investigation was there any evidence
- 22 that in the facility there was what you'd

- 1 consider to be sort of standard explosion-
- 2 prevention devices such as emergency relief
- 3 vents or explosion-suppression systems, where if
- 4 there was an explosion a piece of equipment
- 5 there would be a suppressing agency immediately
- 6 pumped into that piece of equipment?
- 7 MR. VORDERBRUEGGEN: In all of the
- 8 equipment we examined as the facility was
- 9 dismantled as well as even the areas where they
- 10 did not actually do dismantling, we saw no
- 11 evidence of suppression systems that would kick
- in or take action in the event of an ignition of
- 13 some sort.
- 14 As I mentioned earlier in the
- 15 presentation, the dry dust collectors on the
- 16 roof of the south packing building -- I believe
- 17 there are five of those; there might have been
- 18 six. They're large, cylindrical devices. The
- 19 dusty air blows into them; there's cloth bags
- 20 that captures the sugar dust. Air exits out
- 21 over the roof, and the sugar dust is knocked off
- 22 the bags and returned for reprocessing.

- 1 Those devices actually had explosion
- 2 vents integral with the device. And in fact
- 3 that's why the incident that occurred two or
- 4 three weeks before safely vented out over the
- 5 roof of the building and no fire ensued.
- 6 The device had to be repaired or
- 7 replaced, but it did what it was intended to do.
- 8 There may have been a few of the bucket
- 9 elevators -- they had some newer bucket
- 10 elevators. There may have been some explosion
- 11 panels on those devices, but they were farther
- 12 away from the area, at least the ones that
- 13 survived that we were able to look at. And we
- 14 really don't have any opinion on the suitability
- 15 of those protections.
- 16 MR. BRESLAND: One other question.
- 17 It always seems surprising, and maybe it's
- 18 surprising to the audience as well, that the
- 19 sugar that we all put in our coffee in Starbucks
- 20 in the morning has a potential for a
- 21 catastrophic explosion.
- 22 Can you give examples of some other

- 1 materials that would have an equivalent
- 2 explosivity as the very fine sugar dust that we
- 3 saw here?
- 4 MR. VORDERBRUEGGEN: Certainly
- 5 cornstarch. And in fact they use cornstarch at
- 6 Imperial Sugar. There is a small amount of
- 7 cornstarch in the powdered sugar you buy in the
- 8 store. Cornstarch actually is a little more
- 9 energetic in some of those test parameters.
- 10 Cocoa powder is highly energetic. And, again,
- 11 some of the old literature back in the early
- 12 days, even before these standards were
- 13 developed, offered that of the food products,
- 14 sugar, flour, cocoa and maybe a few others, they
- 15 argue that sugar dust might be the worst. And,
- 16 of course, flour dust and -- any grain that
- 17 creates a dust can result in explosible
- 18 concentrations of that dust.
- 19 MR. BRESLAND: Okay. Thank you.
- 20 And I'll turn the presentation back to you.
- 21 MR. VORDERBRUEGGEN: Okay. Thank
- 22 you, Chairman Bresland, Board members.

- 1 At this point in time I will ask Ms.
- 2 Sciallo to come up to the podium and discuss the
- 3 finding and causes that we concluded were
- 4 involved in this incident.
- 5 MS. SCIALLO: Thank you. Good
- 6 evening. As Investigator Vorderbrueggen stated,
- 7 I will list and briefly describe the Imperial
- 8 investigation team's findings.
- 9 After reviewing Imperial Sugar
- 10 Company documentation and interviewing
- 11 employees, the team has found that Imperial
- 12 Sugar and the sugar industry have long known of
- 13 sugar dust hazards. Port Wentworth facility
- 14 personnel were aware of the explosion hazards
- 15 and prevention methods but did not take adequate
- 16 action such as eliminating sugar leakages from
- 17 equipment, appropriate sizing the dust
- 18 collectors and improving housekeeping practices.
- 19 Based on employee interviews,
- 20 previous reports from the Garden City Fire
- 21 Department and a review of internal incident
- 22 reports, the Port Wentworth facility had a

- 1 history of sugar fires, but none caused a
- 2 catastrophic dust explosion. These near-miss
- 3 events were relatively minor incidents, lulled
- 4 management and workers to believe that a dust
- 5 explosion of this magnitude would not occur.
- As conveyed in the animation, the
- 7 CSB found that the presence of the new steel
- 8 belt enclosure created a confined space where
- 9 sugar could accumulate to the minimum explosible
- 10 concentration, or a concentration where sugar
- 11 dust in air could ignite. The enclosure was not
- 12 equipped with explosion vents that would relieve
- 13 a buildup of pressure before gaining enough
- 14 energy to propagate into a more powerful
- 15 explosion.
- 16 The OSHA Combustible Dust National
- 17 Emphasis Program, or NEP document, was
- 18 distributed to management and supervisors, but
- 19 prompt action to remove the sugar dust hazard
- 20 was not implemented. The National Emphasis
- 21 Program or NEP document was provided to
- 22 supervisors and management in December 2007, two

- 1 months before the incident.
- 2 The team also found that sugar
- 3 leakages from equipment, undersized dust
- 4 collectors, and inadequate housekeeping
- 5 practices resulted in large accumulations of
- 6 sugar and sugar dust, which fueled the second
- 7 explosions. Housekeeping practices in place at
- 8 Port Wentworth at the time of the incident
- 9 focused mostly on food quality, sanitation, and
- 10 slippery walking surfaces.
- 11 Zurich Services Corporation is the
- 12 Port Wentworth property risk insurer, and risk
- 13 engineers from Zurich conduct an audit of the
- 14 facility annually. In May 2007 Zurich Services
- 15 conducted an audit at the Port Wentworth
- 16 facility but did not address combustible dust
- 17 hazards.
- 18 Two reports were generated as a
- 19 result of this audit. A nine-page report was
- 20 provided to a Imperial management, and a more
- 21 detailed 32-page report of the audit was
- 22 distributed internally at Zurich. The internal

- 1 report for review by Zurich only spoke to dust
- 2 management.
- 3 The report provided to the company,
- 4 or Imperial, did not mention dust. Zurich has
- 5 comprehensive training materials on combustible
- 6 dust developed by senior Zurich risk engineers,
- 7 but this training material is not distributed to
- 8 their clients.
- 9 The team identified seven causes
- 10 related to this incident, and I will list them
- in the next portion of this presentation.
- 12 Airborne combustible dust
- 13 accumulated in the newly enclosed steel belt
- 14 assembly under the middle and east silos. An
- 15 overheated bearing most likely was the ignition
- 16 source for a primary dust explosion in the
- 17 tunnel under the silos. Overheated bearings
- 18 were an occasional problem at the Port Wentworth
- 19 facility. For example, in April 2001 the Garden
- 20 City Fire Department responded to the refinery
- 21 to suppress a fire that was caused by an
- 22 overheated bearing on a conveyor belt.

- 1 This next slide shows two photos
- 2 taken under the silo after the explosion. These
- 3 are taken from standing under the middle silo,
- 4 looking to the east in the left photo, and then
- 5 looking to the west in the right photo from the
- 6 same location. And these photos were actually
- 7 taken two days after the incident.
- 8 I just want to take a moment to
- 9 point out some equipment. The stainless steel
- 10 frame which had front and side panels to fully
- 11 enclose the belt, as pointed out now, and also
- 12 the belt itself, the steel belt itself, which
- 13 flowed west to east under the middle and east
- 14 silo, and above is the silo discharge port where
- 15 the sugar flowed from the silo; in this case,
- 16 the middle silo to the steel belt; and finally,
- 17 the crumpled panels that covered the belt were
- 18 blown in both directions, east and west, and
- 19 they're being circled right now.
- 20 Sugar conveying equipment such as
- 21 screw conveyors were not designed or maintained
- 22 to minimize sugar or sugar dust leaks into the

- 1 packing areas.
- 2 A lack of proper housekeeping
- 3 resulted in significant accumulations of
- 4 combustible sugar and sugar dust throughout the
- 5 facility.
- The accumulated sugar present on the
- 7 floors, overhead beams, and other flat surfaces
- 8 in the packing house fueled secondary explosions
- 9 and fires which spread throughout the packing
- 10 building. All fatalities most likely resulted
- 11 from secondary explosions and fires.
- 12 And last, emergency evacuation plans
- 13 were inadequate. Investigators found no
- 14 evidence of a formal process for evacuation
- 15 drills. Prompt work notification of an
- 16 emergency was also inadequate. The only way to
- 17 notify the workforce of an emergency in the
- 18 facility was through radios or phones. There
- 19 was no facility-wide audible or visual alarm
- 20 system.
- 21 And now Investigator Vorderbrueggen
- 22 will return to the stand to discuss regulatory

- 1 action.
- 2 MR. VORDERBRUEGGEN: Thank you, Ms.
- 3 Sciallo.
- I just want to make a note on the
- 5 question on the number of emergency responders.
- 6 My colleagues slipped me a note. It was in
- 7 excess of 370 who responded.
- 8 In the regulatory arena, in 2003 the
- 9 Chemical Safety Board investigated three major
- 10 dust explosions: West Pharmaceuticals in North
- 11 Carolina killed six workers; CTA Acoustics in
- 12 Corbin, Kentucky, killed seven workers; and
- 13 Hayes Lemmerz in Huntington, Indiana, killed one
- 14 worker in an aluminum manufacturing facility.
- 15 And those three reports are on our website.
- 16 As a result of those three
- 17 incidents, the Board commissioned what is call
- 18 the Combustible Dust hazard study, and that
- 19 hazard study was issued in November 2006, more
- 20 than two years before the Port Wentworth
- 21 incident.
- I want to point out one specific

- 1 item out of that report. In the dust study the
- 2 Board made a recommendation to OSHA to issue a
- 3 regulation to prevent combustible dust fires and
- 4 explosions in general industry, meaning food
- 5 processing, sugar, and those areas and based
- 6 that regulation on the current National Fire
- 7 Protection Association Dust Explosion Standards.
- 8 As of the date of the explosion in Port
- 9 Wentworth, OSHA had not acted on that
- 10 recommendation.
- 11 There were some actions involving
- 12 that incident as well as even a few that
- 13 preceded the incident. As Ms. Sciallo
- 14 mentioned, there is a National Emphasis Program
- 15 compliance directive that OSHA prepared, and
- 16 they issued that in October 2007 and that was in
- 17 fact distributed within the Port Wentworth
- 18 facility in late 2007.
- 19 It's important to note, however,
- 20 that the National Emphasis Program Compliance
- 21 Directive is a document, and the program itself
- 22 is an OSHA program. The directive is a document

- 1 that is provided to the compliance officers who
- 2 conduct facility inspections, and it gives the
- 3 compliance officer guidance on what to look for,
- 4 how to look for it, and how to interpret the
- 5 OSHA standards or rules that might be applied to
- 6 what they observe.
- 7 As a result of the Imperial
- 8 incident, the compliance directive was reissued
- 9 in March, about three weeks later. And I will
- 10 read from the executive summary of that
- 11 compliance directive, the revision: "As a
- 12 result of a recent catastrophic accident
- involving a combustible dust explosion at a
- 14 sugar refinery, OSHA has decided to intensify
- 15 its focus on this hazard."
- 16 That reissuance included augmenting
- 17 the number of facilities that headquarters was
- 18 directing the regional offices to perform
- 19 inspections. And I believe it augmented the
- 20 schedule for those to occur. Imperial Sugar was
- 21 not yet -- at least Port Wentworth had not been
- 22 inspected by OSHA for this National Emphasis

- 1 Program.
- 2 One other result of the Imperial
- 3 Sugar incident from OSHA was that they issued a
- 4 fact sheet in March 2008, right at the same time
- 5 of the reissuance of the NEP, and it was titled,
- 6 Hazard Alert, Combustible Dust Explosions. It's
- 7 available on their website. It's still there
- 8 today. They actually have a website that
- 9 focuses on dust and that was addressing issues
- 10 related to combustible dust.
- 11 Recently, actually April 29, 2009,
- 12 this year, OSHA has announced a plan for a
- 13 proposed rulemaking on combustible dust. And in
- 14 fact the advanced notice of proposed rulemaking,
- 15 or what is called an ANPR, that draft has been
- 16 undergoing review by OSHA management and is near
- 17 completion, as we understand it. So there is
- 18 some movement in OSHA on this arena.
- 19 Moving over to the State of Georgia,
- 20 prior to this incident, the State of Georgia did
- 21 not have regulations specifically addressing
- 22 combustible dust and managing that dust,

- 1 designing to prevent releases, et cetera.
- 2 But as a result of the Port
- 3 Wentworth incident, the Georgia Office of
- 4 Insurance and Safety Fire Commissioners enacted
- 5 an emergency combustible dust rule.
- 6 It was good for, I believe, 120 days, and it's
- 7 been reenacted every 120 days since it was
- 8 originally promulgated.
- 9 It requires, or it will require,
- 10 effective January 1, 2010, that all companies
- 11 that deal with combustible particulate solids,
- 12 as determined by testing, must register with the
- 13 state. They must submit updated material safety
- 14 data sheets with the information on the
- 15 characteristics, the hazard characteristics, of
- 16 that dust. And they must create written
- 17 emergency evacuation plans.
- 18 Furthermore, the emergency
- 19 regulation requires the companies to train their
- 20 employees on those hazards and on the evacuation
- 21 procedures and conduct monthly refresher
- 22 training to all employees and the contractors.

- 1 And finally there are provisions
- 2 that if the Fire Marshal's Office or other state
- 3 investigators identify violations, that the
- 4 violators are subject to civil fines and
- 5 enforcement action, including shutting down the
- 6 operation.
- 7 Are there any questions from the
- 8 Board on either the findings and causes or
- 9 regulatory impact?
- 10 MR. BRESLAND: Thank you, Mr.
- 11 Vorderbrueggen.
- Board member Wright?
- MR. WRIGHT: Thank you, Mr.
- 14 Chairman.
- 15 Early on you led me to believe that
- 16 a lot of the dust had accumulated due to
- 17 complacency or a feeling that nothing can happen
- 18 here -- or hasn't happened here, historically.
- 19 Would you agree with me that
- 20 companies have a duty to proactively seek out
- 21 hazards and to address and/or mitigate them in
- 22 order to keep their facilities and their

- 1 personnel safe?
- 2 MR. VORDERBRUEGGEN: I would agree
- 3 with that, and there are certain laws on the
- 4 books that lead to that.
- 5 MR. WRIGHT: Thank you.
- 6 That's all I have, Mr. Chairman.
- 7 MR. BRESLAND: Board member Wark.
- 8 MR. WARK: No more questions, thank
- 9 you.
- 10 MR. BRESLAND: Board member
- 11 Visscher.
- MR. VISSCHER: No questions at this
- 13 time.
- MR. BRESLAND: I just have one
- 15 question about the insurance inspection. I'm a
- 16 little puzzled as to why that insurance company
- 17 that probably finished up with a significant
- 18 dollar loss didn't recognize this potential
- 19 hazard when they did a survey or an
- 20 investigation of the facility, I guess about a
- 21 year before the explosion happened. Any
- 22 thoughts on that?

- 1 MR. VORDERBRUEGGEN: I'll let Mr.
- 2 Banks respond to that.
- 3 MR. BANKS: In conversations with
- 4 Zurich, there was an indication that the
- 5 inspection was concerned primarily with the
- 6 potential for damage to the facility through
- 7 hurricanes and the such, so there was an
- 8 emphasis on insuring that the facility could
- 9 withstand this type of onslaught.
- 10 The inspection itself was done with
- 11 a checklist and a process that, to the best of
- 12 their ability, was intended to capture any risks
- 13 that the facility would come under.
- MR. BRESLAND: Okay. Thank you, Mr.
- 15 Banks.
- I'll turn it back to Mr.
- 17 Vorderbrueggen to continue.
- 18 MR. VORDERBRUEGGEN: Okay. With
- 19 that, I will ask Mr. Johnnie Banks to come up
- 20 and present the recommendations to the Board for
- 21 their consideration.
- MR. BANKS: Thank you, Mr.

- 1 Vorderbrueggen.
- 2 For the next portion of our
- 3 presentation I'll be presenting the
- 4 recommendations developed in the course of
- 5 conducting the investigation by the team. But
- 6 prior to doing so, for the benefit of our
- 7 audience, I'll give a quick overview of our
- 8 agency's recommendation process.
- 9 The recommendations are the primary
- 10 tools to motivate implementation of safety
- 11 improvement. These recommendations address
- 12 specific issues that caused the incident to
- 13 occur and are aimed at preventing recurrence of
- 14 similar incidents by identifying management
- 15 system changes.
- 16 The CSB communicates to recipients,
- 17 and works to ensure successful completion of and
- 18 adoption of the recommendations. The
- 19 recommendations are directed not only to the
- 20 owners of the affected facility but also to
- 21 industry, government, trade associations and
- 22 trade unions.

- 1 The status changes of
- 2 recommendations require a formal vote of our
- 3 Board. The status of recommendations for this
- 4 an other cases that the CSB is investigating can
- 5 be tracked at www.csb.gov/recommendations.
- 6 Now, the first series of
- 7 recommendations are directed to the Imperial
- 8 Sugar Company. And in conjunction with
- 9 rebuilding, design, and operation of the new
- 10 Port Wentworth facility, the CSB recommends that
- 11 Imperial Sugar Company apply the following NFPA
- 12 standards: NFPA 61, The standard for the
- 13 prevention of fires and dust explosions in
- 14 agricultural and food processing facilities;
- 15 NFPA 499, Recommended practice for the
- 16 classification of combustible dust and hazardous
- 17 classified locations for electrical
- 18 installations and chemical process areas; NFPA
- 19 654, The standard for the prevention of fire and
- 20 dust explosions for the manufacturing,
- 21 processing and handling of combustible
- 22 particulate solids; NFPA Handbook, Electrical

- 1 Installations in Hazardous Locations; and
- 2 finally, NFPA 70, Article 500, Hazardous
- 3 classified locations.
- 4 The next recommendation for the
- 5 Imperial Sugar Company is to conduct a
- 6 comprehensive review of all existing Imperial
- 7 Sugar Company manufacturing facilities against
- 8 the standards listed in Recommendation R-1 and
- 9 implement identified corrective actions.
- 10 The next recommendation to Imperial
- 11 Sugar Company is to implement a corporate-wide
- 12 comprehensive housekeeping program to control
- 13 combustible dust accumulations that will ensure
- 14 sugar dust, cornstarch dust, or other
- 15 combustible dust does not accumulate to
- 16 hazardous quantities on overhead horizontal
- 17 surfaces, packing equipment, and floors.
- 18 The next recommendation to Imperial
- 19 Sugar Company is to develop training materials
- 20 that address combustible dust hazards and train
- 21 all employees and contractors at all Imperial
- 22 Sugar Company facilities. We also ask that they

- 1 require periodic annual refresher training for
- 2 all employees and contractors.
- 3 The last recommendation to the
- 4 Imperial Sugar Company is to improve emergency
- 5 evacuation policies and procedures at the
- 6 facility and specifically to install an
- 7 emergency alert alarm system in the facility and
- 8 to require routine emergency evacuation drills
- 9 and critiques.
- Now, the next series of
- 11 recommendations are to trade associations that
- 12 the Imperial Sugar Company and its insurer
- 13 Zurich are affiliated with.
- 14 The first of these recommendations
- 15 are directed to AIB International, or the
- 16 American Institute of Bakers. AIB is a
- 17 corporation founded by the North American
- 18 wholesale and retail baking industries in 1919
- 19 as a technology transfer center for bakers and
- 20 food processors.
- To AIB International, we recommend
- 22 that they incorporate combustible dust awareness

- 1 into employee and member companies' training
- 2 program, such as the safety and health
- 3 management systems training course.
- 4 Also, to AIB, to look at the
- 5 combustible dust characteristics, the best
- 6 practices for minimizing dust accumulation and
- 7 safe housekeeping practices. Additionally, to
- 8 AIB International, we ask that they add specific
- 9 combustible dust inspection requirements and
- 10 metrics to the food contact packaging facility
- 11 audit procedures.
- 12 The next recommendation recipient is
- 13 the American Bakers Association, or ABA. ABA is
- 14 a Washington, D.C.-based trade association that
- 15 represents the interests of the wholesale baking
- industry before the U.S. Congress, federal
- 17 agencies, state legislatures and international
- 18 regulatory authorities.
- To the ABA, we recommend that they
- 20 actively promote improvements in combustible
- 21 dust hazard awareness and control throughout the
- 22 wholesale baking industry by publishing

- 1 bulletins or safety guides that address
- 2 combustible dust characteristics, best practices
- 3 for minimizing dust accumulation, and safe
- 4 housekeeping practices.
- 5 The next recommendation is to the
- 6 Risk Insurance Management Society, Incorporated,
- 7 or RIMS. RIMS was founded in 1950 and is a
- 8 nonprofit membership organization of risk
- 9 insurers for members such as Zurich or FM
- 10 Global. This recommendation to Risk Insurance
- 11 Management Society, Incorporated, is to required
- 12 member companies to develop and implement
- 13 combustible dust hazard awareness training for
- 14 all facility audit personnel and to incorporate
- 15 combustible dust hazard identification in the
- 16 audit protocols.
- 17 The final recommendation is to
- 18 Zurich Services Corporation, which, as Ms.
- 19 Sciallo pointed out earlier, provided the risk
- 20 insurance to Imperial Sugar Company. That
- 21 recommendation is to ensure that all risk
- 22 engineers are trained in the hazards of

- 1 combustible dust and that refresher training
- 2 occurs at regular intervals and that they
- 3 provide a copy of combustible dust hazard
- 4 awareness training materials to clients who deal
- 5 with combustible dust.
- 6 That concludes my portion of the
- 7 presentation. I'll turn the proceedings back
- 8 over to Mr. Vorderbrueggen. Thank you.
- 9 MR. VORDERBRUEGGEN: Thank you,
- 10 Johnnie.
- 11 Chairman Bresland, any questions or
- 12 comments?
- MR. BRESLAND: Thank you, Mr. Banks.
- 14 Thank you, Mr. Vorderbrueggen. This section of
- 15 questions would reply to the recommendations,
- 16 and we'll start again with Board member Wright.
- 17 MR. WRIGHT: I have no questions.
- 18 Thank you, Mr. Chairman.
- MR. WARK: No questions.
- 20 MR. BRESLAND: Board member
- 21 Visscher.
- MR. VISSCHER: Thank you, Mr.

- 1 Chairman. I'd like to add a recommendation to
- 2 the ten that have been listed and for that
- 3 purpose move the following recommendation be
- 4 added to the draft report.
- 5 It will be a recommendation 10.6 to
- 6 the Occupational Safety and Health
- 7 Administration. The wording would be, "Proceed
- 8 expeditiously, consistent with the Chemical
- 9 Safety Board's November 2006 recommendation and
- 10 OSHA's announced intention to conduct rulemaking
- 11 to promulgate a comprehensive standard to reduce
- 12 or eliminate hazards from fire and explosion
- 13 from combustible powders and dust."
- So I move the adoption of that as an
- 15 amendment to the recommendations in the draft
- 16 report.
- 17 MR. BRESLAND: Thank you, Mr.
- 18 Visscher.
- 19 Do we have a second for that motion?
- 20 MR. WRIGHT: I second the motion.
- 21 MR. BRESLAND: Thank you, Board
- 22 member Wright. The motion spoken by Board

- 1 member Visscher is 10.6 to the Occupational
- 2 Safety and Health Administration, "Proceed
- 3 expeditiously, consistent with the Chemical
- 4 Safety Board's November 2006 recommendation and
- 5 OSHA's announced intention to conduct rulemaking
- 6 to promulgate a comprehensive standard to reduce
- 7 or eliminate hazards from fire and explosion
- 8 from combustible powders and dust."
- 9 Do we have any discussion on this
- 10 motion from the Board members?
- 11 Mr. Visscher?
- 12 MR. VISSCHER: Just briefly. The
- 13 presentation by Mr. Vorderbrueggen described the
- 14 fact that in November 2006 the Board made a
- 15 recommendation to OSHA to do a comprehensive
- 16 standard -- general standard on combustible
- 17 dust.
- 18 That's since been endorsed several
- 19 times in testimony before Congress, by Chairman
- 20 Bresland, by Interim Chairman Wright when he was
- 21 the interim chairman made -- been very clear
- 22 about that position. And again, as John

- 1 mentioned during the presentation in April of
- 2 this year, OSHA, and the Secretary of Labor
- 3 actually, announced that they would initiate a
- 4 rulemaking on combustible dust.
- 5 So I think that our position, the
- 6 Board's position, on this has been clear. And
- 7 this reiterates that and also underlines it to
- 8 the Occupational Safety and Health
- 9 Administration, also asks them to move
- 10 expeditiously on it.
- 11 The rulemaking process is a
- 12 cumbersome one in the federal government for
- many good reasons, and sometimes for not good
- 14 reasons, but we're asking that they move
- 15 expeditiously on this in light of this
- 16 obvious -- this tragedy.
- 17 MR. BRESLAND: Board member Wright.
- 18 MR. WRIGHT: I have nothing further.
- 19 MR. BRESLAND: Board member Wark.
- 20 MR. WARK: I have nothing further.
- 21 Thank you.
- MR. BRESLAND: I quess, just

- 1 following up on Board member Visscher's comment,
- 2 I think the important word in here is
- 3 "expeditiously," so that we are recommending to
- 4 OSHA that they do move as quickly as possible to
- 5 develop the combustible dust standard. However,
- 6 having said that, I don't think there is any
- 7 more opportunity or any more discussion, so I'll
- 8 read the motion again, and I call for a vote.
- 9 The motion is to add Recommendation
- 10 10.6 to the Occupational Safety and Health
- 11 Administration, "Proceed expeditiously,
- 12 consistent with the Chemical Safety Board's
- 13 November 2006 recommendation and OSHA's
- 14 announced intention to conduct rulemaking to
- 15 promulgate a comprehensive standard to reduce or
- 16 eliminate hazards from fire and explosion from
- 17 combustible powders and dust."
- 18 We call for the vote.
- 19 Board member Wright.
- 20 MR. WRIGHT: Mr. Chairman, I vote in
- 21 favor of the amendment.
- 22 MR. BRESLAND: Board member Wark.

- 1 MR. WARK: Yes, I vote in favor.
- 2 MR. BRESLAND: Board member
- 3 Visscher.
- 4 MR. VISSCHER: Yes.
- 5 MR. BRESLAND: And I vote yes.
- The motion has passed, and we're
- 7 adding that recommendation to our report.
- 8 Do we have any other discussion on
- 9 the recommendations? Board member Wark.
- MR. WARK: No, I have nothing.
- 11 MR. BRESLAND: Board member
- 12 Visscher.
- MR. VISSCHER: No.
- 14 MR. BRESLAND: With that, we will
- 15 move on to the public comment section of the
- 16 meeting. As you came in, there was an
- 17 opportunity for the public to sign up if they
- 18 did want to make comment. We have one person
- 19 who is signed up; however, that does not
- 20 preclude people from standing up and making a
- 21 comment without having signed in. And we will
- 22 certainly welcome comments.

- 1 We would also remind you that we are
- 2 limiting the comments to three minutes and
- 3 remind you that the comments should be directed
- 4 to me as the chair and not to the investigators.
- 5 And if there is an issue that could be responded
- 6 to by the investigators, I will pass that on to
- 7 the investigators and allow them to make a
- 8 response.
- 9 Please, when you stand up, please
- 10 state your name and your affiliation. And the
- 11 first person I have here is Ralph Clements. If
- 12 you could spell your name also, that'll be very
- 13 helpful to the court reporter.
- MR. CLEMENTS: Thank you, Mr.
- 15 Chairman, and members of the Chemical Safety
- 16 Board. My name is Ralph Clements, C-L-E-M-E-N-
- 17 T-S. I am vice president of manufacturing for
- 18 Imperial Sugar.
- 19 I've been with Imperial Sugar since
- 20 September of 2008. On behalf of the company I
- 21 would like to first, again, express our deepest
- 22 sympathy to those who were affected by the

- 1 accident at the Port Wentworth facility and in
- 2 particular those who lost loved ones and those
- 3 who are still suffering from injuries today.
- 4 I'd also like to acknowledge the
- 5 heroic efforts of so many people in this
- 6 community who responded to this tragedy: the
- 7 fire and police and other emergency personnel
- 8 who first responded at the scene, the medical
- 9 personnel who saved lives and comforted the
- 10 injured, the many, many volunteers who
- 11 contributed in so many ways to the recovery. We
- 12 again thank you for a helping hand during this
- 13 difficult time.
- 14 Mr. Chairman, we appreciate the
- 15 opportunity to attend this public hearing and to
- 16 learn more about findings and recommendations
- 17 set forth in the final investigation report.
- 18 This has been a very valuable and helpful
- 19 process.
- We appreciate the extraordinary
- 21 efforts of the Chemical Safety Board's
- 22 investigators. We believe their efforts will

- 1 accomplish what everyone in this room wants to
- 2 acknowledge: to increase awareness in the
- 3 industry about hazards of combustible dust and
- 4 prevent this kind of catastrophe from ever
- 5 happening again.
- 6 To that end, our company has fully
- 7 adopted the recommendations directed to Imperial
- 8 Sugar made by the CSB in the final report.
- 9 While some projects relating to the
- 10 recommendations have not been fully completed
- 11 during the rebuilding process at Port Wentworth,
- 12 we are confident that we will meet or exceed all
- of the recommendations prior to the operation's
- 14 date it will resume.
- In fact, as we rebuild the Port
- 16 Wentworth facility, we are working closely with
- 17 the top experts in the country in the areas of
- 18 combustible dust and general safety, and we
- 19 intend to set the standard for our industry.
- 20 The employees at our Port Wentworth facility
- 21 will be working in what we believe will be the
- 22 safest facility of its kind in the country.

- 1 Finally, I must emphasize that we're
- 2 not only working to set a standard for the
- 3 industry, but we are sharing the lessons we have
- 4 learned with other companies throughout the
- 5 United States and North America. Our company
- 6 leaders have already made presentations at
- 7 several industry conferences, and we intend to
- 8 do many more in the future. Our peers in the
- 9 industry have greatly appreciated and benefitted
- 10 from the lessons that we can share with them.
- 11 Again, thank you for the opportunity
- 12 to participate in this hearing, and we thank the
- 13 Chemical Safety Board for the valuable
- 14 information presented in this forum.
- MR. BRESLAND: Thank you, Mr.
- 16 Clements.
- 17 Do we have anybody who would like to
- 18 make a comment, make a statement?
- 19 We have -- are you coming up to make
- 20 a statement?
- No. Okay.
- MS. PHELPS: Would it be appropriate

- 1 to ask a question?
- 2 MR. BRESLAND: Will you come to the
- 3 microphone, please.
- 4 MS. PHELPS: Is it appropriate to
- 5 ask --
- 6 MR. BRESLAND: Yes, it is. Yes.
- 7 MS. PHELPS: I am Lou Phelps with
- 8 Savannah Morning News. I have a question. We
- 9 were wondering, in your investigation -- this is
- 10 addressed to the Chairman of the investigative
- 11 board.
- Was a complaint filed by an employee
- 13 at the time it was filed with OSHA in the winter
- of 2007, a month after the regulations were sent
- 15 out -- was that reviewed in this investigation,
- 16 and what was the conclusion of OSHA's work in
- 17 investigating the employee complaint filed
- 18 November of 2007, three months before the
- 19 explosion?
- 20 MR. BRESLAND: I will ask Mr.
- 21 Vorderbrueggen if he has any knowledge of that
- 22 complaint.

- 1 MR. VORDERBRUEGGEN: Mr. Chairman,
- 2 we don't have any specific recollection of such
- 3 a complain that would have been filed with OSHA.
- 4 Of course, those types of complaints would be
- 5 handled through OSHA, and so I -- we have not
- 6 seen any of that.
- 7 MR. BRESLAND: Do we have anyone
- 8 else who'd like to make a comment or ask a
- 9 question?
- 10 (Pause.)
- 11 MR. BRESLAND: Going once.
- 12 (No response.)
- MR. BRESLAND: Okay. With that,
- 14 that's the end of the public comment session,
- 15 and I'm now going to ask for a motion to approve
- 16 the report.
- 17 Board member Wright?
- 18 MR. WRIGHT: Mr. Chairman, I move to
- 19 approve the report as amended.
- 20 MR. BRESLAND: Now, do we have a
- 21 seconder?
- MR. VISSCHER: Second.

- 1 MR. BRESLAND: And the motion is --
- 2 would you like to read the motion, Mr. Wright?
- 3 MR. WRIGHT: Certainly. I move to
- 4 approve the CSB Investigation Report and
- 5 recommendations as amended (No. 2009-05-I-GA)
- 6 regarding the agency's investigation into the
- 7 explosion and fire that occurred on February 7,
- 8 2008, at the Imperial Sugar Company facility in
- 9 Port Wentworth, Georgia.
- 10 MR. BRESLAND: I'll repeat the
- 11 motion stated by Mr. Wright. I move to approve
- 12 the --
- MR. VORDERBRUEGGEN: Excuse me, Mr.
- 14 Chairman.
- The report number, I believe, is
- 16 2008-05-I-GA, because that date is based on when
- 17 the incident occurred, not today's date.
- 18 MR. WRIGHT: I stand corrected.
- 19 MR. BRESLAND: Thank you, Mr.
- 20 Vorderbrueggen.
- I will repeat the motion. I move to
- 22 approve the CSB Investigation Report and

- 1 recommendations as amended (No. 2008-05-I-GA)
- 2 regarding the agency's investigation into the
- 3 explosion and fire that occurred on February 7,
- 4 2008, at the Imperial Sugar Company facility in
- 5 Port Wentworth, Georgia.
- Do we have any discussion among the
- 7 board members?
- 8 Board member Wright?
- 9 MR. WRIGHT: Thank you, Mr.
- 10 Chairman. I applaud the improvements that
- 11 Imperial Sugar Company has made as part of their
- 12 rebuilding effort, but I'm personally
- 13 disappointed that it took such a catastrophic
- 14 tragedy to bring about these changes, or these
- 15 safety improvements.
- 16 I believe this was a preventable
- 17 event. It should not have occurred. It either
- 18 occurred through a lack of knowledge of or
- 19 awareness of the hazard, or a blindness to the
- 20 risk that did exist, or complacency. I can't
- 21 put my finger on exactly which one it is, but I
- 22 think it may be one of those or a combination of

- 1 those.
- 2 So I strongly recommend that we
- 3 approve the report and the recommendations as
- 4 amended. Thank you.
- 5 MR. BRESLAND: Board member Wark?
- 6 MR. WARK: No additional comments.
- 7 MR. BRESLAND: Board member
- 8 Visscher?
- 9 MR. VISSCHER: Just wanted to, well,
- 10 first of all, thank -- I think you've put your
- 11 finger on it, Bill, in terms of the issue here.
- 12 Also, follow up -- I guess this is our general
- 13 discussion not specifically on the report but
- 14 follow up on something Mr. Clements mentioned
- 15 about building awareness not only in the sugar
- 16 industry but in other industries. We still have
- 17 a long way to go.
- I picked up an article from actually
- 19 a couple of months ago now, I think, that
- 20 appeared in a trade publication about OSHA's
- 21 National Emphasis Program and the inspections
- 22 that they're doing under the Emphasis Program.

- 1 And it mentions that, even now after all this
- 2 has happened, mentions that, for example, in 32
- 3 inspections in Georgia resulted in 311 citations
- 4 as part of this series of inspections they're
- 5 doing over combustible dust. And it gives some
- 6 more statistics to neighboring states.
- 7 So there's a long way to go, and I
- 8 encourage Imperial to work on that effort of
- 9 sharing what it's learned and what -- its
- 10 experience. And we have a long way to go in
- 11 terms of continuing to build the awareness of
- 12 the dangers. Mr. Bresland said at the outset
- it's entirely preventable hazards and it's often
- 14 a lack of awareness is where it starts. So
- 15 continue to work on that. Thank you.
- 16 MR. BRESLAND: I would just like to
- 17 follow up on that comment and also Board member
- 18 Wright's comment. This tragedy was completely
- 19 preventable. It's just really unfortunate that
- 20 it had to happen. The board members have had an
- 21 opportunity in recent weeks to tour facilities
- 22 where there has been some enlightenment because

- of incidents, one in Baltimore, one in Gramercy
- 2 and one right here in Port Wentworth. And it's
- 3 striking to me the difference between the
- 4 photographs that we saw in this presentation and
- 5 what we've seen in these facilities in terms of
- 6 how well they can be operated if management
- 7 really takes it seriously.
- What worries me -- and it's probably
- 9 something Board member Visscher is saying as
- 10 well. What worries me is what is the rest of
- 11 the world doing in this area? What's the rest
- 12 of the sugar industry going? What's the rest of
- 13 the food industry doing? We need to get out --
- 14 not only have regulations but we need really
- 15 good education as well so that people are aware
- 16 of the hazards and something like this never
- 17 happens again and the people who are affected by
- 18 it, and some of whom are here this evening never
- 19 have to -- should not have to suffer like this
- 20 and other people in other facilities should not
- 21 have the potential to suffer like this. It's
- 22 just really tragic that it did happen in this

- 1 way.
- 2 So I will repeat the motion, and
- 3 we'll go for a vote.
- 4 And the motion is to approve the CSB
- 5 Investigation Report and recommendations as
- 6 amended (No. 2008-05-I-GA) regarding the
- 7 agency's investigation into the explosion and
- 8 fire that occurred on February 7, 2008, at the
- 9 Imperial Sugar facility in Port Wentworth,
- 10 Georgia.
- 11 And I'm going to call for the vote.
- 12 Board member Wright.
- MR. WRIGHT: I vote to approve, Mr.
- 14 Chairman.
- 15 MR. BRESLAND: Board member Wark.
- MR. WARK: Yes.
- 17 MR. BRESLAND: Board member
- 18 Visscher.
- MR. VISSCHER: I vote to approve.
- 20 MR. BRESLAND: And I vote to
- 21 approve.
- 22 And with that, the report is

- 1 accepted and approved.
- 2 Just some final closing remarks. I
- 3 would like to thank each of the Board members
- 4 for your participation. All of us have a strong
- 5 interest in preventing these tragic accidents.
- 6 We see them on a day-to-day basis and we want to
- 7 make sure that we stop seeing them on a day-to-
- 8 day basis. Our hope is to make sure that
- 9 accidents do not occur in the future as a result
- 10 of dust explosions.
- In the next few months the CSB will
- 12 be working with Imperial Sugar, with bakers'
- 13 trade organization, with trade unions and
- 14 insurance companies to ensure implementation of
- 15 the safety recommendations that were approved
- 16 here this evening.
- 17 I would also like to thank very much
- 18 the investigating team who worked very hard.
- 19 They were down here for many, many months under
- 20 very, very difficult circumstances investigating
- 21 this accident and have done an excellent job,
- 22 and thank you very much.

Page 82 MR. VORDERBRUEGGEN: Thank you, Chairman Bresland. MR. BRESLAND: I'd like to thank everyone who came this evening. I appreciate your turning out this evening to be here to here our report, and with that, the meeting is adjourned. (Whereupon, at 8:15 p.m., the meeting was adjourned.) 

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