U.S. CHEMICAL SAFETY AND HAZARD INVESTIGATION BOARD

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PUBLIC BOARD MEETING

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TUESDAY,

SEPTEMBER 17, 2002

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HOUSTON, TEXAS

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The Board met at the Hilton Hotel, Moody Ballroom, 8181 Airport Boulevard, Houston, Texas, at 9:00 a.m., Carolyn Merritt, Chair, presiding.

BOARD MEMBERS:

CAROLYN MERRITT Chair JOHN BRESLAND DR. GERALD POJE DR. IRV ROSENTHAL DR. ANDREA K. TAYLOR

CHARLES JEFFRESS, Chief Operating Officer CHRISTOPHER WARNER, General Counsel

STAFF PRESENT:

JOHN MURPHY
LISA LONG
GIBY JOSEPH
DONALD HOLMSTROM

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(9:00 a.m.)

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CHAIR MERRITT: The meeting will come to order. This is a regular board meeting for the U.S. Chemical Safety Board, which is being held in public. I welcome you to our meeting, and good morning.

Chemical Safety the U.S. This is Hazard Investigation Board. The board is an independent and nonregulatory federal agency investigates the causes of chemical accidents recommends safety improvements to prevent accidents.

I'm Carolyn Merritt; I'm the chairman of the board. And with me today are my fellow board members Dr. Gerry Poje, Dr. Andrea Taylor, Dr. Irv Rosenthal, and Mr. John Bresland. Also with us is Mr. Charles Jeffress, who is our chief operating officer; and Mr. Christopher Warner, who is our general counsel; and also members of our staff, and I greet you all this morning.

This public meeting is also being webcast live, and I extend a welcome to our viewers over the worldwide web. This marks the board's first public meeting in the state of Texas, and it's a privilege to be back into my hometown here -- or former home -- of

Houston, of which I was here for about four years, and it's always a pleasure to be back.

This May the board began its public accident investigation in Texas of the plant fire in Pearland at Third Coast Industries' facility. We anticipate completing our Third Coast investigation this winter, so we'll probably be back shortly.

Today we address a most important challenge facing the industry here in Texas, but also throughout the country: the problem of managing hazards associated with chemical reactivity.

Our investigation of reactive hazards marks an important milestone for the board. It represents our first effort, since we opened our doors in 1998, at not just examining the cause of a single accident that's already occurred, but rather looking prospectively at the whole class of hazards and recommending steps to prevent future accidents across a broad range of industries.

With this study we begin to realize the vision of Congress when it first authorized creation of the board in 1990. Reactive hazards have been responsible for many accidents, deaths, and injuries over the last years.

Plants have been damaged or destroyed by

explosions, fires; jobs have been lost, productivity, capacity has been lost.

When we talk about reactive accidents, we're generally referring to two kinds of incidents: one, planned chemical reactions that go awry because of unusual or uncontrolled conditions and, two, reactions caused by inadvertent mixing of materials.

Three of the five costliest reactive accidents nationally in the past 20 years happened here in Texas or in Louisiana. Property losses from these three events totaled more than \$200 million, a steep price to pay for accidents that could have been prevented inexpensively with better-managed safety systems.

These eye-opening figures are just the direct costs of the accidents and don't include sudden and prolonged capital drain, business interruption, loss of market share, or legal costs.

The pictures outside of the room show the level of destruction that reactive accidents have caused in Texas and around the country. Companies that are predictive, proactive, and preventive have long recognized the return on investment in avoiding accidents and have voluntarily instituted broad and effective safety programs that exceed government

requirements.

Companies directly benefit from such programs at the bottom line. They also avoid the loss of life, the human suffering, and the public mistrust and financial toll that accidents can cause.

Houston residents have frequent reminders of frightening effects of chemical accidents: toxic clouds, evacuations, road closures, shelters in place.

The explosion at Freeport's BASF plant on Friday is but another of the latest examples of chemical accidents with ominous potential.

Today we're meeting a short drive from the site of one of the worst US chemical accidents in decades: the ARCO Channelview disaster. On the evening of July 5, 1990, maintenance workers were completing repairs near a large liquid waste tank at the Channelview complex.

Unknown to plant personnel, the chemical reaction within the tank had produced a highly explosive fuel oxygen atmosphere. At 11:21 p.m. explosive fumes from the tank reached outside ignition source. Moments later the entire 900,000-gallon tank exploded, hurling its massive 24-ton roof into the parking lot 600 feet away.

All 17 workers in the area were killed, and the area

the size of a city block was devastated.

Two more accidents caused by chemical reactions at Phillips Chemical Company in Pasadena resulted in three deaths and more than 70 injuries in 1999 and 2000.

Several men who survived one of these accidents but were injured are here with us in the audience today: Alan Goss, Roby Plemons, and Jeff Kuper are all here.

(Applause.)

CHAIR MERRITT: And we thank you for being here this morning.

The Clean Air Act amendments of 1990 require OSHA and EPA to develop new regulatory standards for the chemical industry. The OSHA process safety management standards took effect in 1992, and the EPA risk management program rule took effect in 1996.

These rules require companies to use a variety of good safety practice for covered chemical processes. The regulations require companies to identify process hazards, assess their significance, and implement control programs designed to prevent accidents.

These rules have a central limitation:

They only apply to processes using certain listed individual chemicals and classes of chemicals. They do not comprehensively cover reactive hazards associated with process-specific conditions and combinations of chemicals.

It is precisely these hazards which are often subtle and random dangers that, nonetheless, lead to catastrophic reactive accidents.

The Chemical Safety Board staff has now completed a two-year special investigation on the management of reactive hazards. As part of their study, the staff has collected information on 167 serious reactive accidents that occurred in 38 US states between 1980 and 2001.

Twenty-three serious reactive accidents occurred in the state of Texas. That's more than double any other state in the union. More than half of the accidents in the CSB study happened after the OSHA process safety rules were put in place in 1992.

The board released preliminary staff findings from the study this spring. On May 30 we took a full day of public comment and testimony in Patterson, New Jersey, which has been the scene of two major reactive accidents in recent years.

You may view a video of that proceeding by

going to our CSB website at www.chemsafety.gov. The Chemical Safety Board has continued to collect written comment from the public, and the comments and testimony have been used in developing proposed final conclusions and safety recommendations.

This morning the CSB staff will present these conclusions and recommendations to the full board, and board members will have a chance to ask questions of the staff.

The public will have an opportunity to offer comments but not questions to the staff or the board before the board moves on to deliberate and then vote on the report with any approved amendments.

Members of the public who wish to comment should register at the sign-in desk out front, and please limit your remarks to three minutes.

After voting on the reactive report and its recommendations, the board will then move on to consider some routine business which you're welcome to stay and view as well, including our new performance plan for the next year. We plan to adjourn around lunchtime.

There has been considerable work done on this reactive hazards prior to the confirmation of John Bresland and myself in August.

1 This work, done by Dr. Poge, Dr. 2 Rosenthal, and Dr. Taylor, may be fully not 3 appreciated in these proceedings, but I would like to 4 offer my gratitude for your perseverance and for your 5 dedication to this issue to bring us to this point 6 today. And we thank you. 7 With that, the chair will recognize any other members of the board who would like to offer 8 9 opening statements. 10 Anyone? Dr. Poje? 11 Thank you, Madam Chair, for DR. POJE: 12 those thoughtful and kind opening remarks. 13 also to the staff and my fellow board colleagues for 14 your efforts. I'm grateful to the many wise and generous 15 16 people who shared so much expertise with us during the 17 course of this investigation. 18 This past week has been a sober and somber 19 one for so many Americans. As a native New Yorker now 20 living and working in Washington, DC, the 9/11 21 has revived many painful memories anniversary 22 Ground Zero in Manhattan and the Pentagon in northern 23 Virginia. 24 However, knowing that the board would soon 25 bring our reactives hazard investigation to Houston

1 also evoked memories of an earlier tragedy that lies 2 at the heart of chemical process safety and our study. 3 I'd ask everyone to recall, in the early morning hours of December 3, 1984, pressurized methyl 4 5 isocyanate burst through safety valves of a large 6 storage tank at the Union Carbide plant in Bhopal, 7 India, releasing more than 30 metric tons of a highly 8 toxic gas into the air. 9 The dense cloud quietly spread white pall over the nearby sleeping community. 10 11 men, women, and children died in their beds. Others 12 awoke to the sounds of their own choking as they 13 struggled to escape into the streets. Those able to flee could only run so far 14 15 before collapsing in the streets and writhing on the 16 ground, engulfed in the vapor. Within days, when the 17 air finally cleared, more than 3000 people lay dead, 18 and scores of thousands were permanently disabled. polymerization 19 Exothermic of methyl 20 isocyanate in the tank had been inhibited by the 21 addition of phosgene; however, about 500 kilograms of 22 water entered the MIC tank in Bhopal and reacted with 23 phosgene, and deactivated the producing carbon

The tank was also equipped with a cooling

dioxide, and raising the temperature of the MIC.

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1 system, but the refrigeration system was not working. 2 Furthermore, the tank high temperature alarm disconnected at the time of the accident. 3 4 By consuming the phosgene and heating the 5 MIC unrefrigerated in the tank, this precursor 6 reaction led to a runaway MIC polymerization and 7 venting of this deadly gas into the heavily populated 8 area surrounding the pesticide-manufacturing plant. 9 Inadequate safety systems at the plant 10 failed to prevent a runaway reaction and to contain 11 the deadly cloud. 12 Bhopal's ripple effect was enormous and 13 felt around the world. In America many chemical 14 manufacturers redesigned processes in inherently safer 15 ways to avoid storage of such highly hazardous 16 intermediate chemicals. 17 Professional engineers established the 18 Center for Chemical Process Safety that prepared best-19 practice guidances for the industry. 20 Other safety leaders initiated development 21 of an OSHA process safety policy. Congress expanded 22 right-to-know policies from workplaces to communities 23 and instituted new emergency planning and preparedness requirements through EPA. 24 25 Multiple domestic chemical accidents in

1 the late 1980s, including many reactive incidents, 2 prompted the Clean Air Act amendments of 1990 that 3 ultimately established OSHA PSM regulations by 1992, 4 led to EPA's risk management program by 1996, and 5 prompted creation of the Chemical Safety Board by 1998. 6 7 Today, after recent tragic events, we find 8 ourselves in new age of chemical safety and security. 9 Once again we will need to strengthen safety on a number 10 of fronts, reforming regulatory policy, 11 improving information gathering and access, developing 12 professional guidance, improving private practice, and 13 increasing awareness. 14 I'm honored to be here today as part of 15 this board as we take the next steps to prevent 16 reactive chemical accidents. Thank you. 17 CHAIR MERRITT: Is there anyone else? 18 MR. BRESLAND: Yes, Madam Chairman. 19 It's my pleasure to be back in Texas, 20 which Ι believe is the home of the largest 21 concentration of chemical and oil refining processes 22 in the world. 23 Our topic today is of great interest to everybody in the chemical processing industry, and as 24

a recently confirmed CSB board member, I'm looking

1 forward to very interesting and stimulating 2 discussion today. 3 Thank you. 4 CHAIR MERRITT: Thank you. 5 Anyone else? 6 (No response.) 7 CHAIR MERRITT: Thank you. With that, at 8 this point in our board meeting I would like to call 9 Charles Jeffress and ask him to proceed, then, with the staff presentation to the board. 10 11 MR. JEFFRESS: Thank you, Madam Chair. 12 you indicated, a team of members from the Chemical 13 Safety Board has been working on this study of 14 reactive chemical incidents for the past two years, 15 and that team is here to make a presentation of their 16 recommendations to you today. 17 They will present their conclusions, their 18 findings, and their recommendations. The leader of 19 that is John Murphy, who will start the team 20 presentation this morning; also on the team, 21 Long, Giby Joseph, and Don Holmstrom, a member of the 22 the recommendations specialist team and for the 23 participated in agency, developing the

To begin the presentation this morning,

recommendations.

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John?

MR. MURPHY: Thank you, Mr. Jeffress.

Good morning, Madam Chair, board members, Mr. Jeffress, Mr. Warner.

My name is John Murphy. I am the lead investigator on the reactive chemical hazard investigation. With me this morning are Giby Joseph and Lisa Long, fellow investigators; and Don Holmstrom from our recommendations group.

This is a presentation to the board of the findings, conclusions, and recommendations of the reactive chemical hazard investigation.

Board members, reactive chemical incidents are a significant safety problem. Reactive chemical incidents have resulted in fires, explosions, in toxic releases. Such events have injured people, damaged property, and caused adverse environmental impact.

As Madam Chair has already told you, there have been severe reactive chemical incidents right here on the Gulf Coast. On March 27, 2000, Phillips Chemical Company in Pasadena, Texas, a shock-sensitive material exploded and resulted in one fatality and many serious injuries. Local residents had to shelter in place for more than two hours, and there was major property damage.

Another incident occurred here in Texas on June 23, 1999, Phillips Chemical in Pasadena, Texas. Operators were mixing a mini-batch of production chemicals to ensure that the reaction was running correctly. Evidence shows that valves were operated out of sequence, allowing 40 times the amount specified of a highly volatile chemical known as butadiene to pour into the reactor.

Operators then introduced a catalyst, a procedure that had not been done for about six years, to try to get rid of the odor. Soon after the catalyst addition, a vapor cloud escaped and exploded, resulting in two fatalities.

Reactive chemical incidents can be catastrophic. On April 21, 1995, in Lodi, New Jersey, there was an incident at Napp Technologies. An explosion and fire occurred when Napp was conducting a blending operation to produce a commercial precipitation agent.

The chemicals in the process were water reactive. During the process water was inadvertently introduced into the blender. Operators noticed an unexpected reaction taking place in the blender, producing heat and the release of foul-smelling gas.

During an emergency operation to unload

the blender of its reacting contents, the material ignited, and an explosion occurred which resulted in the deaths of five Napp employees and the destruction of the facility.

The chemicals involved in this incident were not covered by the OSHA process safety management standard.

The importance of this incident is that six labor unions, after the incident, petitioned OSHA for an emergency revision of the process safety management standard, stating that it failed to cover reactive chemicals adequately.

OSHA and EPA, who also investigated the incident, also stated that reactive coverage needed to be relooked at.

To date there have been no regulatory changes to address the process safety management issue. In fact, OSHA has recently removed reactive chemicals from its regulatory agenda.

Another important incident took place on April 8, 1998, in Patterson, New Jersey, at Morton International. The Chemical Safety Board investigated this incident and determined that a runaway reaction resulted in a fire and explosion that injured nine employees.

During the Chemical Safety Board investigation of the Morton incident, many stakeholders raised concerns that reactive chemical problems merited a more systematic analysis by the board. incidents liaht of the number of

In light of the number of incidents similar to Morton that have occurred since 1995, the board decided to conduct a hazard investigation of reactive chemicals. The board had the following objectives for the hazard investigation. I will let you read them.

The objectives were met by analyzing past discussions with stakeholders incidents. and site visits surveys chemical regulators, and of companies, and examining existing standards and quidance.

The investigative process resulted in recommendations to improve reactive hazard management.

You will be hearing these recommendations at the end of the presentation.

Many interested groups inputted into the hazard investigation. We had representation from academia, industry trade associations, labor unions, and public interest groups, and good participation by regulatory agencies.

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1 I would like to thank each of them for the 2 contribution to the hazard investigation. Diversity 3 input was very important to doing a thorough 4 investigation. 5 Madam Chair has already stated, As 6 public hearing on reactive chemical hazards was held 7 May 30, 2002, in Patterson, New Jersey. There were 8 presenters from government, industry, labor, public 9 interest groups, and technical experts. 10 For 30 days after the meeting public 11 comments were accepted. Public comments were received 12 from individuals, companies, industry trade 13 associations, unions, and consultants. 14 There were many topics covered 15 public comments. One important topic was, was there a 16 need for regulation? If so, what would the regulation 17 look like? Should it be prescriptive or performance-18 based? 19 Also, specific changes were recommended to 20 the process safety management standard. There was 21 discussion on the value of industry initiatives and 22 guidance and whether changes had to be made. 23 All comments were reviewed and seriously 24 considered before recommendations were formulated.

The comments confirmed and elaborated on ideas that

the staff had already concluded.

This was primarily due to the fact that many of these groups were interactive during the hazard investigation. I would like to thank all of those who submitted public comments.

One of the first tasks of the staff was to define a reactive chemical incident. We did this after thorough discussion with many of the stakeholders mentioned previously. The following definition was agreed to: A reactive chemical incident is a sudden event involving an uncontrolled chemical reaction with significant increases in temperature, pressure, or gas evolution that has the potential to or has caused serious harm to people, property, or the environment.

This concludes the introduction. I am now going to go on and start the discussion of the conclusions. I will discuss conclusion number 1. Lisa Long and Giby Joseph will follow with the rest of the conclusions.

The investigative process led to the following conclusions:

Conclusion number 1: Reactive incidents are a significant safety problem. Limited data available to the Chemical Safety Board includes 167 industrial incidents in the United States involving

uncontrolled chemistry since 1980.

Forty-eight of these incidents involved a total of 108 fatalities to workers and the public. The data include an average of six injury-related incidents per year, resulting in five fatalities per year.

About 50 incidents of the 167 incidents had public impact. By public impact we meant there was death, injury, public evacuation or shelter in place.

This is not a comprehensive examination of reactive incidents. As you will learn later, we had problems finding sufficient and adequate public information sources. This will be discussed further later on. For example, oftentimes it was difficult from the information to determine whether an incident was caused by uncontrolled reactivity.

Reactive incidents have resulted in severe consequences. The following two slides list incidents that resulted in three or more fatalities. Several of these will be discussed in some detail during the rest of the presentation. Several serious incidents have occurred in Texas, as has been already stated.

This slide illustrates that reactive incidents have occurred recently and continue to

1 occur. In fact, the Chemical Safety Board is 2 currently investigating the Pennington, Alabama, incident and another reactive chemical incident that 3 4 took place in New York City. 5 will now pause briefly for a Ι few 6 questions from the board on subject matters that I've 7 covered today. 8 CHAIR MERRITT: Dr. Taylor? 9 DR. TAYLOR: John, I have two questions, 10 and one of them is related to the public comments. 11 Can you expound on how public comments were used, 12 again, in formulating the recommendations a little bit 13 more, please. MR. MURPHY: The staff reviewed all public 14 15 comments in detail. They were summarized, and during 16 the process of formulating recommendations, they were very useful in making sure that all alternatives were 17 18 evaluated. 19 Most of the comments were not new to us, 20 but some of them had enough detail that they were very 21 useful in finalizing recommendations. So like I said 22 before, I thank all those that inputted during the 23 public comment period. 24 DR. TAYLOR: Thank you. Now, my second

question goes back to the conclusion that you reached

from the incidents that were recorded since 1980 that you were able to find.

It says that reactive incidents are a significant chemical safety problem, and there were 108 fatalities -- 48 of the incidents resulted in 108 fatalities to workers and the public, and 50 incidents with public impact, and an average of five fatalities per year.

Now, my question to you -- in the investigation that you conducted, how significant are the reactive incidents that have occurred in the chemical industry as compared to other incidents that may have occurred in the same sector?

MR. MURPHY: We didn't examine other type of chemical accidents in detail. The staff concluded, though, that five fatalities per year is significant, and 50 incidents affecting the public are significant. We think probably our data sources are not adequate, and perhaps these numbers could be understated.

I think the important thing to realize, as

I pointed out during my presentation, that these
incidents can be catastrophic; when they do occur,
they can be multiple fatalities, serious economic
impact, and environmental impact.

The other thing I might mention is my

1 discussion with the chemical industry process safety 2 leaders. Reactive chemical incidents are 3 significant safety problem in the eyes of the chemical doubt 4 industry, and so Ι think there's no 5 everybody considers reactive chemical incidents 6 serious safety problem. 7 DR. TAYLOR: Thank you. 8 CHAIR MERRITT: Dr. Rosenthal? 9 DR. ROSENTHAL: John, in both the Napp and 10 the Pasadena Phillips accident, noted you that 11 inadvertent mixing was a critical factor in causing 12 these accidents. 13 presuming Αm Ι correct in that the 14 inadvertent mixing served to catalyze what was already 15 a source of high energy in the reaction? 16 MR. MURPHY: Yes. There's always a heater 17 reaction potential that can be manifested by catalysts 18 or inadvertent mixing of other chemicals, so I would 19 agree with that. 20 DR. TAYLOR: Thank you. 21 CHAIR MERRITT: Dr. Poje? 22 John, I noticed the focus of DR. POJE: 23 our study has been on domestic incidents, but as I 24 stated earlier, the Bhopal tragedy has had a fairly 25 thinking impact about reactive enormous on our

1 hazards. 2 Can you give us any perspective to whether this issue is of current concern outside of 3 the United States? 4 5 Well, certainly MR. MURPHY: it's 6 concern in Europe. The Toulouse incident 7 multiple fatalities involving ammonium nitrate is an 8 example; of course, the Seveso incident that occurred 9 resulted in the Seveso number of years ago 10 directive, which member companies are required to do 11 safety case analysis. So this is a major concern in 12 Europe. 13 There's been some recent guidance produced 14 health and safety executive the on runaway 15 reactions in batch reactors. There's also a project, 16 attempting to provide HarsNet, that is reactive 17 chemical hazard evaluation tools to companies 18 Europe that don't have major resources. 19 So this has been identified for some time 20 as a serious problem in Europe. 21 CHAIR MERRITT: Any other questions? 22 Mr. Bresland. 23 MR. BRESLAND: John, without downplaying

the impact of the deaths and injuries that occurred as

a result of these incidents, did you also examine the

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1	financial impact of the incidents?
2	MR. MURPHY: Marsh & McLennan report
3	always lists 100 major incidents in the last 30 years,
4	and these are incidents generally \$10 million or
5	greater in property damage, and about 10 percent of
6	the incidents that occurred with 100 lives as losses
7	involved reactive chemical incidents. So I think that
8	supports what I said before, that when reactive
9	chemical incidents do occur, they not only injure
10	people, but they cause major economic loss.
11	MR. BRESLAND: Thank you.
12	MR. MURPHY: I think the exact numbers are
13	in the report, so I'm just giving an overview on that.
14	CHAIR MERRITT: Any other questions?
15	(No response.)
16	CHAIR MERRITT: Thank you, John.
17	MR. MURPHY: Okay. Thank you. And with
18	that, we'll continue discussing the conclusions. I'd
19	like to turn the podium over to fellow investigator
20	Ms. Lisa Long.
21	MS. LONG: Thank you, John. Good morning,
22	board members.
23	Our second conclusion is that there are
24	significant gaps in safety regulations designed to
25	protect workers from reactive hazards. In fact, over

50 percent of the 167 incidents that we looked at involved chemicals that are not covered by OSHA process safety regulations.

The Occupational Safety & Health Administration, OSHA, develops and promulgates or regulations designed primarily to protect workers. The primary OSHA regulation covering reactive chemical hazards in industry is safety OSHA's process management or PSM standard.

In the Clean Air Act amendments of 1990, Congress specified that OSHA should cover highly reactive chemicals in its standard. The standard has been in effect since 1992; it covers a range of chemical manufacturing processes containing 137 individually listed chemicals that present hazards, including reactivity, as well as a class of flammable substances and explosives.

OSHA selected the 137 chemicals listed in PSM from a variety of lists, including a list developed by the National Fire Protection Association, or NFPA.

NFPA has developed a chemical hazard rating system that addresses health, flammability, and chemical reactivity. OSHA selected reactive chemicals covered in its PSM standard because of their NFPA

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reactivity rating of 3 or 4 on a scale of 0 to 4, with 4 being the most reactive and 0 being the most stable.

Those chemicals were selected from the 1975 version of NFPA's Number 49 standard. You can see from the pie chart that only 10 percent of the 167 incidents that we analyzed involved chemicals that were rated NFPA 3s or 4s by NFPA.

Approximately 60 percent of the 167 incidents involved chemicals that were either not listed by NFPA or rated a 0 for reactivity.

Our third conclusion is that NFPA instability ratings are insufficient as the sole basis for determining the coverage of reactive hazards in the OSHA PSM standard.

The gaps in coverage of reactive hazards in OSHA's PSM standard are due in part to some fundamental limitations in the NFPA reactivity ratings. First, the ratings were designed for initial emergency response and firefighting purposes; they were not designed for process safety purposes, and as such they represent only one aspect of reactive hazards.

The ratings were established by a system that relies in part on subjective criteria and considerable judgment in assigning ratings. They

address a chemical's inherent or self-reactive characteristics, not reactivity with other substances, with the exception of water.

The ratings do not address processing conditions such as elevated temperatures or pressures, which can be common in chemical manufacturing environments.

And finally, NFPA Standard Number 49, from which OSHA selected the PSM-covered reactive chemicals, lists only 325 substances, a relatively small percent of chemicals used in industry. As a result, only 40 of the 137 chemicals listed in PSM are listed due to their reactivity.

The staff's next conclusion is that safety regulations designed to protect the public have significant gaps in the coverage of reactive hazards.

Over 60 percent of the 167 incidents that we looked at are not covered by existing process safety regulations from the Environmental Protection Association [sic], or EPA.

The EPA develops and promulgates regulations primarily designed to protect the public and the environment. The primary safety regulation intended to protect the public from chemical incidents is the EPA's risk management or RMP rule.

This regulation has been in effect since 1990, and it covers processes containing individually listed chemicals. Again, in the Clean Air Act amendments of 1990, Congress specified that EPA should cover highly reactive materials in its RMP standard.

When determining which substances should be covered by this regulation, EPA listed chemicals based on their toxicity and flammability. EPA stated that it could not identify criteria for listing chemicals due to insufficient technical information.

An incident that occurred on February 19, 1999, at Concept Sciences in Allentown, Pennsylvania, a tragic illustration of how reactive chemical incidents can affect the public.

Concept Sciences was attempting to distill an aqueous solution of hydroxylamine and potassium sulfate, in produce 50-percent an attempt to hydroxylamine. the the On day of incident, hydroxylamine concentrated at least 88.4 was to Literature testing show that percent. and hydroxylamine at this concentration is detonable.

After the process was shut down for the evening, the material they had accumulated detonated, resulting in an explosion which is shown here. The explosion killed four Concept Sciences employees and

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31 1 the owner of an adjacent business. 2 Many people were injured. The Concept Sciences destroyed, ten local 3 facility was and 4 buildings and several residences were also damaged. 5 Our fifth conclusion is that the reactive problem is not adequately defined by simply placing 6 7 chemicals on a list. 8 All chemicals can be reactive. Reactivity 9 is not necessarily an intrinsic property. In fact, we looked at the 167 difference incidents to see if we 10 11 could try and find common chemicals or classes of 12 chemicals that were more often involved 13 incidents, and what we found is that the incidents 14 involved over 40 different chemicals or classes of 15 chemicals, such as acids, bases, and even water. 16 As was the case at both Napp and Morton, hazards arise in specific conditions of a chemical 17 18 Some do not react until they're heated or process. 19 pressurized, and some react only when mixed. 20 For example, you may have some cleaning 21 chemicals in your home such as ammonia and bleach. 22 their own, they're relatively stable, but when mixed, 23 they can produce toxic chlorine gas.

such as a fire or an explosion, but it can also result

NFALR GROSS

Reactivity can result in an energy release

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1 in the release of toxic materials, and we found this 2 to be the case in 37 percent of the 167 incidents. 3 An incident that occurred on June 4, 1999 4 at Whitehall Leather Company in Whitehall, Michigan, 5 illustrates that reactive chemicals can result in 6 toxic releases of gases. 7 On the day of the incident, a truck driver 8 arrived at the Whitehall Leather facility to deliver a 9 load of sodium hydrosulfide solution. The delivery 10 place the night shift, and the shift took on 11 supervisor working that shift that only received what 12 was commonly known as pickle acid previously on night 13 shift, and so he assumed that the sodium hydrosulfide was pickle acid and directed the truck driver to the 14 pickle acid tank to unload the material. 15 16 The material commonly known as pickle acid on site was actually ferrous sulfate, and when the 17 18 sodium hydrosulfide solution was unloaded into the 19 ferrous sulfate tank, toxic hydrogen sulfide gas was 20 produced. 21 result of As the exposure to the 22 hydrogen sulfide gas, the truck driver died, and a 23 Whitehall Leather employee was seriously injured.

thermal

Many people believe that most reactive

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in

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chemical reactors. We looked at the 167 different incidents and tried to determine if they commonly occurred in similar types of equipment, and what we found was that only 25 percent occur in reactors. The remaining occur in various other types of equipment that can be found in chemical manufacturing and chemical processing facilities, including 22 percent in storage equipment.

Reactive incidents are not unique to the chemical manufacturing industry. While 70 percent of the 167 incidents occurred in chemical manufacturing, the remaining 30 percent occurred in storage, handling, and consumer sites.

The Whitehall Leather example I just gave an example of one incident that occurred at a Another example of an incident that consumer site. repackaging facility at а or BPS, facility occurred at or Bartlo Packaging, Incorporated, in West Helena, Arkansas.

BPS was repackaging a pesticide called AZM 50W. The AZM was offloaded into a warehouse when employees noticed smoke coming from the building, and they called the fire department.

A team of four West Helena firefighters were in the process of doing reconnaissance to locate

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1 the source of the smoke. The firefighters had been 2 told by BPS that there was no explosive hazard. When 3 an explosion occurred, the 4 firefighters were struck by a collapsing cinderblock 5 wall. Three of the firefighters were killed, and one 6 was seriously injured. 7 The most likely cause of this incident was 8 the decomposition of a bulk sack of pesticide which 9 had been placed close to a hot compressor discharge 10 pipe. 11 The examples I have given illustrate that 12 it difficult to develop а list of reactive 13 chemicals or categorize places or equipment where reactive chemicals more often occur. 14 15 This requires regulators in industry to 16 hazards of chemicals address the and their 17 combinations under specific process conditions. In 18 other words, it's not reactive chemicals; 19 reactive chemistry and the management of its hazards. 20 At this point I'll take a few questions 21 from the board. 22 CHAIR MERRITT: Any board questions? 23 I have one, Lisa. How often DR. TAYLOR: 24 is the OSHA's general duty clause used in a reactive 25 incident?

1	MS. LONG: Well, we didn't we weren't
2	able to determine what regulatory standards were used
3	in all of the 167 different incidents. We did look at
4	a subset, and we found that the general duty clause
5	was used, but it's always used after the fact, and it
6	has to be used when there's concrete evidence that
7	industry or the facility knew that a hazard existed.
8	So it is used, but I don't have exact
9	numbers on how many cases, and it's always used after
10	the fact.
11	DR. TAYLOR: Afterwards.
12	CHAIR MERRITT: Dr. Rosenthal?
13	DR. TAYLOR: As OSHA presently defines
14	process which is involving any hazardous chemical
15	storage, manufacturing, handling, would it have
16	encompassed the operations at, for example,
17	repackaging, if they had had a covered substance?
18	MS. LONG: If they had had a sufficient
19	quantity of a covered substance.
20	DR. TAYLOR: It would have been covered.
21	Okay. So it does not just deal with reactors. Am I
22	correct?
23	MS. LONG: It does right. It does not
24	just deal with reactors.
25	DR. TAYLOR: Thank you.

I'd just make a comment. DR. POJE: just was struck by your analysis and the conclusions, looking at the inadequacies of the NFPA system. gather from the report, only 13 chemicals have been listed, and 25 NFPA 3 that operate out of NFPA 49 to provide coverage for OSHA's PSM of reactive chemicals. Give me some examples of what you would see as the glaring omissions in such an approach from some of the investigative work that the board has had What other kinds of chemicals have we run to tackle. into that have not been 3s or 4s or have not actually even been listed? Well, certainly in the Morton MS. LONG: and Napp cases, these contained chemicals that were In general the NFPA rated their not 3s and 4s. chemicals based on their 704 standard. They only rated probably small number of а more common chemicals, and that's what listed in some of their standards, such as the 49 standard. So although many more chemicals can be itself rated, NFPA only rated probably a small percentage of chemicals. And I was also struck by the DR. POJE: fact that OSHA has approached another difficult topic

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1 of flammables by establishing a class of flammables. What kinds of criteria would go into defining that? 2 Obviously not a named list of any of thousands and 3 thousands of chemicals that could be flammable? 4 5 MS. LONG: OSHA defines a flammable as a substance that is flammable under -- that has a flash 6 7 point of under 100 degrees Fahrenheit, so there's a 8 objective criteria for determining what flammable is. 9 10 DR. POJE: Thank you. 11 MR. BRESLAND: Getting back 12 conclusion number 4, which has to do with 13 any examples coverage, do you have of reactive 14 chemicals that are not covered by the RMP regulation? 15 MS. LONG: A good example would be in the 16 Concept Sciences incident. Hydroxylamine is an NFPA 17 3, and it is covered in PSM but not in RMP. 18 MR. BRESLAND: Okay. Thank you. 19 CHAIR MERRITT: What we're doing or what 20 we're saying, I think, or what you're asking us or 21 telling us is that industry, being able to look at the 22 vast combination of chemicals that exist on their 23 properties which may be unique to everyone else, is 24 prevention of these chemicals the first step to 25 reacting and creating a reactive hazard. Is that

	COITCG:
2	MS. LONG: Yes. It's a difficult issue,
3	and it's very process- and condition-specific.
4	DR. ROSENTHAL: Let me follow on that
5	question, based on what you stated.
6	If you were to look, in terms of the
7	incidents that you looked at Napp, Morton, Concept
8	Sciences is there a way of looking at what the
9	potential existed for these accidents? Is there
10	something equivalent to an objective property, such as
11	flammability, and in particular I'm thinking of
12	something like δh or δp?
13	MS. LONG: There are many different things
14	that
15	CHAIR MERRITT: Would you define δh , δp ,
16	please, for us.
17	MS. LONG: δp would be a pressure
18	increase, and δh is heat of a reaction you're
19	referring to. There are many different parameters
20	that can define reactivity; that's what makes it so
21	difficult. But we have looked at a few such as δh and
22	find that, more often than not, they're exothermic
23	reactions, so they have a positive heat of reaction.
24	There are some endothermic reactions which
25	would consume energy but most give off energy

1 DR. ROSENTHAL: Just make the comment that 2 a positive heat of reaction is expressed as a negative 3 term. 4 MS. LONG: Right. 5 (General laughter.) 6 CHAIR MERRITT: Thank you very much. 7 MS. LONG: Giby Joseph will now Okay. finish the conclusion. 8 9 MR. JOSEPH: Thank you, Lisa. Good morning. Our next conclusion is that 10 11 existing sources of incident data are not adequate to 12 identify the number, severity, and causes of reactive 13 incidents, or to analyze incident frequency trends. This conclusion is based on the following 14 15 findings: No single data source provides 16 comprehensive collection of chemical incidents from which reactive incident data could be retrieved or 17 18 In particular, OSHA and EPA incident data tracked. 19 sources are not designed to identify or track reactive 20 incidents. 21 We had to search over 40 different data 22 sources to compile information on our 167 incidents. 23 A few of these are listed here. The last two, The Accident Database and MHIDAS, are European sources 24

that contain some US incident data.

Again, the key message is that there is no one data source that anyone can go to to find a comprehensive collection of reactive incident data.

Another key finding was that the data that is available is very limited in terms of root cause or lessons-learned information. This leads us to conclusion number 8: There is no publicly available database for sharing lessons learned from reactive incidents.

167 Fewer than 40 of our incidents contained causal or lessons-learned information. This information obtained from incident was reports generated by government agencies, industry companies, rather associations, and than particular database.

Although there are fundamental limitations in available incident data, we feel that our analysis still gave us some meaningful results regarding causes of reactive incidents.

Our data analysis indicated that reactive incidents are often caused by inadequate recognition and evaluation of reactive hazards. We found that over 60 percent of the incidents in our data for which we had causal information occurred because reactive hazards were not adequately identified or evaluated.

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The incident at BP Amoco is a good example where reactive hazards were not adequately recognized. The incident caused three fatalities and significant damage to the unit that produced Amodel, a plastic used in products such as lawn and garden tools and automobile parts. The CSB investigated this incident, what found was that Amodel was susceptible to thermal decomposition at processing temperatures. However, BP Amoco wasn't unaware -- was unaware that Amodel could decompose. Thus, Amodel's decomposition hazard was not adequately addressed in the process design. A critical lesson learned from this and other incidents in our data was that industry needs to improve its recognition of these hazards. This will be a key message in our report. Now that we've established that recognition of reactive hazards is a problem, the next five conclusions will address some specific issues regarding hazard identification and hazard evaluation. Conclusion number 9: Neither OSHA PSM nor

Conclusion number 9: Neither OSHA PSM nor EPA RMP standards explicitly require specific hazards to be examined when performing a process hazard analysis or PHA. Although PSM and RMP standards

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require that all hazards be addressed during a PHA, improving reactive hazard management requires that both inherent self-reactive hazards, such as thermal and mechanical shock, and hazards resulting from combinations of chemicals under process-specific conditions, such as inadvertent mixing of incompatible materials and runaway reactions, be identified and evaluated.

Rate and quantity of gas or heat generated by possible reactions, thermal stability of reaction mixtures, byproducts, waste streams, and products and effects of variables such as charging rates, catalyst additions, and possible contaminants are all relevant factors that need to be considered to adequately recognize reactive hazards.

Our next conclusion is that OSHA PSM and EPA RMP standards do not explicitly require that multiple sources be consulted when compiling necessary process-safety information.

We found that over 90 percent of the data involved chemistry readily available in literature. This is important, because where causal information was available, 25 percent of our data occurred due to inadequate hazard identification.

A variety of resources can be consulted to

better understand reactive hazards. We'll talk about some of them in the next slide.

Conclusion number 11: Publicly available resources are not always used by industry to assist in identifying reactive hazards. During our analysis we gathered most of our hazard information from searches Bretherick's in literature such as Handbook of Reactive Chemical Hazards Sax's Dangerous and Properties of Industrial Materials, and also Chemical computerized tools such as NOAA's The Reactivity Worksheet.

However, we found during our site visits and through our industry survey that such resources are not always used.

The key method in this slide is that companies need to perform more thorough searches of literature and other sources to obtain existing knowledge about reactive hazards. To ensure this happens, PSM and RMP process-safety information requirements might need to be modified.

Next conclusion: There is no publicly available database to share reactive chemical test data. Chemical information found in databases such as CHETAH, DIPPR, and National Institute of Standards and Technology's Chemistry Web Book are not sufficient to

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fully understand reactive hazards.

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Now, this doesn't mean that these sources don't provide useful information; we just mean that reactive hazard identification and evaluation usually need more detailed information than these sources can provide at this time.

Chemical testing which determines effects of various processing temperatures and pressures and effects of other variables, such as contaminants, need to be conducted.

Several companies visited by CSB generate and collect this type of reactive chemical test data; however, we found that these companies very rarely share this data with others in industry.

To improve management of reactive hazards, industry needs to better share and communication reactive hazard information gathered from test data. Establishing a centralized repository of such data may help.

Conclusion number 13: Industry has published some voluntary good-practice guidelines for managing reactive hazards, but these are limited and Organizations such as CCPS and trade not complete. associations such as ACC, SOCMA, and NACD are working providing guidance to industry through at more

programs such as Responsible Care and Responsible Distribution.

Now, some areas that need more guidance How do you deal with hazards of inadvertent are: mixing of incompatible materials during storage and handling, and how do you manage reactive hazards throughout life cycle; hazard а process identification. hazard evaluation, management of change, and inherently safer design are all critical elements necessary for managing reactive hazards within a process.

Our last conclusion is that, given the impact and diversity of reactive hazards, progress in the prevention of reactive incidents requires both enhanced regulatory and nonregulatory programs.

Both regulators and industry understand that reactive hazards present a problem, so to improve management of these hazards and ensure the safety of workers and the public, we need them to do more, like enhancing PSM and RMP requirements, making more guidance available, improving industry initiatives, such as Responsible Care and Responsible Distribution.

Board members, those are the staff's conclusions. I'll let John come up and direct the questions to the staff.

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1 CHAIR MERRITT: Thank you. 2 Do you have questions, board? Please 3 raise your hand. 4 MR. MURPHY: We're open to all questions 5 for Giby, Lisa, or I. 6 CHAIR MERRITT: Thank you. 7 Dr. Taylor. 8 DR. TAYLOR: I guess I'll guess start with 9 one, and then I'll come back. Giby, you mentioned that there were areas 10 11 needing more quidance, and specifically management of 12 reactive hazards that -for example, hazard 13 identification, management of change, hazard 14 evaluation, and inherently safer design. 15 Now, the question I have is regarding your 16 investigation. Among the companies you interviewed 17 and the onsite visits that you conducted, did you 18 investigate or pose any questions about the design of 19 equipment, at any of sites, on preventing catastrophic 20 releases? questions 21 MR. JOSEPH: We did ask 22 evaluate regarding how they hazards, how they 23 recognize reactive hazards, and our conclusions were 24 based primarily on our site visits and our industry 25 survey, so we did ask those kind of questions.

1	MR. MURPHY: I would have to say that we
2	only casually investigated inherently safer
3	principles. That came up in a discussion, but it
4	wasn't a major focus of the investigation. But it was
5	certainly a point of discussion.
6	DR. TAYLOR: Was this at all of the
7	facilities or just in general?
8	MR. MURPHY: I would say it came up at
9	some of the facilities.
10	MR. JOSEPH: But primarily our focus was
11	on how they identified and evaluated reactive hazards.
12	DR. TAYLOR: How they
13	MR. JOSEPH: Yes.
14	DR. TAYLOR: Okay. Thank you.
15	CHAIR MERRITT: Anyone else?
16	Dr. Rosenthal?
17	DR. ROSENTHAL: Yes. The BP Amoco
18	accident you described as an endothermic reaction.
19	For the most part would you say that most reactive
20	accidents are associated with endothermic or
21	exothermic events?
21 22	exothermic events? MR. JOSEPH: I'll let John discuss more,
22	MR. JOSEPH: I'll let John discuss more,

1	percentage of those incidents that were exothermic?
2	MR. JOSEPH: Well, the only one that we
3	know of is BP Amoco
4	DR. TAYLOR: Endo-; that was endo
5	MR. JOSEPH: Endothermic.
6	DR. TAYLOR: Okay. But exothermic
7	MR. JOSEPH: But we really didn't focus
8	specifically on how many were exothermic and how many
9	were endothermic.
10	DR. TAYLOR: Okay.
11	MR. JOSEPH: But we do know BP Amoco was
12	an endothermic reaction.
13	MR. MURPHY: I might add that we did look
14	at several of the most notorious incidents, and the
15	heater reaction involved most often was exothermic.
16	But we didn't do a comprehensive study of this; this
17	was just a sampling of some of the well known
18	incidents.
19	CHAIR MERRITT: Dr. Poje?
20	DR. POJE: I'd like to observe that I'm
21	impressed by the breadth of the analysis that you've
22	gone through here. I'd like to think that there's a
23	great interdigitation between regulations, between
24	best practices, between guidance, that they all speak
25	to each other, and they all become an important part

1 of the context of chemical process safety. 2 Let me get to the issue of the data, I'm kind of puzzled and would want to seek 3 some more information from you about the capture of 4 5 incident data by the regulatory agencies. Under what circumstances does OSHA conduct 6 7 an investigation of an incident, and what's the nature 8 of their investigation, reports? Are they part of 9 those that give you good information on causation? And how does the OSHA PSM standard require facilities 10 11 to investigate? 12 MR. JOSEPH: Sure. Let me break that question down; I'll answer your first part first. 13 14 general OSHA investigates incidents 15 that have caused three or more hospitalizations or 16 have had a fatality. But they can also be referred 17 through complaints or media reports. 18 I think, to answer the second part, the 19 incident reports that OSHA does collect or perform --20 they're -- the information from that is stored in the 21 IMIS database, and it is publicly available. 22 But a fundamental aspect, both DR. POJE: 23 of good practice as defined by the CCPS, but also now 24 as a part of the regulatory standard under PSM for

OSHA, is to investigate incidents.

1 MR. JOSEPH: Sure. And that's the third 2 part of your question. Let me get to that. And the third part of your question is PSM 3 4 does require that facilities or companies investigate 5 an incident, and -- but the only thing about that is 6 PSM does not require, once a company has performed an 7 investigation, to share that incident back with OSHA so they can understand what type of incidents or what 8 9 type of things that they need to focus on. 10 DR. TAYLOR: But can OSHA request -- if 11 they go on site to conduct an investigation, then can 12 they request the information from the company? 13 Once they do an audit, MR. JOSEPH: Yes. 14 they can request companies' investigations on prior incidents. 15 16 DR. I'm POJE: struck by our past 17 board, experience as а where our depth of 18 investigation on any single incident is quite deep or 19 embracing of the importance of pursuing root causation 20 is very deep, and the value of that work for providing 21 lessons on how to be truly preventative are quite 22 important, so pursuing lessons-learned causation is a 23 most important aspect. 24 MR. JOSEPH: Sure. One thing that 25 wanted to add was that PSM doesn't require that root

1	cause be investigated or any management system
2	failures.
3	DR. ROSENTHAL: To follow up on Dr. Poje's
4	question, I guess EPA does require that all incidents
5	be investigated and that they be reported, and these
6	are available on the database.
7	MR. JOSEPH: The five-year accident
8	history?
9	DR. ROSENTHAL: Yes. And that has
LO	details but what you're saying is that they don't
L1	have a separate class of reactors so that you can
L2	identify they have a thorough report, but they
L3	don't have it on reactives per se.
L 4	MR. JOSEPH: That's right.
L5	DR. ROSENTHAL: Is that correct?
L6	MR. JOSEPH: That's right.
L7	CHAIR MERRITT: Mr. Bresland.
L8	MR. BRESLAND: I guess following up on Dr.
L9	Poje and Dr. Rosenthal, is in answer to their
20	questions you've described the way that OSHA collects
21	incident data on reactive chemicals, and the way that
22	EPA collects information on reactive chemicals.
23	If you put those two databases together,
24	or if you were able to put those two databases
25	together, how comprehensive a list would that be of

1	reactive chemical incidents that would be available to
2	the public or to trade organizations or to outside
3	interested parties?
4	MR. JOSEPH: To be honest, we really
5	didn't consider that or look at that issue. Maybe
6	John can talk about that a little bit more.
7	MR. MURPHY: I'll let Lisa speak to that.
8	MS. LONG: I was just going to say that's
9	in essence part of what we did. We took their data
10	EPA's data and OSHA's data, along with data from
11	several other sources, and came up with our 167
12	different incidents, so that's as comprehensive as
13	could get, I think.
14	CHAIR MERRITT: But it doesn't exist that
15	way in normal
16	MS. LONG: It doesn't exist that way.
17	There's a lot of work
18	CHAIR MERRITT: course of events. You
19	have to pull it together yourself.
20	MR. JOSEPH: That's right. One of the
21	things I did talk about was there's no one
22	comprehensive collection of reactive incident data,
23	and that is one of the major problems.
24	MR. BRESLAND: Yes. I think that was the
25	point I was trying to make in my question, in that if

1	you're a facility that's covered by PSM, there is a
2	requirement that you keep records of your incidents,
3	but there's no requirement that this
4	MR. JOSEPH: Yes. To share that data.
5	CHAIR MERRITT: Right. And you're also
6	saying that there's no standard format for the detail
7	that might go in there. So everyone could have
8	different information, and none of it really is
9	useful.
10	MR. JOSEPH: That's absolutely correct.
11	CHAIR MERRITT: And they're not actually
12	always identifying a reactive incident.
13	MS. LONG: Right.
14	DR. ROSENTHAL: The reactive am I
15	correct that the reactive incidents are identified in
16	OSHA.
17	CHAIR MERRITT: On OSHA, but not with
18	DR. ROSENTHAL: But you have this anomaly
19	that you have a good system, good data and everything
20	in the EPA system, but they don't collect data on
21	reactives, whereas you have the situation in OSHA
22	where they do have the data in the plant on reactives,
23	but they
24	MR. JOSEPH: But you don't share
25	DR. ROSENTHAL: don't structure it and

1 they don't report it. 2 MR. JOSEPH: To share. 3 CHAIR MERRITT: And one of the points is just data collection for data collection; 4 it's not 5 it's being able to use this as an industry to be able 6 to prevent these incidents from occurring within our 7 own facilities or within other facilities that have 8 like processes. 9 MS. LONG: If I could just add to Irv's 10 question, OSHA does regulate reactives, and you have 11 to do reports under PSM, but you would have to look at 12 the incident and decide if it occurred 13 reactivity; it doesn't have a checkbox that says, This 14 is a reactive incident. So the data's there, but you 15 have to analyze it and see whether or not it's a 16 reactive incident. 17 DR. ROSENTHAL: Thank you. 18 CHAIR MERRITT: Very good. Thank you. 19 Oh, Dr. Poje, one more? 20 DR. POJE: Yes. Just one more. I think 21 we've dealt with some very important issues about 22 coverage of how complex the problem is and how 23 insufficient a single listing of chemicals could be,

but you also elevated at least two important aspects

process-safety management regulations that also

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bear some additional reflection.

One is on the recognition of the hazards, how to address the multitude of potential sources of information that are available, and the second is on the process of hazard assessment elements. Can you give us a little bit more meat on those two important points?

MR. JOSEPH: That's absolutely correct.

Again, I just want to clarify -- I mean, I just want to emphasize that one of the biggest -- or key findings and one of our major conclusions is that we need to better identify and evaluate reactive hazards.

I think and we think it's a major problem in industry, so if we could do a better job in terms of actually identifying reactive hazards and --

CHAIR MERRITT: Before they happen.

MR. JOSEPH: Before they happen -- and evaluating some of these hazards, then we can get a better handle on these incidents.

DR. POJE: And the hydroxylamine question, seeing a paper published on the reactivity chemistry, after a terrible tragedy at Concept Sciences and a horrific tragedy at the Nissan chemical facility in Japan, is the wrong way of putting that cart more appropriately after the horse; the horse should be out

_	of the parit.
2	Knowing the information about the
3	reactivity hazards and the cart of process-hazard
4	assessment should be driven by that knowledge
5	beforehand.
6	Now, what are the missing elements in PHA
7	or the elements that you think need to be
8	strengthened?
9	CHAIR MERRITT: Is that covered in your
LO	recommendations?
11	MR. JOSEPH: Yes, it is.
L2	CHAIR MERRITT: Why don't we leave that
13	for the recommendations.
L4	DR. ROSENTHAL: One last quick thing so
15	that my friends in industry don't kill me: Is it true
L6	that there are a number of people in industry have
L7	expressed a willingness to share data, but they're
L8	afraid that if the data is misused they'll get sued?
L9	CHAIR MERRITT: Always a fear.
20	MR. MURPHY: There has been a group of
21	major chemical companies that have proposed sharing
22	reactive chemical test data. There are certain
23	barriers that probably have to be overcome. There is
24	liability concerns, and there's also the concern that
25	data can be misinterpreted. So there is a move afoot

1	to do something just like that; we're going to talk
2	about it during our recommendations, but there are
3	some barriers to overcome.
4	CHAIR MERRITT: Thank you very much.
5	Very, very good.
6	And with that, we'd like to have Don
7	Holmstrom.
8	MR. MURPHY: Yes. I'm going to turn it
9	over to Don Holmstrom, who will review our
10	recommendations.
11	Don.
12	MR. HOLMSTROM: Thank you, John.
13	Good morning, Madam Chair, board members,
14	Mr. Jeffress, Mr. Warner. Today I will present the
15	staff recommendations from the reactive hazard
16	investigation to the board.
17	The recommendations program of the
18	Chemical Safety Board not only participates in the
19	development of recommendations but, just as
20	importantly, advocates for, tracks, and ensures the
21	successful adoption of board recommendations.
22	Safety recommendations are the primary
23	tool used by the board to motivate implementation of
24	safety improvements and prevent future incidents.
25	We use our unique independent accident

investigation perspective to identify trends or issues that might otherwise be overlooked.

The Chemical Safety Board recommendations may be issued to corporations, trade associations, government entities, safety organizations, labor unions, and others. Board recommendations begin the process that eventually saves lives and protects the environment.

Recommendations are issued and closed only by a vote of the board. The staff proposes making significant recommendations to the following organizations: the Occupational Safety Administration, the Environmental Protection Agency, the National Institute of Standards and Technology, AIChE's Center for Chemical Process Safety, American Council, Synthetic Organic Chemistry Chemical Manufacturers Association, National Association Chemical Distributors.

Board members, the first recommendation that will be presented today is to the Occupational Safety & Health Administration. The recommendation reads:

Amend the process-safety management standard 29 CFR 1910.119 to achieve more comprehensive control of reactive hazards that could have

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catastrophic consequences.

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The purpose of the process-safety management standard is to protect workers, preventing minimizing or the consequences of catastrophic highly hazardous chemicals, releases of including listed reactive chemicals.

The OSHA PSM standard lists 137 highly hazardous chemicals, only 38 of which are considered highly reactive based on an NFPA rating of 3 or 4.

Using the list is an inadequate approach for regulatory coverage.

Additionally, in recommendation number 1 to OSHA: broaden the application to cover reactive hazards resulting from process-specific conditions and combinations of chemicals. Additionally, broaden coverage of hazards from self-reactive chemicals.

Board members, it is evident that the process-safety management standard has significant gaps in the coverage of reactive hazards, because it is based on a limited list of individual chemicals with inherently reactive properties.

Using lists of chemicals is an inadequate approach for regulatory coverage of reactive hazards.

Not only is the listing of self-reactive chemicals incomplete due to the insufficiency of relying on NFPA

instability ratings, but also reactive hazards resulting from process-specific conditions and combinations of chemicals are not addressed at all. Fifty percent of the 167 incidents examined by the Chemical Safety Board, the chemicals involved were not covered by the process-safety management standard.

Also, in recommendation number 1 to OSHA, in expanding PSM coverage, use objective criteria. Consider criteria such as the North American Industry classification system, a reactive hazard classification system; for example, based on heat of reaction or toxic gas evolution; incident history or catastrophic potential.

While reactive hazards are currently addressed by a limited list of individual chemicals, there are other objective criteria that can be used to achieve more comprehensive coverage.

Also in recommendation number 1, in the compilation of process-safety information, require that multiple sources of information be sufficiently consulted to understand and control potential reactive hazards.

Ninety percent of the incidents in the CSB's data involve known chemistry. The OSHA PSM standard does not explicitly require the use of

multiple sources of information concerning reactive hazards when compiling process-safety information, nor does the standard define what specifically is to be included in compiling reactivity data, the level of detail required, or the method of compilation.

Additionally, in recommendation number 1, concerning process-safety information, useful sources include literature surveys -for example, Bretherick's Handbook of Reactive Chemical Hazards, Sax's Dangerous Properties of Industrial Materials -information developed from computerized tools, chemical reactivity test data produced by employers or obtained from other sources -for example, differential-scanning calorimetry, thermographic metric analysis, accelerating-rate calorimetry -incident relevant reports from plant, the the industry, and corporation, the qovernment; and chemical abstract service.

Additionally, in recommendation number 1 to OSHA, augment the process-hazard analysis element to explicitly require an evaluation of reactive hazards.

The PSM standard does not explicitly define requirements to address reactive hazards during a process hazard analysis.

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Additionally, in recommendation number 1, in revising this element -- process-hazard analysis -- evaluate the need to consider relevant factors such as rate and quantity of heat or gas generated; maximum operating temperature to avoid decomposition; thermal stability of reactants, reaction mixtures, byproducts, waste streams, and products; effect of variable, such as charging rates, catalyst addition, and possible contaminants; understanding the consequences of runaway reactions or toxic-gas evolution.

recommendation The second to the Occupational Safety & Health Administration: Implement a program to define and record reactive investigates. incidents that OSHA Structure the collected information so that it can be measure trends in the number of catastrophic reactive incidents. At a minimum, identify industry sectors that experience the incidents, chemicals and processes involved, and consequences.

There is no comprehensive repository of chemical incident data. The CSB examined more than 40 data sources. OSHA databases don't identify and therefore can't track reactive incidents.

At this time I would ask the board members if they have any questions on the recommendations to

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63 1 OSHA. 2 CHAIR MERRITT: Dr. Taylor? 3 DR. TAYLOR: Don, I have a few questions. One is what other alternatives did the staff consider 4 5 for recommendations to OSHA? There was discussion of 6 MR. HOLMSTROM: 7 other alternatives in terms of how specific the 8 recommendation should be based on the findings of the 9 reactive hazard investigation. The staff decided that the recommendation 10 11 outcome based and should address should be the deficiencies found in the staff's analysis of the 167 12 13 incidents. 14 DR. TAYLOR: Okay. So in doing that, did you consider like defining a particular class 15 16 reactive chemicals, and if you did, what did you find 17 would be a problem associated with that? There were insufficient 18 MR. HOLMSTROM: 19 findings that would lend support to specific any 20 The staff considered several regulatory approach. 21 possible approaches, and they are discussed in the 22 language of the recommendation that suggests

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Those are listed for exemplary purposes.

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1 comprehensively defines reactivity. An example would 2 be the Whitehall Leather Company incident that was the involving 3 in presentation the 4 inadvertent mixture of two incompatible chemicals that 5 gave rise to a toxic gas release, is an example of one 6 type of outcome from a reactive incident that is 7 different from, let's say, a runaway reaction. 8 DR. TAYLOR: Okay. I'll stop for now; 9 then I'll hold the other questions. Mr. Bresland? 10 CHAIR MERRITT: 11 MR. BRESLAND: Can you give an 12 example -this is getting back to recommendation 13 1, where you state broadened coverage number 14 hazards from self-reactive chemicals. Can you give us 15 an example of a self-reactive chemical that would be 16 included in this coverage? 17 Well, I can give you an MR. HOLMSTROM: 18 example of а chemical in the the course of 19 investigation that was involved in a reactive incident 20 but covered by the PSM standard but was not 21 nonetheless was highly hazardous and self-reactive. 22 In the Napp incident the product of the 23 mixture taking place in the blender in the Napp 24 incident, a gold precipitation agent, was not rated by 25 However, the MSDS for the chemical gave it a

NFPA.

1 rating of 3, which, if it had been rated by NFPA, it 2 would have been considered a highly reactive chemical 3 and included -- as a self-reactive chemical in the 4 NFPA list, but this incident shows the limitations of 5 relying on the NFPA system as a sole basis for 6 regulating reactive hazards. 7 CHAIR MERRITT: But that information is 8 available, so if we're doing -- our group was doing a 9 PHA or process-hazard analysis to begin with and they looked at the reactive product of these two materials 10 11 and came up with this gold precipitating agent, they 12 would have data available in other sources to be able 13 to identify it as a highly reactive material. 14 That certainly MR. HOLMSTROM: 15 ideal situation. In the Napp incident there was 16 process-hazard analysis inadequate led that to 17 identification of the hazards involved. 18 CHAIR MERRITT: Okay. 19 MR. BRESLAND: One other question. 20 CHAIR MERRITT: Mr. Bresland. 21 MR. BRESLAND: One of the criteria that 22 you suggested using for increasing the coverage under 23 the OSHA PSM regulation was the NAICS or the old SIC code characterization. If you did that, would -- and 24 25 I assume that you would pick certain SIC codes that

were generally related to the chemical-processing industry. But reactive chemicals are used across a broad range of industries. How would you deal with that dichotomy?

MR. HOLMSTROM: Again, the staff is not recommending any particular regulatory approach, we're suggesting, for exemplary purposes, that NAICS system, which is the system that is new generally replacing the SIC codes, could be used to identify industry sectors where a significant number of incidents were occurring or most incidents were occurring, and that could be used as one of objective criteria in terms of identifying coverage for regulatory purposes.

DR. POJE: If I could just follow up on that, I had some experience in the early 1990s trying to watch the implementation of the toxics-release inventory provisions of the amendments to the --Superfund amendments of 1986.

And there one of the elements of coverage was connected to SIC code numbers, and it was a horrific difficulty in finding out how people would characterize themselves, one year based upon a primary business interest that characterized one number, a subsequent year changing that number because they may

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have had an elevation in product output that allowed them to redefine themselves, not that they were trying to avoid characterizing themselves, but that also has difficulties.

And do you see -- did the staff look at the relative strengths and weaknesses of these objective criteria and try to do a rating amongst them?

MR. HOLMSTROM: No, we did not. We listed those for exemplary purposes, for example. We listed them because they perhaps were being utilized in other regulatory schemes -- for example, SIC codes or NAICS codes -- or utilized to some degree in the program level determinations of EPA's risk management rule.

CHAIR MERRITT: And in your recommendation, then, you would expect that in the rulemaking process, identifying the right way of identifying these sectors would then be hashed out and determined.

MR. HOLMSTROM: Right. And that's just There are other examples that we gave. one example. One is a reactive hazard classification such as heat reaction could be used; is incident another history, which is also used in the EPA's RMP rule, and there other objective criteria, such are as

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1 catastrophic potential could be used as an objective 2 criteria. 3 CHAIR MERRITT: So your recommendation has 4 been written in a way that suggests many different 5 possibilities but doesn't really focus in on any one. 6 MR. HOLMSTROM: That's correct. 7 CHAIR MERRITT: Dr. Taylor? 8 DR. TAYLOR: I do have one more question. 9 Did you give any consideration, Don, to whether OSHA 10 should give exemptions to regulation? 11 We discussed it. MR. HOLMSTROM: The 12 staff felt that there were not sufficient findings 13 that would support the issuance of a recommendation 14 for a specific regulatory approach such as opt-out 15 clauses, exemptions, that sort of thing. 16 CHAIR MERRITT: Dr. Rosenthal? 17 First of all, I want to DR. ROSENTHAL: 18 congratulate you and the staff for an excellent 19 presentation and bringing together of information, and 20 it's been extremely valuable. I know it's been very 21 difficult work, and so I wanted to go with that first. 22 MR. HOLMSTROM: Thank you. 23 DR. ROSENTHAL: In terms of the NAIC 24 codes, as we were talking about, the NAIC codes and 25 the all of these things which coverage -are

1 presumably OSHA is equipped to deal with on the basis 2 of getting something that is not cost-benefit but 3 cost-effective, and they have to balance costs and, I 4 hate to mention the word, but political and other 5 considerations through fashioning in going а 6 regulation that can go in. 7 So from the point of view of NAIC codes 8 from the point of view of criteria, and you 9 essentially -- the staff felt that this should be left 10 to OSHA to decide. Is that the way I --11 That's MR. HOLMSTROM: correct, Dr. 12 Rosenthal. We're just providing suggestions 13 exemplary alternatives with the idea in mind that we 14 think there are ways that reactive hazards can be 15 regulated, and we give some examples, but we don't 16 believe there's sufficient findings for to 17 recommend a specific approach. 18 DR. ROSENTHAL: Just point of 19 information: I'm aware of the answer, but how long --20 has OSHA been considering regulatory reform for some 21 period of time on hazardous chemicals? And since 22 when? 23 Well, if MR. HOLMSTROM: you're -think -- and correct me if I'm wrong, but I think 24

you're referring to the petition that I believe --

1	DR. ROSENTHAL: Yes.
2	MR. HOLMSTROM: was issued in 1995, and
3	so that issue has been before OSHA for some time and
4	only recently was dropped from the list of potential
5	regulatory actions by OSHA.
6	DR. ROSENTHAL: By the pressure of other
7	things. Thank you.
8	MR. HOLMSTROM: Yes. Thank you.
9	CHAIR MERRITT: Dr. Taylor, do you have
10	another question?
11	DR. TAYLOR: Just one specific question.
12	I don't know if Don can answer it, but does OSHA
13	exempt they're a regulator agency, so they don't
14	exempt companies when they regulate on a standard
15	right? from any of those, to your knowledge.
16	MR. HOLMSTROM: OSHA hasn't used the
17	regulatory feature of an exemption, to my knowledge;
18	however, EPA in the risk-management plan rule has a
19	tiered approach for regulatory coverage that does
20	offer different types of requirements based on certain
21	criteria, which could be deemed to be an opt-out, so
22	to speak, in that context.
23	However, the staff did not study the
24	specifics of the efficacy or the performance of those
25	particular regulatory features sufficiently in order

1	to make a recommendation as to their desirability.
2	DR. TAYLOR: Okay. Thank you.
3	CHAIR MERRITT: All right. Thank you.
4	So we should proceed. Then at this point
5	we are almost on time. We would like to take a
6	DR. TAYLOR: Are we going through the rest
7	of the recommendations, or are we going to stop?
8	MR. HOLMSTROM: Yes, we just did the OSHA
9	recommendation.
10	DR. TAYLOR: Yes. That's what I was
11	thinking.
12	CHAIR MERRITT: Right. Go ahead, Don.
13	I'm sorry.
14	MR. HOLMSTROM: Okay. Thank you.
15	CHAIR MERRITT: We're ready for a break,
16	though.
17	(General laughter.)
18	CHAIR MERRITT: Not that I'm hurrying them
19	along.
20	MR. HOLMSTROM: I would never stand in the
21	way of a break, Madam Chair.
22	The next recommendation is to the US
23	Harris Destantian Assessed IDA III
	Environmental Protection Agency, EPA. The
24	recommendation reads: Revise the chemical accident
24 25	

1 rule, to include catastrophic reactive hazards, 2 including those resulting from process-specific 3 conditions and combinations of chemicals. Seek 4 congressional authority, if necessary, to amend the 5 regulation. Despite the fact that the Clean Air Act 6 7 specified that EPA should cover highly amendment reactive chemicals, the list of 130 chemicals covered 8 9 by RMP does not contain any substances listed to reactive hazards. 10 11 percent of 167 incidents Tn 60 the 12 examined by the Chemical Safety Board, the chemicals 13 involved were not RMP listed. Nearly 50 of incidents affected the public. 14 15 The second recommendation to the 16 Environmental Protection Agency reads as follows: 17 Implement a program to define and record reactive incidents. 18 Structure the collected information so 19 that it can be used to measure trends in the number of 20 catastrophic reactive incidents. 21 EPA databases don't identify and therefore 22 can't track reactive incidents. 23 At a minimum, in terms of developing a

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	incidents, chemicals and processes involved, and
2	impact on the workforce, the public, and the
3	environment. Require reporting of reactive incidents
4	and processes covered by 40 CFR 68 that involve both
5	regulated and nonregulated reactive hazards. Seek
6	congressional authority, if necessary, to amend the
7	regulation.
8	Do the members of the board have any
9	questions on the recommendations to the Environmental
10	Protection Agency?
11	CHAIR MERRITT: Dr. Rosenthal?
12	DR. ROSENTHAL: Yes. Right now the
13	Environmental Protection Agency contains and defines
14	its incidents in how many classes? I believe there's
15	four?
16	MR. HOLMSTROM: Are you referring to the
17	types of hazards covered, Dr. Rosenthal?
18	DR. ROSENTHAL: Yes.
19	MR. HOLMSTROM: Yes. Well, flammables,
20	toxics but it doesn't cover reactives.
21	DR. ROSENTHAL: Yes. Toxics, flammables,
22	leaks so that in essence are you thinking that they
23	ought to put another class like reactives or something
24	in there?
25	MR. HOLMSTROM: Again, in this particular

1	recommendation we propose an outcome, but we do not
2	propose specific
3	DR. ROSENTHAL: Okay.
4	MR. HOLMSTROM: way to get at one
5	possibility is forming a classification that is
6	certainly one possibility based on objective
7	criteria.
8	DR. ROSENTHAL: Okay.
9	MR. BRESLAND: Question.
10	CHAIR MERRITT: Mr. Bresland.
11	MR. BRESLAND: This goes back to
12	recommendation number 1 to EPA, where you're asking
13	that they include reactive hazards in their list of
14	chemicals covered by the RMP regulation.
15	EPA now has a list of chemicals, about
16	130, 140 chemicals; some of them are approximately
17	half of them are toxics, toxic gases, and the other
18	half are highly flammable chemicals.
19	Can you give me an example of a chemical
20	that would be covered by your recommendation that
21	isn't currently covered by the RMP regulation?
22	MR. HOLMSTROM: Well, I think one example
23	was given before, and that was hydroxylamine. It's
24	covered by the process-safety management standard as a
25	highly hazardous chemical due to its inherent

1 reactivity, but it's not currently covered by the RMP 2 rule. Dr. Poje. 3 CHAIR MERRITT: 4 DR. POJE: And would I be correct in 5 perceiving also that the situation that unfurled at 6 the Morton facility, in which 2-ethylhexylamine and 7 ortho-nitrochlorobenzene, NFPA 0 and 1, put into a 8 reacting without knowledge reactor, of the 9 decomposition reaction, causes a runaway, blows open the tank, releasing chemicals into the air and a broad 10 11 distance away from the facility, raining down onto 12 that community. 13 kinds process-specific But those of would 14 be in circumstances encompassed your 15 recommendation for reform in the RMP process. 16 That's correct, Dr. Poje. MR. HOLMSTROM: 17 The first example of hydroxylamine was self-18 reacting chemical. The Morton example is chemicals in 19 their combination under process-specific conditions. 20 CHAIR MERRITT: Dr. Rosenthal. 21 DR. ROSENTHAL: In the EPA recommendation 22 you say, Require reporting of reactive incidents and 23 processed covered by 40 CFR and both regulated and 24 nonregulated reactive hazards. I'm interested in the 25 nonregulated reactive hazards, two points:

What did you have in mind about nonregulated reactive hazards, and why is that text included in reference to EPA and not in reference to OSHA?

MR. HOLMSTROM: Okay. That's a very good question. First I'll answer and say nonregulated -there are certain incidents that OSHA investigates -I mean -- excuse me -- EPA investigates that may involve nonregulated chemicals.

For example, EPA was involved in investigating the incident at Concept Science, but that was not an RMP-covered chemical, but they should track, record that as a reactive incident. It's also part of the Clean Air Act amendments that every five years or, as necessary, EPA should evaluate their list of substances.

And in order to adequately make that evaluation, they need to be looking beyond the list of regulated substances. And so our concern there is that, in talking to EPA, and why we included it with EPA, they indicated to us -- they expressed a concern to us that they may not be able to, for example, request five-year accident history data on nonregulated substances because they were not within the RMP rule, and we felt it was important to include

1	that specific language in order to capture that sort
2	of data that could occur even within a covered
3	process that's covered for some other reason but
4	could involve a nonregulated substance in a reactive
5	incident.
6	DR. ROSENTHAL: So, in other words, if EPA
7	broadened their coverage of reactives, that's in
8	essence what we're saying, to broaden their coverage
9	of reactives.
10	MR. HOLMSTROM: We have two
11	recommendations. If they did 1, that would certainly
12	help with 2, but we cannot speculate in time as to
13	which recommendation may or may not be adopted first,
14	but we're confident that we'll get both successfully
15	implemented.
16	CHAIR MERRITT: Thank you.
17	Any other questions?
18	(No response.)
19	CHAIR MERRITT: Then proceed with the rest
20	of the recommendations.
21	MR. HOLMSTROM: The next recommendation is
22	to the National Institute of Standards and Technology,
23	NIST. NIST is a nonregulatory federal agency within
24	the US Commerce Department's Technology
25	Administration.

1 NIST's mission is to develop and promote 2 measurements, standards, and technology to enhance 3 productivity and facilitate trade. 4 The recommendation reads: Develop and 5 implement a publicly available database for reactive hazard test information. 6 Structure the system to 7 encourage submission of data by individual companies 8 and academic and government institutions that perform 9 chemical testing. 10 There is no publicly available 11 comprehensive database to share reactive chemical test 12 data. The next recommendation is to the Center 13 14 for Chemical Process Safety, CCPS. The American 15 Institute of Chemical Engineers Center for Chemical 16 safety organization of chemical Process is an 17 consultants, manufacturers, insurers, and others 18 catastrophic of established to prevent releases 19 hazardous chemicals. 20 The CCPS has published over 70 books and 21 tools covering a number of process-safety CD-ROM 22 topics. 23 recommendation reads: Publish The reactive hazard 24 comprehensive guidance on model 25 management systems.

industry's voluntary good-practice 1 The 2 guidelines for managing reactive hazards are limited 3 and not complete. 4 Additionally, in recommendation 1 to CCPS: 5 At a minimum, ensure these guidelines cover, for 6 companies engaged in chemical manufacturing, reactive 7 hazard management, including hazard identification, 8 hazard evaluation, management of change, inherently 9 safer design, and adequate procedures in training; for 10 companies engaged primarily in the bulk 11 handling, and use of chemicals: identification and 12 prevention of reactive hazards, including the 13 advertent mixing of incompatible substances. The findings of the hazard investigation 14 indicate that more than 60 percent of the incidents 15 16 which some causal information was available 17 involved inadequate practices for identifying hazards 18 or conducting process-hazard evaluations. 19 Nearly 50 percent involved inadequate 20 procedures for storage, handling, or processing of 21 chemicals. 22 The second recommendation to CCPS is to 23 communicate the findings and recommendations of this 24 report to your membership.

The next recommendation is to the American

Chemistry Council, ACC. The first recommendation is to expand the Responsible Care process-safety code to emphasize the need for managing reactive hazards.

The American Chemistry Council is a trade association of chemical manufacturers, with 190 member and partner companies that sponsor the Responsible Care program designed to improve the health, safety, environment performance of member and companies, largely through codes of management practices such as The process-safety code does the process-safety code. explicitly include requirements for reactive hazard management.

Also related to the first recommendation:

Ensure that member companies are required to have programs to manage reactive hazards that address, at a minimum, hazard identification, hazard evaluation, management of change, inherently safer design, and adequate procedures and training.

Also ensure that there is a program to communicate to your membership the availability of existing tools, guidance, and initiatives to aid in identifying and evaluating reactive hazards.

The second recommendation to the American Chemistry Council reads: Develop and implement a program for reporting reactive incidents that includes

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81 the sharing of the relevant safety knowledge lessons learned with your membership, the public, and the government, to improve safety system performance and prevent future incidents. Member companies submit to ACC annual reports on process-safety incidents that meet specific criteria, but this data does not include causes of incidents or lessons learned. We are seeking in this recommendation to ensure that this data is received by ACC as

organization and then shared with others.

The third recommendation to the American Chemistry Council: Work with NIST, the National Institute for Standards and Technology, in developing and implementing a publicly available database for reactive hazard test information, promote submissions of data by your membership.

The fourth recommendation to ACC is: Communicate the findings and recommendations of this report to your membership.

recommendation next goes to the Synthetic Organic Chemical Manufacturers Association, The first recommendation is: SOCMA. Expand the Responsible Care process safety code to emphasize the need for managing reactive hazards.

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The Synthetic Organic Chemical Manufacturers Association, SOCMA, is a trade association serving the specialty batch and custom chemical industry, representing more than 320 member companies.

Also in recommendation number 1 to SOCMA:

Ensure that member companies are required to have programs to manage reactive hazards that address, at a minimum, hazard identification, hazard evaluation, management of change, inherently safer design, and adequate procedures in training.

Also ensure that there's a program to communicate to your membership the availability of existing tools, guidance, and initiatives to aid in identifying and evaluating reactive hazards.

The second recommendation to SOCMA reads: Develop implement for and а program reporting reactive incidents that includes the sharing relevant safety knowledge and lessons learned with your membership, the public, and the government to include safety system performance and prevent future incidents.

The third recommendation to SOCMA reads:
Work with NIST in developing and implementing a
publicly available database for reactive hazard test

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information, promote submissions of data by your membership.

For SOCMA the fourth recommendation reads:

Communicate the findings and recommendations of this report to your membership.

The next recommendation is to the National Chemical Distributors, Association of NACD. The National Association of Chemical Distributors is an international association of chemical distributor Member companies process, formulate, companies. repackage, warehouse, transport, and market chemical products exclusively for an industry customer base of about 750,000 customers.

The recommendation reads: Expand the existing Responsible Distribution process to include reactive hazard management as an area of emphasis. At a minimum ensure that the revisions address storage and handling, including the hazards of inadvertent mixing of incompatible chemicals.

Thirty percent of the incidents examined by the CSB involved a variety of other industrial sectors that store, handle, or use chemicals in bulk quantities. There's a lack of concise guidance targeted at companies engaged primarily in the bulk storage, handling, or use of chemicals to prevent

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2 The second recommendation to NACD: Communicate the findings and recommendations of this 3 4 report to your membership. 5 The final recommendations are to labor 6 unions ASSE: Communicate the findings 7 recommendations of this report to your membership. 8 This recommendation is addressed to the International 9 Association of Firefighters; the Paper, 10 Industrial, Chemical, and Energy Workers International 11 Union, PACE; the United Steelworkers of America; the 12 Union of Needle Trades, Industrial and Textile 13 Employees, UNITE; United Food and Commercial Workers 14 International Union; and the American Society 15 Safety Engineers, ASSE. 16 Board members, that concludes the staff 17 recommendations presentation of the reactive hazard 18 investigation. 19 Do the members of the board have 20 additional question for myself or other members of the 21 staff? 22 Dr. Taylor, did you have CHAIR MERRITT: 23 one? 24 DR. TAYLOR: I just wanted to say -- I 25 wanted thank the staff. This to is very

inadvertent mixing of incompatible substances.

2 coming. One of the things that I find with the 3 4 recommendations that you just made -- one of 5 things that stick out at me are the sharing information among companies, and I'm hoping with the 6 7 recommendations that we're making to specific 8 associations that that would be done -- that will be 9 done, so that information regarding reactive chemical accidents can be recorded, talked about, and somehow, 10 11 without trade secret information being released, maybe 12 can figure another way of doing that. 13 CHAIR MERRITT: Dr. Rosenthal. in passing --14 DR. ROSENTHAL: Just noticed it till 15 hadn't now: There are other 16 organizations besides ASSE who have a strong role in Any reason why, for example, AIHA, which now 17 18 promotes itself as both a safety and industrial-19 hygiene group is not included? 20 Just didn't think about it, DR. TAYLOR: 21 huh? 22 We primarily picked the MR. HOLMSTROM: 23 organizations that were listed in relationship to the 24 interest they showed in the process of compiling the 25 information and sharing it with stakeholder groups

comprehensive report. I know it's been a long time

1 that occurred during the reactive hazard investigation 2 two-year process. CHAIR MERRITT: 3 And we certainly don't 4 limit the distribution of this information to those 5 organizations and certainly it's available on our website and will be also. 6 7 DR. TAYLOR: And since it is one of the 8 organizations that I belong to, I think it will be 9 responsive. 10 CHAIR MERRITT: We heard you, Dr. Taylor. 11 (General laughter.) 12 CHAIR MERRITT: Dr. Poje? 13 Don, if you could just give me DR. POJE: 14 little bit of perspective, as I said earlier, I 15 believe that there is an importance to the 16 comprehensiveness of all of the regulations, that they 17 work together to strengthen the system of safety. 18 Just for perspective's sake, give me an 19 understanding of the trade associations that you've 20 issued recommendations to. You've characterized them. 21 they themselves comprehensively encompass Do those who are likely to have such reactive hazard 22 23 management responsibilities? 24 Well, let me first say MR. HOLMSTROM: 25 that I think the good-practice guidelines and industry

1 initiatives such as Responsible Care and CCPS guidelines are an important part of impacting process 2 3 safety in the industry. 4 But it is true that that is not the 5 complete universe or the complete arena of chemical 6 safety, and, for example, not all the industries that 7 might encounter reactive hazards are necessarily 8 represented by ACC. I can give the pulp and paper 9 industry as an example, and there are others. DR. TAYLOR: Pharmaceuticals. 10 11 MR. HOLMSTROM: Pharmaceuticals. 12 DR. POJE: Wе have an ongoing 13 investigation into a reactive hazard incident at one 14 of the pulp and paper industries. 15 And then also you said 320-some-odd 16 members of SOCMA -- clearly there can be many more 17 smaller and mid-size enterprises that have not found 18 SOCMA to become a member and would like out perhaps 19 unavailable to the SOCMA quidance or unavailable to 20 the awareness building that SOCMA might do. 21 MR. HOLMSTROM: That's correct. 22 there were 15,000 submissions of data to the EPA under 23 the RMP submission requirements. 24 CHAIR MERRITT: If there are no other 25 questions, then --

1	DR. ROSENTHAL: One last question. Of
2	course, I bet Gerry I would be last.
3	I noticed in all of your recommendations,
4	besides looking at hazard evaluation and hazard
5	identification, you dealt with one prevention measure;
6	that was inherently safer processes.
7	But I didn't see any mention and was
8	that just omission or just whatever of effective
9	passive mitigation devices, which are emphasized in
10	the EPA thing, such as diking and hardened control
11	rooms.
12	Was this just an omission or just because
13	we didn't do enough work on it or what?
14	MR. HOLMSTROM: Irv, can I ask, is that in
15	relationship to the good-practice guidelines and
16	industry initiatives section or in terms of the
17	regulatory recommendations.
18	DR. ROSENTHAL: No. I'm thinking in
19	when you mention in the guidance to industry.
20	MR. HOLMSTROM: Oh, the guidance to
21	industry.
22	DR. ROSENTHAL: Yes.
23	MR. HOLMSTROM: What we tried to limit our
24	recommendations to are those areas in the examination
25	of the 167 incidents that where there was safety-

1	system or lessons-learned information of those safety
2	systems or areas where the most incidents were
3	occurring in those safety-system areas, so we tried to
4	concentrate on those, although there are certainly
5	other areas such as you've mentioned that are
6	important; that's how we crafted the recommendations.
7	DR. ROSENTHAL: Okay.
8	You want to say something, John?
9	MR. MURPHY: Our data sources weren't
10	adequate enough to look at passive mitigation and
11	layers of protection. Had our data sources been
12	better, we may have been able to address this more
13	systematically.
14	DR. ROSENTHAL: I was just thinking of the
15	fact that Morton might have been mitigated in part had
16	an effective vent system been in place, like Dyer's
17	[phonetic] design, which is basically a passive
18	mitigation type of thing.
19	Thank you.
20	CHAIR MERRITT: With that, thank you very
21	much, staff. I appreciate it, Don.
22	MR. HOLMSTROM: Thank you.
23	CHAIR MERRITT: We will take a ten-minute
24	break and reconvene here at quarter after, in which we
25	will then take public comment. And if you would like

1 to still register to comment, please do, and those 2 will be brought to me, and we'll begin with that when 3 we reconvene. 4 (Whereupon, a brief recess was taken.) 5 CHAIR MERRITT: At this time we have a 6 number of people who have requested to comment. 7 I'll call you as best I can pronounce your 8 name on the list that we have been provided, and I 9 would ask you to limit your comments to three minutes 10 and, for our recorder and reporter, to speak your name 11 clearly, and also give us your affiliation or interest 12 in this proceeding. 13 First one registered was Glen Irwin. 14 we would ask you to come to this front podium, please, 15 so that we can have good audio and video of you. And 16 three minutes, please. 17 I'm Glen Irwin, and I'm the MR. IRWIN: 18 health and safety coordinator for PACE International 19 Union. I have a very strong tie to this study. 20 encouraged it; we supported it, and I want to say I 21 think they've done an outstanding job, from 22 perspective. 23 CHAIR MERRITT: Thank you. 24 MR. IRWIN: There's three things -- I've 25 investigated several reactive incidents since working

with the international union, and there's three things that always happen; they're common to every incident that we've investigated, kind of golden threads that weave through.

The first one is we find a failure in the process-hazard analysis; had we have done a better process-hazard analysis, we could have prevented the incident.

The thing that happens is we don't look at the worst-case scenarios necessarily; we may look at just what happens in the case of fire, and we don't look at what could happen in an exothermic runaway reaction, because if we did, we might be able to design relief valves to where we could mitigate -- as Dr. Rosenthal mentioned, we could mitigate the effects before the incident got out of hand.

I believe that recommendation number 1 to OSHA and EPA will cover this. I think -- it may not be worded as strongly as I'd like to see it worded, but I believe that it will -- if they will implement the recommendations from the board, that that would correct that problem.

The second one -- the second fatal flaw that we've found is management of change. We find that when you change the proportions of the mixtures

or the temperatures of the mixtures, that that is where we run into trouble.

We try to do -- we try to operate using normal procedures to do abnormal operations, and when we do that, we end up having catastrophic accidents.

I believe that the recommendation that you made to CCPS and the ACC, American Chemistry Council, will cover this. I would much rather have seen it a recommendation to OSHA and EPA instead of a voluntary compliance, but if that's all we can get on this, why, I'll be happy to accept that, because I believe that if it is communicated to their member units and they do follow this, then the management of change would be able to prevent it.

The third one is incident investigation. Every incident had warning signs. I've not looked at any fatal incident that didn't have precursors leading up to it, and have we have investigated the minor incidents and had learned some lessons from the minor incidents and took corrective actions, then we would have been able to prevent the incidents from occurring.

I believe your recommendation number 2 to OSHA and EPA, where we set up a database of lessons learned -- and to set up a database of lessons

1 learned, they will have to investigate the incidents, 2 so I think it kind of backdoors getting in there, and 3 it's not as strongly worded as I would like to have seen it worded, but I believe it will meet the needs 4 5 to be able to prevent the incident. So on our major three things that we have, 6 7 which is process-hazard analysis failures, management-8 of-change failures, and incident-investigations and 9 lessons-learned failures, I think that you addressed them, and we will support it, and I ask the 10 11 board to support the staff's recommendations. 12 Thank you. 13 CHAIR MERRITT: Thank you, Mr. Irwin. 14 Thank you very much. IRWIN: Good 15 job. 16 CHAIR MERRITT: The next person on my list 17 is Alan Goss. And if you would, state your name and 18 give us your affiliation or interest in this session. 19 MR. GOSS: Yes. I'm Alan Goss. I was 20 burned in the Phillips Chemical explosion on March 27, 21 I was life-flighted to Hermann Hospital; spent 2000. 22 101 days on the burn unit. I was burned over 50 23 my body with second- and third-degree 24 burns.

through countless

I've

gone

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hours

of

physical and emotional therapy. I've had 18 surgeries; right now I have one scheduled for next month and possibly one more after that, and hopefully that will be the end of the surgeries.

The things that you guys have done in the past several years working up to this day are very important to the working people. I know that I cannot go back and take back that day in my life that has changed my life forever, but possibly what gets accomplished here today can prevent future accidents like this from happening, and for that I want to say thank you.

CHAIR MERRITT: Thank you.

Mr. Roby Plemons.

MR. PLEMONS: Good morning. I'm Roby Plemons. I'm a PACE union worker. I think you all of the Chemical Safety Board for inviting us here to speak to you today.

I've worked at the Chevron Phillips plant in Pasadena, Texas, for the past 24 years, and the last 13 years I've lost the following coworkers and friends: Ruben Alamillo, James Allen, Burt Arcy, James Campbell, Eloy Gonzales, Mark Greesor, Jeff Harrison, Derbert Haskell, Scotty Hawkins, James Hubbard, Richard Leos, James Nichols, Jesse Northrup,

1 Mary K. O'Connor, Gerald Pipher, Cipriano Rodriguez, 2 Jesse Trevino, Lino Trujillo, Nathan Warner, Bill Depree, Jose Gonzales, Juan Garcia, Scott Martin, John 3 4 Medrano, Juan Martinez, Rick O'Guinn, Jose Rangel, and 5 Rodney Gott. involved 6 The last three reactive 7 chemicals: Rodney Gott, Juan Martinez, Jose Rangel. 8 On March 27, 2000, my life was almost taken along with 9 three of my friends. I received 42 percent burns. I. like Alan, was life-flighted to Hermann Hospital. 10 11 It did take the life of one of my friends, 12 Rodney Gott. I'd worked with Rodney for 22 years. 13 Rodney is one of the most Christian persons I've known 14 in my life and rarely a day goes by that I don't think 15 about him and the agony his family goes through. 16 last two explosions at the plant 17 involved reactive chemicals. There needs to be more 18 understanding on the hazards and the potentials of 19 these products. My friends' and our lives have 20 changed forever. 21 When I look at my friends some days -- and 22 you'll see Jeff here in a minute -- some days I just 23 want to cry, and other days I just ask why. 24 In closing, I ask you to help move this

industry forward when dealing with reactive chemicals

1 and let us all feel that Rodney and the others did not die in vain. 2 3 Thank you. 4 CHAIR MERRITT: Thank you. 5 The next person for comment is Jeff Kuper. your 6 Please speak your name and 7 affiliation. 8 MR. KUPER: My name is Jeff Kuper. 9 worked, two and a half years ago, as the construction 10 site manager at Chevron Phillips Chemical Company. 11 set off for work that morning with total optimism in 12 the future. That morning -- or actually, at 1:25 that 13 14 afternoon, everything changed. I, like you, had total innocence, and then I found out that things could 15 16 change for the worse. 17 I went through extensive surgeries; I've 18 been through the burn unit at Hermann, as my coworkers 19 had said. But the toll on my family has 20 And as we talk about the fatalities and tremendous. 21 we talk about the injuries today, there is a human 22 toll that is there that is just unquestionably 23 difficult. 24 Those that die leave behind a family that 25 is in terrible need. And there isn't necessarily a

social infrastructure set up to capture those people. We might be naive to think that, through insurance and suits and through workers' comp and other things, that there's adequate compensation for the death and injuries that are incurred out there in the industry. There's not. So I came here today with no knowledge of what the Chemical Safety Board was up to, and I'm very encouraged with what the board is asking of their staff and what the staff has found. I only regret today that they hadn't begun this work or hadn't implemented it five and a half or six years ago so it would have been enforced when I needed it most. And I'm grateful to be here today. It was nip and tuck whether I was going to make it or not, but I'm very grateful that I am here, and I'm very grateful for what you're trying to accomplish. And I plead with you to please pass the recommendation of your staff. Thank you. CHAIR MERRITT: Thank you, gentlemen, all You put a very human face on numbers, and of you. 22 when we see a number like three injuries, we may be 23 tempted to think, Well, that's only three injuries. But when we hear the depth of the

suffering that is represented by those numbers by your

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1 courage to come and speak with us today, it helps to 2 put an emphasis and an urgency on the work that we do. 3 And we appreciate very much your 4 willingness to speak with us this morning. 5 Next, George Freda. 6 MR. FREDA: Thank you. My name is George 7 Freda. consultant -- safety environmental I'm а 8 consultant with about 45 of industrial years 9 in the chemical, refining, and related experience industries. 10 11 I'm also chairman of one of the major 12 local emergency planning committees that we have here 13 Harris County, responsible in for the whole 14 unincorporated area. Another one of the hats that I wear is I'm 15 16 the president of the local chapter of the Institute 17 for Certified Hazardous Materials Managers, 18 professionals, some 6000 of which in the United States 19 handle and plan around hazardous materials; the kinds 20 of professionals that are involved with reactive 21 chemicals on a daily basis. 22 My main comment is twofold: I have two 23 comments I want to make. Number one, I didn't hear comment -- perhaps one side comment -- about 24 any

material safety data sheets, MSDSs.

1 I know of databases where there are more 2 than 100,000 MSDSs registered, including on federal 3 and other governmental database sites. 4 wondering why MSDSs were not looked at as a resource 5 for determining hazards of chemicals. In my experience, on an MSDS you will find 6 7 information -for example, what materials it's 8 compatible with and also what conditions to avoid. Ι 9 recommend that MSDSs be used in a more formal way than 10 they have been in the past. 11 The second comment I want to make -- and 12 I'll make it very brief -- in my years of experience 13 investigating incidents using the method of 14 determining root cause, invariably, nearly 100 percent of root-cause analyses of serious incidents in the 15 16 industry comes down to unsafe acts. 17 I didn't hear any comments or any part of 18 the investigation that determined whether or not there 19 were unsafe acts as part of the root causes for these 20 terrible incidents. 21 And I recommend that, for those industries 22 that do not use root cause to determine unsafe acts, 23 that this technique be used; it's a very powerful one. 24 Thank you.

Thank you.

CHAIR MERRITT:

Our last speaker is Marc Levin.

MR. LEVIN: Good morning. My name is Marc Levin. I'm with Shell Global Solutions in the US, located on the other side of Houston, west side, at the West Hall of Technology Center.

And I am the reactive hazards assessment program manager for Shell Global Solutions, and I've been doing this kind of work for about ten years now, and I do appreciate the opportunity to speak to the Chemical Safety Board and for the opportunity to attend this meeting.

And I also have to say it's very difficult to get up here and speak, especially after hearing from those who have directly experienced this kind of event. I myself have been involved in investigations for many reactive hazards related events, including some that involved fatalities, and it is a very sobering experience.

Overall I just have a few comments. I'd like to say that I strongly support the conclusions from this team, particularly the one that says there's no single list of reactive chemicals or any sort of chemicals that will tell you what the reactivity is going to be.

If you look at the number of chemicals you

can see in any given process unit -- you know, 50, 100 or so -- and look at all the combinations, you end up with an astronomical number of combinations, and then dial in the conditions; it is really a mind-boggling feat to try to just put together a list that will cover everything.

And so, yes, this is something that is strongly dependent on the conditions as well as what other species are around.

I would like to emphasize the need to look at decompositions, which were alluded to -- polymers, hydroxylamines, other classes of materials -- because that's an area that I find my colleagues often overlook: Heat something up high enough, and it will fall apart, and frequently it will be exothermic, but not always.

Lastly, on the subject of incompatabilities, which I did touch about briefly earlier, I'd like to encourage use of the EPA waste compatibility document that was published in 1980 from Berkeley, which I believe is the heart of the NOAA chemical reactivity worksheet.

It basically predicts incompatabilities based on chemical functional groups on molecules. The list of functional groups could be expanded, but

nevertheless it's a great start, and years before NOAA had their item on the website, we actually programmed our own version to predict incompatabilities, and it's an easy way to screen through that kind of -- those interactions.

And lastly I'd like to expand or say a few words on the scope of incompatabilities. You need to

words on the scope of incompatabilities. You need to look at not only process streams, but utility streams, additives, catalysts, feed lines that may be coming from other units, vent lines in common, because you can get ingress from other parts of a unit or process that can end up with a catastrophic result. We blew up a plant in England that way about ten years ago.

Thank you very much.

CHAIR MERRITT: Thank you.

I would encourage all of you -- this is just the beginning of the process to have a change in regulation that would improve and cover process safety of reactive hazards.

I would encourage all of you and those listening on the worldwide web as well to participate in the rulemaking process and to contribute all of your expertise when that finally comes to be, and we hope that that will be soon. With that, I appreciate and thank you for your comments.

1	I at this time would like to ask the
2	board, was there anything that was raised in the
3	comments that you feel would not allow us to go
4	forward with a proposed acceptance or vote on the
5	recommendations?
6	VOICES: No.
7	CHAIR MERRITT: With none being stated,
8	then I would I think the best way to do this will
9	be to go for each recommendation and take a voice
LO	vote, which is required the recommendation.
L1	I'll call for a motion and ask for a
L2	second, and if there is one, then we'll open for
L3	discussion.
L4	So at this point I would like turn to
L5	recommendation number 1 and ask if a motion can be
L6	made for that recommendation.
L7	DR. TAYLOR: Madam Chair, I move that we
L8	accept recommendation number 1 to the Occupational
L9	Safety & Health Administration.
20	CHAIR MERRITT: Dr. Taylor makes that
21	motion to accept.
22	Is there a second?
23	MR. BRESLAND: Yes, I second.
24	CHAIR MERRITT: And Mr. Bresland seconds.
25	At this point we would open it to the board members

1 for any discussion. Is there anyone who has discussion concerning this recommendation number 1? 2 DR. ROSENTHAL: Yes, I do. I'm in general 3 4 agreement with the thrust of the regulation, but I 5 believe that we can create value by expanding it and 6 perhaps making it a little more specific in what I 7 believe the intent was. 8 So to that end, I would like to offer 9 recommendations along the -- what is being projected. And because that recommendation has four bullets 10 11 under it, I think it's best, since they tie together, 12 that I do it in the form three motions. Okay? 13 CHAIR MERRITT: Okay. That's fine. We'll 14 take each one individually. DR. ROSENTHAL: So if that's all right, 15 16 I'll proceed, go through one, say two words about it, 17 and then go on to the -- we'll perhaps act on the 18 first one, and then I can go on to the second and 19 third parts of this. Okay? We'll vote, then, 20 three ways? 21 CHAIR MERRITT: Yes. 22 Okay. So let me start in DR. ROSENTHAL: 23 and say my first part of the recommendation would read, To amend the process-safety management standard 24 25 achieve more comprehensive control of reactive

hazards that could produce catastrophic releases -- and I use that term in the sense that OSHA does: serious injury to workers.

And the two bullets that I would like to include in that first thing are to broaden coverage of the reactive hazards by creating a class of highly reactive substances that would include chemicals, singly or in combinations, that pose a substantial reactive hazards in addition to presently covered self-reactive chemicals.

The second bullet I'd like to attach on to that, again, is implied in the previous one, but I'd like to emphasize it more to OSHA: Define membership in the class of highly reactive substances using a combination of one or more objective criteria that relate to the potential for catastrophic release due to uncontrolled reaction of the materials intentionally charged to the process.

And I'll comment on that: Consider objective criteria that characterize the hazard, such as the specific heat of reaction, pressure changes under prescribed conditions, and the toxicity of reaction products.

Now, that is the first part of that -- CHAIR MERRITT: I understand.

1	Are there any comments or further
2	discussion from the board with regard to this these
3	two word changes or these two paragraph changes?
4	Dr. Taylor.
5	DR. TAYLOR: Madam Chair, while what Dr.
6	Rosenthal has mentioned is one possibility of
7	regulation that OSHA should consider and I
8	understand that I'm basing my information on what I
9	received from the staff, and their recommendation is
LO	that we not recommend one particular regulatory
L1	approach, which, when I viewed the change in the
L2	language, this appears to be a regulatory approach
L3	that OSHA should adopt.
L4	My suggestion would be that we still
L5	consider, as the staff has recommended, that our
L6	recommendations not be outcome-based I mean, that
L7	they be outcome-based and not specific and let OSHA
L8	determine whether this is the approach they'd like to
L9	use, or another such approach.
20	CHAIR MERRITT: Okay. Any other yes,
21	Dr. Rosenthal I'm sorry Poje? I looked at you.
22	DR. POJE: I'm honored.
23	(General laughter.)
24	DR. POJE: I have looked at this
25	carefully, and I'm also persuaded that I think the

1 work that has been brought forward today and brought 2 forward in May characterized the problems, and I think we can make a little bit more progress by being more 3 4 specific in the direction that we would point the 5 Occupational Safety & Health Administration towards. 6 am persuaded by the approach taken 7 earlier in defining classes of flammable materials, and I think broadening the concept to specifically 8 9 push for a class of highly reactive substances that again have the restrictions -- speaking to the process 10 11 conditions and intentionally mixed defines and narrows 12 the situation in a way that's more likely to draw the 13 specific action from the Occupational Safety & Health 14 Administration. I do believe that this is in concert with 15 16 the spirit of the original recommendation by the 17 staff, but I think it gives a much greater degree of 18 quidance to the agency on how to proceed down the pathway over a matter that, for more than a decade, 19 20 I think this is a stronger way of has languished. putting the terms to the agency. 21 22 CHAIR MERRITT: Dr. Taylor. 23 DR. TAYLOR: But this is only one specific

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approach that still, if implemented by OSHA, would not

possibly cover all reactive chemicals or reactive

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processes. This is one way.

And, again, from the investigation that we conducted, there were insufficient findings for us to define a particular class of chemicals; that's what our staff stated.

So while this is one alternative, I do feel that we should not be specific in making a recommendation to OSHA that this is what they should adopt. One is, for us, we're going to have to advocate for our recommendations, and I think we need to stick with outcome-based measures versus specific recommendations and let OSHA, as an agency, determine which one is best for them to use.

CHAIR MERRITT: Okay. Thank you.

Mr. Bresland.

MR. BRESLAND: My thoughts on this are that we have listened to the staff today, and we've heard the issue, and I think everybody who is the board recognizes that there is a problem with the issue of reactive chemicals; however, my feeling is that in making a recommendation to OSHA, I would agree with Dr. Taylor that there's a -- it's better to give them the broad authority of writing a new regulation without being prescriptive to them, and I would hope that when OSHA, in its wisdom, decides to write this

1	regulation, that they would come to people for
2	example, people in the audience here who are the
3	experts in this area, and use their expertise in
4	coming up with what is the best way to write this
5	regulation; what should be done in terms of writing a
6	regulation.
7	So I'm quite happy with the regulation
8	as or with the recommendation as originally written
9	by the staff.
10	CHAIR MERRITT: Is there any other
11	comment?
12	Dr. Rosenthal.
13	DR. ROSENTHAL: Just one closing comment.
14	CHAIR MERRITT: You have to be last.
15	DR. ROSENTHAL: I'm going to just comment
16	I believe that I would like OSHA to know my opinion.
17	They can perfectly easily disregard it; they haven't
18	listened to me in the past.
19	(General laughter.)
20	DR. ROSENTHAL: So I'd like to share it.
21	CHAIR MERRITT: So you want to be 100
22	percent.
23	DR. ROSENTHAL: Yes. And so I would like
24	to be a little more specific, recognizing that. But I
25	think that what's still as worded is outcome-based;

1 it's catastrophic releases; it doesn't say if we lean 2 towards δh what a δh value should be, which δp , which 3 combination. little more 4 I would like to be a 5 specific, and I stand, as I've just suggested, 6 sticking my personal nose in, but since I'm going to 7 sign it, that's what I want to do. 8 CHAIR MERRITT: Well, this is the benefit 9 of five independent board members, and I think it's 10 extremely important that each of you are expressing where you are with this and also that I add that this 11 12 is not a done process; we're just beginning, and so 13 the outcome certainly is just the beginning of a 14 process in which we'll have more avenue for comment. 15 Dr. Poje. 16 DR. POJE: If I could just make one short 17 rejoinder to that, I also do believe in pushing for a 18 more pointed direction for the agency. I do want to 19 recognize, though, that the board, as a whole, will 20 judge the recommendation as either being met or not 21 met through a process of more formal evaluation by the 22 staff. 23 And it's my belief that if we project into a very specific direction, we'll be able to hear the 24

agency come back with a better alternative, and our

1	staff will analyze that and propose back to the board,
2	whether we accept that alternative or not, but I do
3	share Dr. Rosenthal's sense of a more specific pathway
4	of direction; still outcome-based would be helpful in
5	this situation right now.
6	DR. TAYLOR: But it's not outcome-based
7	when we say define membership in the class of highly
8	reactive substances; broaden coverage by creating a
9	class of highly reactive substances.
10	That's basically telling OSHA how to
11	regulate, and I'm saying that we this is one
12	possibility that we can include in our report as a
13	possibility but not make it as specific as it is
14	stated here in our recommendations.
15	CHAIR MERRITT: And to avoid a circular
16	discussion here
17	DR. TAYLOR: Right.
18	CHAIR MERRITT: I would call for a
19	motion, then, to accept this amendment and a second.
20	DR. POJE: I make the motion to accept the
21	amendment as presented.
22	DR. ROSENTHAL: Can I second?
23	CHAIR MERRITT: You can.
24	DR. ROSENTHAL: I second it.
25	CHAIR MERRITT: You second. But you

1	always want to be first.
2	DR. ROSENTHAL: Just goes to show you my
3	deep humility.
4	CHAIR MERRITT: Thank you.
5	At that time I would call for a voice
6	vote, please, concerning this amendment.
7	Dr. Taylor.
8	DR. TAYLOR: Disapprove.
9	CHAIR MERRITT: Dr. Rosenthal.
10	DR. ROSENTHAL: Approve.
11	CHAIR MERRITT: Dr. Poje.
12	DR. POJE: Approve.
13	CHAIR MERRITT: Mr. Bresland.
14	MR. BRESLAND: Disapprove.
15	CHAIR MERRITT: And I disapprove. So then
16	we can move on to the open again the floor to any
17	other discussion that there might be concerning the
18	rest of your comments on that first bullet.
19	DR. ROSENTHAL: Yes. I'll go on to the
20	next thing. I would like to, with the same heading,
21	add a third bullet item as an amendment, and that is
22	to adjust the elements of the PSM applicable to a
23	covered process to better address accident scenarios
24	that reflect the nature of the process: pure storage

versus intended physical or chemical transformation

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And what I'm intending to say is that I think that, whereas as the PSM with the full process has an analysis and all the elements in there are effective and cost-effective for a process in which there is the possibility of opening and deliberately seeking to make chemical or physical change, that the elements of a PSM that are applied to a process in to the intent is receive and trans-ship materials should be different, and OSHA should make allowances for this type of difference in process.

So that's the amendment.

CHAIR MERRITT: Okay.

DR. TAYLOR: Can I ask a question about that for clarification?

CHAIR MERRITT: On this particular recommendation, given that we've disapproved the first portion, would this then be added after "broadened the application" of the original staff?

DR. ROSENTHAL: It could be right after that, the bullet item.

CHAIR MERRITT: Okay.

MR. WARNER: Just for clarification, so you would be accepting the staff language and then adding this right at the bottom of the staff bullet

	number 1:
2	DR. ROSENTHAL: Well, the board would be
3	accepting it, and this would be added under that.
4	DR. TAYLOR: Under bullet number 1. Okay.
5	DR. POJE: It would not be absent some
6	broader coverage request.
7	DR. ROSENTHAL: No.
8	CHAIR MERRITT: Okay. Are there any
9	comments? What my comment is is that I feel that
10	you know, I tend to want broader language instead of
11	more specific language. While I think this is an
12	important potential, I don't feel it's necessary at
13	this point to change the language in order to have the
14	potential of this occurring during rulemaking, so I
15	don't think by adding this we've really
16	DR. TAYLOR: Added anything to it.
17	CHAIR MERRITT: added much of anything.
18	Dr. Poje, do you
19	DR. POJE: If I could just say, I am also
20	persuaded by this proposal from Dr. Rosenthal. Again,
21	I see the incidents that we have evaluated indicating
22	two very important domains of problems; one that
23	involve the chemical-process industries and the others
24	involving primarily a storage function and capacity,

and I think bringing that clarity to a proposal to the

1 agency might enable а much more specific and 2 aggressive approach by the agency, should it accept 3 the wisdom of our recommendation to amend PSM, so I do 4 feel comfortable with this proposition. 5 CHAIR MERRITT: Okay. 6 Mr. Bresland. 7 MR. BRESLAND: My thoughts on this are 8 similar to Madam Chair's, in that I quess I don't really understand what the purpose of this is. 9 it would seem it would unnecessarily complicate the 10 OSHA PSM regulation to differentiate between pure 11 12 storage and chemical transformations. 13 My feeling is if there's a chemical in 14 there that's covered by the PSM regulation, it's 15 covered by the PSM regulation regardless of whether 16 being used -- whether it's being stored 17 whether it's being used in a chemical process. 18 And applying different criteria for 19 different types of operations, to me, would just make 20 PSM regulation even more complicated 21 currently is, even though I feel it's good 22 regulation as currently regulation. 23 That's what DR. TAYLOR: Ι had 24 question about as well. I'm not understanding the

need to be specific, again, in this case.

1	CHAIR MERRITT: Are there any other points
2	of comment?
3	(No response.)
4	CHAIR MERRITT: Then if not, someone
5	please make a motion to accept this.
6	DR. POJE: I make a motion to accept the
7	amendment as proposed.
8	CHAIR MERRITT: And a second?
9	DR. ROSENTHAL: Second.
10	CHAIR MERRITT: Then I would call for a
11	voice vote.
12	Dr. Taylor.
13	DR. TAYLOR: Disapprove.
14	CHAIR MERRITT: Dr. Rosenthal.
15	DR. ROSENTHAL: Approve.
16	CHAIR MERRITT: Dr. Poje.
17	DR. POJE: Approve.
18	CHAIR MERRITT: Mr. Bresland.
19	MR. BRESLAND: Disapprove.
20	CHAIR MERRITT: And I disapprove. So the
21	vote is three to two to disapprove this motion to
22	amend the recommendation.
23	There's one more?
24	DR. ROSENTHAL: One more.
25	CHAIR MERRITT: One more. Okay.

1 DR. ROSENTHAL: Again, this would have to 2 be added. It says, To stimulate the use of inherently designs 3 or passive mitigation measures reducing regulatory requirements for processes that 4 5 any reasonable use these approaches to eliminate 6 likelihood of catastrophic releases in the event of a 7 prescribed worst-case scenario. 8 This would be an attempt -- my belief that 9 we ought to attempt to do what EPA does in Program 1, 10 where a process can be shown to be absent impacts on 11 workers -- in their case, the public -- that there 12 ought to be regulatory relief not requiring complete 13 adherence to things which then become secondary for 14 the main purpose of protecting workers, the public, or 15 the environment. 16 CHAIR MERRITT: Okay. Thank you. 17 Any other comments? 18 Dr. Taylor? 19 DR. TAYLOR: Given my experience with OSHA 20 and the fact that they are a regulatory agency, 21 they've not adopted, in my knowledge, as a member of 22 NACOSH [phonetic] and working with OSHA, reducing 23 regulatory requirements for regulation or exempting

companies from regulation -- that language would be

very troubling to me if we are making a recommendation

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specifically to do that as a result of inherent safer design.

So from my perspective I would think that, again, we don't want to tell them how to regulate or what to do; that we not adopt this particular section.

CHAIR MERRITT: Dr. Poje.

DR. POJE: Yes. If I could just speak, again I find myself allied with Dr. Rosenthal in this proposition.

I do believe that the evolution of policy for managing chemical safety is one that has now had iterations that have involved Occupational Safety & Health Administration and the Environmental Protection Agency, and I believe that this would allow us to be benefited from all the dialogue that occurred between 1992 and 1996 in seeking to make a more reasonable approach towards what we already know will be a quite complicated and very difficult area.

pointed out by the As one was numbers of combinations commenters, enormous and permutations require some degree of rationalization that I think this language, while still quite general, works in concert with what has become an expectation in chemical process policy, of having some ability to mitigate the need for furthering documentation of

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1	aggressive pursuit of every aspect of process-safety
2	management, if you can opt out on the early end by
3	demonstrating you've used appropriately inherently
4	safer designs and passive mitigation measures.
5	So, again, I speak for it.
6	DR. TAYLOR: A question, though, I have.
7	How would from a regulatory standpoint, it's very
8	hard for me to envision how OSHA would regulate
9	companies on inherently safer design and how that
10	would work.
11	And, again, it would go back to my initial
12	comments regarding specificity versus letting OSHA
13	decide on how they're going to regulate. This is hard
14	for me to conceive.
15	DR. ROSENTHAL: May I respond to that?
16	CHAIR MERRITT: Certainly.
17	DR. ROSENTHAL: As a matter of fact, EPA
18	has managed to do it for 15,000 facilities, and the
19	all the countries under the Seveso directive
20	DR. TAYLOR: But EPA has more money.
21	CHAIR MERRITT: Dr. Taylor, please let Dr.
22	Rosenthal finish.
23	DR. TAYLOR: Sorry.
24	DR. ROSENTHAL: And the countries under
25	the Seveso directive also grant a similar exemption
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1 upon the demonstration of doing this, and EPA, in a 2 long letter from one of counsel, as well as 3 European community, have chosen this in an effort to 4 make their regulations more cost-effective and 5 endorse what exists as essentially elimination of 6 hazards rather than management, to go for engineering 7 controls of exposures rather than personal protective 8 equipment. 9 So I'm saying that this principle has well been founded, has been successfully enforced by EPA 10 11 and by the European community and, I might add, has 12 been proposed by the State of New Jersey as well. 13 CHAIR MERRITT: Thank you. 14 Dr. Taylor. Again, though, EPA and OSHA 15 DR. TAYLOR: 16 are somewhat different in their structure, and when 17 we're talking about compliance officers going out to 18 the field to investigate, the question again comes 19 back in my mind: How would OSHA regulate such a 20 suggestion coming from us. 21 And I do have problems with the language 22 well as as removing or reducing regulatory 23 They've not done that in the past, and it's very hard for me to envision them doing that, 24

given their staff, given how it would have to be

regulated or how that would be done, and it's also a more specific requirement that we're recommending.

CHAIR MERRITT: All right. Any other comment?

MR. BRESLAND: Yes.

CHAIR MERRITT: Mr. Bresland?

Well, number one, I'm MR. BRESLAND: Yes. in favor of the use of inherently safer designs and also of passive mitigation. I doubt if anybody in this room who would speak against that. I'm also in favor of reducing regulatory requirements where it's appropriate, but in reading this part off, I just don't understand the connection, or I think it will be difficult for OSHA to understand the connection between the two.

And also, in the study done by the staff, I don't believe that they did any study on the issue of inherently safer design or passive mitigation as related to this issue, and perhaps that something that the safety board may want to investigate sometime in the future as to what would the impact be and is there a rationale for reducing regulatory requirements based on that, but I think it would have to be done in a much more serious and detailed manner than what we've heard today.

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1	CHAIR MERRITT: If there are no other
2	comments, then I'd like to call for a motion to accept
3	the amendment.
4	DR. POJE: I make the motion to accept the
5	amendment as proposed.
6	CHAIR MERRITT: Is there a second?
7	DR. ROSENTHAL: Second.
8	CHAIR MERRITT: Then it has been the
9	motion has been made and seconded. A call for a voice
10	vote:
11	Dr. Taylor.
12	DR. TAYLOR: Disapprove.
13	CHAIR MERRITT: Dr. Rosenthal.
14	MR. BRESLAND: Approve.
15	CHAIR MERRITT: Dr. Poje.
16	DR. POJE: Approve.
17	CHAIR MERRITT: Mr. Bresland.
18	MR. BRESLAND: Disapprove.
19	CHAIR MERRITT: And I disapprove. The
20	changes to the amendment, then, are vote is for
21	disapproval, three to two.
22	So now, Mr. Warner, could you give us a
23	restatement now of recommendation 1 as it was
24	MR. WARNER: Recommendation 1 stands as
25	presented by the staff in the executive summary.

1	CHAIR MERRITT: Okay. And having been
2	seconded the motion made and seconded, I now call
3	for a vote for recommendation number 1.
4	Dr. Taylor.
5	DR. TAYLOR: Approve.
6	CHAIR MERRITT: Dr. Rosenthal.
7	DR. ROSENTHAL: Approve.
8	CHAIR MERRITT: Dr. Poje.
9	DR. POJE: Approve.
10	CHAIR MERRITT: Mr. Bresland.
11	MR. BRESLAND: Approve.
12	CHAIR MERRITT: And I approve. So the
13	amendment [sic] 1 is approved unanimously by the
14	board.
15	MR. JEFFRESS: No, the motion.
16	CHAIR MERRITT: I'm sorry. The
17	recommendation. The original thank you; it takes
18	three of us to do this.
19	So then I bring, then, the second
20	amendment
21	MR. JEFFRESS: Second recommendation.
22	CHAIR MERRITT: second recommendation.
23	This is the recommendation to OSHA.
24	And at this point I would you know, it
25	would help is there a possibility you could put

1	those on the screen so that folks from the audience
2	can maybe follow along a little bit better with what
3	we're doing?
4	I would call for a motion, then, to accept
5	amendment 2 I'm sorry recommendation 2.
6	DR. TAYLOR: Madam Chair, so moved.
7	CHAIR MERRITT: Thank you, Dr. Taylor.
8	Is there a second?
9	MR. BRESLAND: I second.
10	CHAIR MERRITT: Mr. Bresland seconds, and
11	with that, I open the floor to discussion. Is there
12	any discussion concerning recommendation 2?
13	DR. POJE: Madam Chair, I'd like propose
14	an amendment to recommendation number 2.
15	The amendment would be a modification to
16	the language in part; it would state: Number 2,
17	implement a program to define and record information
18	on reactive incidents that OSHA investigates or
19	requires to be investigated under OSHA regulations.
20	Structure the collected information so that it can be
21	used to measure progress in the prevention of reactive
22	incidents that give rise to catastrophic releases.
23	Can I offer some comments about this?
24	CHAIR MERRITT: Yes, please.
25	DR. POJE: Again, this would seek to build

upon what is proposed by the staff at this moment in time. They would recommend, as I would join them in doing so, that we capture the -- that we encourage our sister agency, OSHA, to more effectively capture information on reactive hazard incidents through any incident that they may investigate.

In this instance, though, I would seek to expand upon that and to make it also incumbent upon them to consider the capture of additional information as is already required under the OSHA PSM standard for facilities to investigate incidents of significance in their own domain and to maintain records of such for five years at that facility.

Here I would seek to have a broader access to information beyond that that is currently investigated by OSHA.

CHAIR MERRITT: So then do we have a motion to accept this amendment?

DR. ROSENTHAL: I would like to just comment and say that, considering that the facilities now have to investigate the accidents, which is the bulk of the resources being devoted to the added feature that Dr. Poje suggested be collected, I think it would be very cost-effective for OSHA to collect that information and share it with the other parties

who may experience similar things so that they can learn from it.

CHAIR MERRITT: Is there other comment?

DR. POJE: If I could just make a comment on top of that, though, again, I'm working within the strict language as stated here, to implement a program to define. Again, I don't want to prejudge the resource base of the agency to comprehensively gather all such information but rather the program that I would seek to have us consider would be that the agency would be responsible for examining that very question.

The ability of our own staff to pursue 40 databases to try to give us a record of the past two decades was an enormous effort and a very valuable and valiant effort on their part, but I would see the primary regulatory agency in this case also needing to begin to better command the information required by this regulation.

So please do not -- the intention is not to automatically mandate that that become delivered data to the agency, but it certainly would encompass the potentiality for such, based upon further evaluation and study.

CHAIR MERRITT: Is there further comment?

Mr. Bresland?

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MR. BRESLAND: Yes. I guess I don't entirely -- based on Dr. Poje's most recent comment, I don't entirely understand what we'd be voting on here.

Currently you've got, what, 15,000 RMP facilities that are required to submit accident history every five years, and EPA tells us that that costs maybe 1 to \$2 million a year to implement that program.

OSHA, their estimate, has 25,000 by facilities that are covered by the PSM regulation, and if we were to, as the word says here, implement this program, you would have 25,000 facilities that would be required to -- at least as my understanding of what Poje is suggesting, you would have 25,000 facilities would required that be submit to information on their reactive incidents to OSHA, so perhaps four or five a year for each of them, maybe 100,000 incident reports being sent in to a database, which I think would probably overwhelm OSHA's current ability to collect such information.

So it seems to me that we're going from collecting very, very little information about reactive chemicals, which I don't think is good, to collecting huge amounts, which may not -- just may not

1	be practical in today's world with the amount of
2	funding and manpower that OSHA has to oversee the OSHA
3	PSM program.
4	DR. TAYLOR: I wanted just to get a point
5	of clarification as a followup, John Gerry I
6	mean, Dr. Poje, on this
7	DR. POJE: Sure.
8	DR. TAYLOR: On the last sentence it
9	appears that from the original text you're removing
10	the last sentence which says, At a minimum, identify
11	industry sectors that experience the incidents,
12	chemicals and processes involved, and consequences.
13	Right? And you're removing that and
14	saying that it should be broader for all of industry
15	or all of the chemical industry? I'm a little
16	confused on that.
17	DR. POJE: I'm just saying that I think
18	that that will be a logical outcome from this.
19	DR. TAYLOR: Okay.
20	DR. POJE: And, again, in the same spirit
21	of being more general on that aspect, that was
22	sufficient for me to structure the collected
23	information so that it can be used to measure
24	progress.
25	Progress will be defined by the gathering

1 of such information, but I'm presuming there will be 2 many more such avenues to explore. I could just -- having clarified why 3 4 didn't include that, can I just respond also to John. 5 Again, I hope you understand the nature of 6 the specificity that I was making this recommendation. 7 It's my belief that the implement of program does not 8 automatically into a recommendation. 9 I'm not specifying, Collect every piece of 10 investigations already done to date. I believe it is incumbent upon us to provide clarity of direction to 11 12 this agency who has heretofore not made abundant use 13 of investigative activities that are required under 14 the process-safety management regulation. 15 And I'm seeking to go one step broader 16 than the staff's proposal to us, which is to seek to have the Occupational Safety & Health Administration 17 18 begin to grapple with how to best increase the value 19 of what we understand to be quite valuable, at this 20 board, the value of investigations, to better inform 21 entities and agencies on how to better manage process 22 safety. 23 CHAIR MERRITT: Is there any other 24 discussion? 25 (No response.)

1	CHAIR MERRITT: Then if not, I would
2	the amendment, as it stands, is to implement a program
3	to define and record information on reactive incidents
4	that OSHA investigates or requires to be investigated
5	under OSHA regulations; structure the collected
6	information so that it can be used to measure progress
7	in prevention of reactive incidents that give rise to
8	catastrophic releases.
9	DR. TAYLOR: So moved.
10	CHAIR MERRITT: So moved. Is there a
11	second?
12	DR. ROSENTHAL: Do we vote on Gerry's
13	amendment?
14	CHAIR MERRITT: This is it.
15	DR. TAYLOR: I moved.
16	DR. ROSENTHAL: Okay. Very good.
17	CHAIR MERRITT: Do you second?
18	DR. ROSENTHAL: I'll second.
19	CHAIR MERRITT: Okay. And then I would
20	call for a vote.
21	Dr. Taylor.
22	DR. TAYLOR: Approve.
23	CHAIR MERRITT: Dr. Rosenthal.
24	DR. ROSENTHAL: Approve.
25	CHAIR MERRITT: Dr. Poje.

1	DR. POJE: Approve.
2	CHAIR MERRITT: John Bresland.
3	MR. BRESLAND: Approve.
4	CHAIR MERRITT: Carolyn Merritt: I
5	approve.
6	And so these changes carry with a
7	unanimous vote.
8	Then we go to the recommendations to EPA,
9	and recommendation number 1 is do I have a motion
10	to accept?
11	DR. TAYLOR: So moved; accept the
12	recommendation.
13	CHAIR MERRITT: Do I need to go back?
14	MR. JEFFRESS: Wait a minute. We voted on
15	the amendment.
16	CHAIR MERRITT: Yes. Now I need to go
17	back and approve number 2 altogether. Thank you.
18	All right. Do we have a motion, then, to
19	accept, as amended, the recommendation number 2 to
20	OSHA.
21	DR. ROSENTHAL: So moved.
22	DR. TAYLOR: Second.
23	CHAIR MERRITT: Very good. And then we
24	have a voice vote for that.
25	Dr. Taylor.

1	DR. TAYLOR: Approve.
2	CHAIR MERRITT: Dr. Rosenthal.
3	DR. ROSENTHAL: Approve.
4	DR. POJE: Approve.
5	MR. BRESLAND: Approve.
6	CHAIR MERRITT: Approve.
7	So it's carried five to approve.
8	All right. Then we move on, then, to
9	recommendation number 1 to the EPA. Right? And do I
10	have a motion to accept this amendment this
11	recommendation, and a second?
12	DR. TAYLOR: I move that we accept the
13	recommendation from the staff.
14	CHAIR MERRITT: Okay. And is there a
15	second?
16	MR. BRESLAND: I second.
17	CHAIR MERRITT: John Bresland seconds.
18	This is open for discussion. Is there any
19	discussion concerning this recommendation?
20	DR. ROSENTHAL: Once again I'll overcome
21	my natural shyness and offer a suggested change.
22	I've looked at these two recommendations.
23	I know the thrust of them. I believe, however, they
24	are unnecessarily complex and include some elements
25	which can be expressed more clearly and more

1	succinetty in a different fashion, which i would like
2	to put forward and defend or to explain why I believe
3	it does it.
4	I propose that this recommendation be
5	revised to read as follows: Revise the chemical
6	accident prevention programs, 40 CFR 68, to explicitly
7	cover catastrophic hazards that have the potential to
8	seriously impact the public, including those resulting
9	from self-reactive accidents and combinations. Take
10	into account no, let's see.
11	Take into account
12	CHAIR MERRITT: The recommendations this
13	report has made
14	DR. ROSENTHAL: Yes, right
15	recommendations this report has made to OSHA on
16	reactive hazard coverage. Seek congressional
17	authority, if necessary, to amend the regulation; this
18	is deemed necessary.
19	Okay. That one is the first one.
20	CHAIR MERRITT: That's the only one we're
21	going to take at this time.
22	So is there
23	DR. POJE: Can I speak to
24	CHAIR MERRITT: Yes. You want to speak to
25	that?
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1 DR. POJE: The rationale. 2 CHAIR MERRITT: What's the rationale for that, Irv, the change? 3 DR. ROSENTHAL: 4 Well, I think that we 5 should ask EPA take into to account the recommendations that OSHA has made or will make when 6 7 they go through this regulation, so that we don't have 8 two incompatible lists. 9 CHAIR MERRITT: Okay. Are there any other discussion on this? 10 11 Again, if I can just repeat DR. POJE: 12 I said earlier, I believe there has been an 13 iteration of policy development at the federal level 14 involved sequentially action by OSHA and that has 15 subsequent action by EPA. 16 I believe that we would also be seeking 17 through this, particularly in the language that would 18 say "take into account the recommendation that this 19 made to OSHA reactive hazard report has on 20 coverage" -again, seeking to have a degree 21 harmony between the two agencies in their approach to 22 managing the common problem of reactive hazards, 23 whether it be to protect the workforce or to protect 24 the public at large.

MERRITT:

Is

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2	MR. BRESLAND: As I understand it, Irv,
3	the significant change that you've made in this is
4	you've included the section on explicitly covering
5	catastrophic reactive hazards that have the potential
6	to seriously impact the public.
7	DR. ROSENTHAL: Right. That's implicit.
8	I put it in because EPA [indiscernible] the public,
9	but just as they have gone to toxics and flammables
10	without specifically stating that, it's implicit in
11	the regulation.
12	I think the point is for them to
13	explicitly cover reactives, and I should say that
14	affect the public, but that's implied, because they
15	can't do anything else, and that they should take into
16	account what OSHA is doing.
17	MR. BRESLAND: But in the staff
18	recommendations they also ask that it be taken into
19	account what OSHA's doing.
20	DR. ROSENTHAL: Yes.
21	MR. BRESLAND: Okay.
22	DR. TAYLOR: So it basically sounds like
23	it's a change in wording a little bit to make it
24	stronger, explicitly cover
25	DR ROSENTHAL: To include catastrophic

discussion on this?

1	seek congressional authority, if necessary, to amend
2	the regulation.
3	Again, I will leave it up to them to do
4	that, since I think there is a question I've heard
5	expressed of opinion as to whether they need it or not
6	need it, and I am stating the end condition.
7	CHAIR MERRITT: All right. Is there any
8	other discussion?
9	DR. POJE: Just one other point that I
10	think is elevated in Dr. Rosenthal's proposal, is that
11	also more explicitly states, in parallelism to the
12	issues raised in the OSHA recommendation, those
13	resulting from self-reactive chemicals and
14	combinations of chemicals and process-specific
15	conditions.
16	So it does step one further step to
17	encompass all of the potentialities.
18	CHAIR MERRITT: Okay. Then do we have a
19	motion to
20	DR. POJE: I make a motion to accept the
21	amendment as proposed.
22	MR. WARNER: Madam Chair, could I read the
23	amendment
24	CHAIR MERRITT: Yes.
25	MR. WARNER: just to clarify the
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1	language.
2	The amendment now reads I believe, Dr.
3	Rosenthal Revise the chemical accident prevention
4	programs, 40 CFR 68, to explicitly cover catastrophic
5	reactive hazards that have the potential to seriously
6	impact the public, including those resulting from
7	self-reactive chemicals and combination of chemicals
8	and process-specific conditions.
9	Take into account the recommendations this
10	report has made to OSHA on reactive hazard coverage.
11	Seek congressional authority, if necessary, to amend
12	the regulation if this is deemed necessary.
13	CHAIR MERRITT: And we have a motion to
14	accept the amendment as read?
15	DR. TAYLOR: I
16	CHAIR MERRITT: You so move? We already
17	did that. Second?
18	DR. ROSENTHAL: I do.
19	CHAIR MERRITT: All right. And then I
20	call a voice vote.
21	Dr. Taylor.
22	DR. TAYLOR: Approve.
23	CHAIR MERRITT: Dr. Rosenthal.
24	DR. ROSENTHAL: Approve.
25	CHAIR MERRITT: Dr. Poje.

1	DR. POJE: Approve.
2	CHAIR MERRITT: Mr. Bresland.
3	MR. BRESLAND: Approve.
4	CHAIR MERRITT: And I approve. It's
5	carried. Then the amendment is carried.
6	Now we
7	DR. POJE: May I make a motion to accept
8	the amendment as the recommendation to OSHA to EPA?
9	I think that's what we did on the
10	CHAIR MERRITT: Yes. The recommendation
11	as amended.
12	DR. POJE: The recommendation as amended.
13	I make a motion we accept that.
14	DR. TAYLOR: Second.
15	CHAIR MERRITT: That's already been done,
16	so oh, yes, thank you. That's right. We do
17	require that.
18	One more step is to vote.
19	DR. TAYLOR: Approve.
20	DR. ROSENTHAL: Approve.
21	DR. POJE: Approved.
22	MR. BRESLAND: Approved.
23	CHAIR MERRITT: Approve.
24	All right. So that one is approved.
25	Thank you. I hope some of these are simpler.

1	All right. Then we move to recommendation
2	number 2 from the EPA, and that's up on the board;
3	thank you. Is there a motion to accept the
4	recommendation 2 to the EPA? We need to make that
5	motion first and then second it and then if there are
6	any amendments
7	DR. TAYLOR: Oh, I make a motion to
8	accept; sorry.
9	CHAIR MERRITT: Thank you. And is there a
10	second?
11	MR. BRESLAND: Second.
12	CHAIR MERRITT: John Bresland seconded it.
13	And then I open the floor to discussion. Is there
14	any discussion concerning this recommendation?
15	DR. ROSENTHAL: Yes. I have some an
16	amendment I would like to offer. Now, there are two
17	bullet items under that recommendation. Could you
18	show those, please. Yes.
19	Of course, the recommendation that I want
20	to offer encompasses the two bullet items as well as
21	the paragraph.
22	CHAIR MERRITT: Yes. Okay. Good. Thank
23	you for that clarification.
24	DR. ROSENTHAL: So I think it's necessary
25	to have that for clarity.

1 And I would like to suggest the following, 2 and then I'll state why: Modify the accident 3 reporting requirements, the RMP info, to define and 4 record reactive incidents. Consider adding the term 5 incident the four reactive to existing release 6 elements in EPA's current five-year accident reporting 7 requirements, which I just list for information: 8 liquid, fire, and explosion. Structure this information collection to 9 10 allow EPA and its stakeholders to identify and focus 11 resources on industry sectors that experience the 12 incidents, chemicals and processes involved, impact on 13 the public, the workforce, and the environment. 14 What I'd like to say as a note is that the 15 RMP infodata system now could do all of this as it's 16 presently structured, provided there was a class of --17 around which this was collected which for 18 reactive. They don't have reactive things now. 19 If they put this in, then the same number 20 of forms, the same number of investigations; it would 21 be no additional cost. They would just have a place 22 in which they entered information which presumably 23 would be available. 24 I think that the requirements that they

require reporting of reactive incidents that involve

1	both regulated and nonregulated reactive hazards is
2	somewhat confusing, because, as we discussed during
3	our questions of the staff, once and if they regulate
4	reactive hazards, those will be the ones they can
5	collect on.
6	If they don't ever regulate them, they
7	will have to get a new bill, not just authority, in
8	order to get data on things that they do not regulate.
9	So I think the amendment as I stated basically has
LO	the same thing; it says involve those which are
L1	regulated chemicals and have reactive incidents, even
L2	though they're not classified as reactive, and as well
L3	as any reactive hazards that they had as a result of
L4	our first recommendation to EPA.
L5	CHAIR MERRITT: Are there comments?
L6	Dr. Taylor?
L7	DR. TAYLOR: We are also including, At a
L8	minimum, identify
L9	CHAIR MERRITT: Yes.
20	DR. TAYLOR: Correct? That goes on there.
21	DR. ROSENTHAL: Yes.
22	MR. WARNER: I thought you said this
23	replaces all of this.
24	CHAIR MERRITT: No.
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	It does say It says, Identity and locus resources
2	on industry sectors that experience the incidents,
3	chemicals and processes involved. That's in my
4	amendment.
5	DR. TAYLOR: So it's all there. Okay.
6	CHAIR MERRITT: So it's all in here
7	without having to have those two
8	DR. POJE: The second bullet is amended.
9	CHAIR MERRITT: Okay.
10	MR. BRESLAND: So this is a more narrowly
11	focused recommendation than the staff's
12	recommendation?
13	DR. ROSENTHAL: In that sense, yes.
14	MR. BRESLAND: Because the staff is
15	recommending that EPA would require reporting for both
16	regulated and nonregulated
17	DR. ROSENTHAL: I don't know how you
18	require reporting for nonregulated, but
19	MR. BRESLAND: So in your amendment you
20	would require just the incidents that are reported
21	every five years as part of RMP
22	DR. ROSENTHAL: The ones that are
23	presently reported, and if they add reactive hazards,
24	those that would be required when these chemicals were
25	added to the list.

1	MR. BRESLAND: But some of those incidents
2	may move from, let's say, a fire of an explosion
3	category into reactive
4	DR. ROSENTHAL: Yes. It will just be a
5	better classification, John.
6	MR. BRESLAND: Okay.
7	CHAIR MERRITT: Is there any other
8	discussion?
9	(No response.)
10	CHAIR MERRITT: Then I call for a motion
11	to accept the amendment.
12	DR. POJE: I make a motion to accept the
13	amendment as proposed?
14	CHAIR MERRITT: A second.
15	DR. TAYLOR: I was confused. I second, I
16	guess.
17	CHAIR MERRITT: Okay. Then I would call
18	for a voice vote on the amendment to recommendation
19	number 2, which actually replaces recommendation
20	number 2. Correct?
21	VOICES: Yes.
22	CHAIR MERRITT: Dr. Taylor.
23	DR. TAYLOR: Approve.
24	CHAIR MERRITT: Dr. Rosenthal.
25	DR. ROSENTHAL: Approve.

1	CHAIR MERRITT: Dr. Poje.
2	DR. POJE: Approved.
3	CHAIR MERRITT: Mr. Bresland.
4	MR. BRESLAND: Approved.
5	CHAIR MERRITT: And I disapprove. So the
6	amendment is carried, four to one.
7	All right. So we have a motion, now, to
8	accept the amendment as the recommendation and a vote
9	on the recommendation?
10	DR. POJE: I so move that we accept the
11	amended language as the recommendation to EPA on the
12	matters of incident reporting.
13	CHAIR MERRITT: Thank you. Is there a
14	second?
15	DR. TAYLOR: Second.
16	CHAIR MERRITT: All right. And then, Dr.
17	Taylor?
18	DR. TAYLOR: Approve.
19	CHAIR MERRITT: Dr. Rosenthal.
20	DR. ROSENTHAL: Approve.
21	CHAIR MERRITT: Dr. Poje.
22	DR. POJE: Approved.
23	CHAIR MERRITT: John Bresland.
24	MR. BRESLAND: Approved.
25	CHAIR MERRITT: And I approve.
I	1

1	All right. Let's see. where are we? Now
2	we go to the National Institute of Standards and
3	Technologies. And may I make a recommendation that we
4	accept it we take these en masse because there are
5	so many, and if I'm not mistaken, unless there are
6	recommendations for amendments that we can bring up at
7	the time of discussion, if there are none, then we'll
8	vote on them in masse.
9	If not, then we'll take out whichever one
10	has to be amended.
11	So I call for a motion to accept
12	recommendations to the National Institute of
13	Technology, Center for Process Safety, American
14	Chemistry Council
15	DR. POJE: Synthetic Organic Chemical
16	Manufacturers Association.
17	CHAIR MERRITT: Yes SOCMA, and the
18	DR. POJE: National Association of
19	Chemical Distributors, the International Association
20	of Firefighters
21	CHAIR MERRITT: Yes.
22	DR. POJE: the Paper, Allied-
23	Industrial, Chemical and Energy Workers International
24	Union
25	CHAIR MERRITT: Yes.

1	DR. POJE: the United SteelWorkers of
2	America
3	CHAIR MERRITT: Yes.
4	DR. POJE: Union of Needle Trades
5	Industrial and Textile Employees; United Food and
6	Commercial Workers International Union; and the
7	American Society of Safety Engineers.
8	CHAIR MERRITT: Thank you; so nicely
9	stated. Is there a second?
10	DR. ROSENTHAL: Second.
11	CHAIR MERRITT: Is there any discussion on
12	any one or any of these recommendations?
13	DR. TAYLOR: Based on the recommendation
14	that Irv asked earlier, perhaps where we say,
15	Communicate to your membership, such as ASSE, we can
16	either say, And other professional associations, or
17	add the American Industrial Hygiene Association.
18	DR. POJE: If I could make a
19	recommendation on that, I would rather be specific
20	right now to the American Industrial Hygiene
21	Association
22	DR. TAYLOR: Okay.
23	DR. POJE: but I also would like to
24	observe that I think the board at any time can seek to
25	reopen its discussion about recommendations emanating

1	from this report.
2	And if there is a logical redirection that
3	we could have, particularly on this issue of building
4	awareness, we can certainly entertain that at a future
5	date.
6	DR. TAYLOR: Okay.
7	DR. POJE: So rather than say, in general,
8	to others, I would rather be specific.
9	DR. TAYLOR: Okay. Since they're left
10	out, and there are representatives here: American
11	Industrial Hygiene Association.
12	CHAIR MERRITT: All right. But we have
13	a you would need to make that a specific amendment.
14	DR. TAYLOR: I move that we amend the list
15	of recommendations and add, after the American Society
16	of Safety Engineers, the American Industrial Hygiene
17	Association, AIHA.
18	CHAIR MERRITT: And is there a second?
19	DR. ROSENTHAL: Second.
20	CHAIR MERRITT: Then let's have a voice
21	vote that we add the organization that Dr. Taylor
22	recommended in her amendment.
23	Dr. Taylor.
24	DR. TAYLOR: I move that we
25	CHAIR MERRITT: No. You approve?

1	DR. TAYLOR: Approve.
2	DR. ROSENTHAL: Approve.
3	DR. POJE: Approve.
4	MR. BRESLAND: Approve.
5	CHAIR MERRITT: Approve.
6	All right. And then we can go to the
7	motion that accepts as amended
8	MR. BRESLAND: Can I a point of
9	clarification on two of the recommendations, and
10	they're both they're similar wording. One is to
11	the American Chemistry Council, and the other is to
12	SOCMA, and it's recommendation 2 in each case.
13	And I'll just read the first few words; it
14	says, Develop and implement a program for reporting
15	reactive incidents.
16	My understanding of that is that is
17	internal reporting within the organizations, and it's
18	not external reporting to the agency to any
19	agencies.
20	CHAIR MERRITT: Yes. That is correct.
21	MR. BRESLAND: Is that everybody else's
22	understanding?
23	DR. POJE: That's my understanding of
24	that.
25	DR. ROSENTHAL: Yes.

1	MR. BRESLAND: Okay.
2	MR. JEFFRESS: But you might want to read
3	the rest of that sentence, though. The rest of the
4	sentence says that includes the sharing of the
5	relevant safety knowledge and lessons learned with
6	your membership, the public, and the government.
7	So the individual reports would not be
8	shared, but the lessons learned would be.
9	DR. ROSENTHAL: Yes. Which I presently
10	believe is now being done by those associations now as
11	a matter of public policy; they share the lessons
12	learned.
13	DR. POJE: But most explicitly we would
14	not be asking them to share those reports.
15	DR. ROSENTHAL: To share the individual
16	reports, which are treated as confidential. But I
17	believe that the general information is matter of
18	public policy, and the ACC and the CMA and everyone
19	before them always tried to do that. They wouldn't
20	always succeed, but
21	CHAIR MERRITT: Does that answer your
22	question?
23	MR. BRESLAND: Yes.
24	CHAIR MERRITT: Then can we proceed to a
25	vote to accept the recommendations as amended?

1	DR. POJE: I make a motion to accept the
2	recommendations as amended.
3	DR. TAYLOR: Second.
4	CHAIR MERRITT: Okay.
5	Dr. Taylor.
6	DR. TAYLOR: Approve.
7	DR. ROSENTHAL: Approve.
8	DR. POJE: Approved.
9	MR. BRESLAND: Approved.
10	CHAIR MERRITT: Approved.
11	The next step, then, is to do a board vote
12	on the executive summary and the recommendations as
13	amended, en masse, and so I would call for a motion to
14	accept the executive summary and the amendments the
15	recommendations as amended.
16	DR. POJE: So moved.
17	DR. TAYLOR: Second.
18	DR. ROSENTHAL: Just with the provision
19	that any minor editorial changes will be included in
20	your motion, Gerry?
21	DR. POJE: Yes.
22	DR. ROSENTHAL: Okay.
23	CHAIR MERRITT: Okay.
24	MR. BRESLAND: And also the executive
25	summary does include the recommendations as originally

1	written by the staff.
2	CHAIR MERRITT: Yes. That's what it would
3	do, is we would
4	MR. BRESLAND: Oh, amended?
5	CHAIR MERRITT: change that to the
6	amended.
7	MR. BRESLAND: Okay.
8	CHAIR MERRITT: So we're recommending
9	we're the motion is to accept the recommendations
10	with the accept the executive summary with the
11	recommendations as amended.
12	MR. WARNER: Just to clarify, we have
13	amended the recommendation number 2 to OSHA,
14	recommendation number 1 to EPA and number 2 to EPA,
15	and we have added the American Hygiene [sic]
16	Association as one of the associations getting the
17	report and distributing it to its membership.
18	CHAIR MERRITT: Okay. That has been moved
19	and seconded, and so we would call for a vote.
20	Dr. Taylor.
21	DR. TAYLOR: I have a question. Is this
22	the part where we ask?
23	CHAIR MERRITT: Yes.
24	DR. TAYLOR: It would be. Okay. Are we
25	going to also approve the report, too, or no?

1	CHAIR MERRITT: No, not yet.
2	DR. TAYLOR: Okay.
3	CHAIR MERRITT: That will be done in a
4	as a notation.
5	DR. TAYLOR: Okay.
6	CHAIR MERRITT: The final report will be
7	done as a notation.
8	DR. TAYLOR: Okay. Then I approve.
9	DR. ROSENTHAL: Approve.
10	DR. POJE: Approve.
11	MR. BRESLAND: Approve.
12	CHAIR MERRITT: Approve.
13	So the vote for the acceptance of the
14	executive summary with the recommendations as amended
15	is, Approved unanimously.
16	At this point Dr. Taylor, you have a
17	question?
18	DR. TAYLOR: I still have a question
19	regarding the approval of the report. I see the staff
20	over saying, Oh, does that mean there are a whole lot
21	of changes coming to the actual report document?
22	I think what we're saying, there are still
23	just some editorial things that have to be changed in
24	the report before we have a notation item to vote.
25	CHAIR MERRITT: That's right.

1 DR. TAYLOR: Okay. Minor editorial 2 changes. CHAIR This 3 MERRITT: report and 4 recommendations are a landmark for the board. 5 I hope that they'll be seen as a landmark for the 6 progress of the chemical -- of chemical safety as well. 7 8 Since the process safety regulations were 9 first promulgated a decade ago, there's been a notable hole in the coverage of reactive hazards. The board's 10 11 recommendations today mark a first step in closing 12 that hole and implementing standards that new 13 ultimately will save lives. 14 In my view the board's recommendations 15 strike an appropriate balance, calling for robust and 16 regulatory actions, while specific giving the regulators sufficient flexibility to craft effective 17 18 solutions. 19 Our recommendations also emphasize 20 vital role that industry itself must play in reducing 21 the severity of reactive hazards. 22 I look forward to working closely with 23 ACC, SOCMA, NACD, and CCPS to further their efforts in 24 controlling reactive hazards. 25 Under the terms of the Clean Air Act, OSHA

1 and EPA now will have 180 days to consider the board's 2 new recommendations. I'll begin an immediate dialogue 3 with Secretary Henshaw and Administrator Whitman to 4 promote the implementation of board's recommendations 5 and course of action. While I'm optimistic that the EPA and the 6 7 Labor Department will react positively, I remain fully 8 cognizant of the difficult road that lies ahead. 9 Achieving effective comprehensive coverage of reactive 10 hazards is not an easy proposition. If it were, it 11 would have been done a long time ago. 12 The board's investigation makes а 13 compelling case for changing the way reactive hazards 14 are regulated and managed, but our work is primarily technical and scientific in nature. 15 16 I'm extremely pleased, therefore, at the 17 positive response that we have had from bipartisan 18 political leaders for pursuing improvements to process 19 safety. 20 Representative Mike Castle and Senator Joe 21 Biden and Senator Jon Corzine have appeared recently 22 at board meetings, and they have spoken of the need 23 for additional measures to prevent chemical accidents. 24 Senator Paul Wellstone This July past

convened an OSHA oversight hearing where he stressed

his desire for continued development of new OSHA safety standards. He specifically cited the need to expand process safety coverage to include reactive hazards.

I believe there's significant recognition within the industry also that more needs to be done, and I look forward to continuing to work with all parties to achieve that common goal.

The reactive hazards investigation was a collective effort that has involved many and every corner of our agency. I'd like to single out Mr. William Hoyle, director of investigations and safety programs, for his outstanding work in designing, directing, and overseeing this complex and lengthy investigation. Bill, you have the gratitude of the entire board, and there he is right there.

I'd like to equally thank the investigative team: lead investigator John Murphy; staff investigator Lisa Long and Giby Josephs, and also Kevin Mitchell. All of them made a significant contribution over the last two years. This is a piece of work you can all be proud of.

I'd also like to recognize the important contribution of Mr. Don Holmstrom, the agency lead recommendations specialist. Never has the agency

1 faced more daunting challenge in developing 2 recommendations and, as usual, Don, you have stepped 3 up and you have done an exemplary job. 4 Finally, the chair and the board owe a 5 debt, again, of gratitude to Dr. Poje and to Chris 6 Warner, who was interim leader in responsibility for 7 the investigation until this past summer, when Mr. 8 Jeffress came on. 9 Likewise, Dr. Rosenthal has made many invaluable technical contributions to this work. 10 To all of you I offer my sincere thanks. 11 12 Now, with that, I know everyone's hungry 13 and hoping for a break. We have a brief bit of other 14 board business that we must conclude, and with no 15 other comments, I'd like to move to the next part of 16 our business, and that is the consideration of our 17 revised performance plan for fiscal year 2003. Jeffress 18 will give the board Mr. 19 presentation on that, and then we will put it to a 20 vote. 21 Thank you, Madam Chair. MR. JEFFRESS: 22 And in the interests of time, I will make this very 23 brief. Members of the board and the staff and 24 25 those of you in the audience who are on the CBS

automailer list have seen the revised performance plan/action plan for this coming fiscal year that we have been working on.

The strategic plan that the board adopted in the year 2000 covered a strategic list of actions and the strategic plans for the next five years.

We have revised that plan, with more experience, so that for the fiscal year 2003 we have a specific set of strategic actions which we propose to engage in, and this action plan requires the board approval.

The plan was developed by the staff; notices were emailed to our automailer list. A number of public comments were received; we adopted a number of those comments. Some of those public comments are more appropriate for a five-year plan than for the next year, so we will reserve them for consideration of our five-year plan.

I will go over briefly -- this is in your notebooks under the tab that says Strategic Plan. You'll find the plan for action. Again, just briefly covering the highlights of it, the CSB mission core purpose is to protect workers, the public, and the environment by investigating and preventing chemical accidents.

Our mission goal one: to produce timely high-quality investigation reports, bulletins and use them studies and as а basis for effective prevention recommendations.

Under that mission goal I would point out the key strategies which we are adopting for this First: attract, develop, and retain a coming year. team of highly skilled staff, such as you see before implement and update investigative you, to our action selection procedures, protocols, and utilization as needed. And finally the key strategy under mission goal one: to establish effective working relationships within the agency and with key stakeholders improve the efficiency to and effectiveness of chemical safety investigations.

Now, we have eleven specific actions under that mission goal one. I'm not going to read all of them. I would call your attention to two significant ones, I think.

First, we'll be hiring six new investigators for the fiscal year, which will almost double our investigatory capacity of the agency. And we are working and will work this coming year develop the Chemical Safety Board's appropriate role vulnerability in the assessments of plants to

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terrorism -- potential terrorist threats.

Mission goal two: Again, overall mission goal is to achieve wide industry implementation of the CSB recommendations and related accident prevention measures. The key strategies here, again: developing effective relationships with stakeholder groups, aimed at achieving implementation of our accident-investigation recommendations.

And also, for the first time, this year we will develop and implement a tailored multiyear approach for each CSB investigation. This is targeted at a sharing, adoption, and strategic dissemination of the CSB recommendations.

So for the first time, for each time we do an investigation and develop recommendations, we'll also develop an outreach plan to reach out and make sure that the implementation -- that the recommendations are understood and implemented.

And I would point -- again there are a number of specific actions. I would point to two to highlight for you. First we're going to establish a system to track CSB safety accomplishments and, secondly, that we will successfully close 75 percent of the recommendations that the board makes.

Our final goal, number three, maintain a

_	lingh-performing work environment to ensure effective
2	mission accomplishment. And again this relates
3	primarily to our internal operations of the agency.
4	I would point to two specific initiatives
5	this year: One, establishing a comprehensive human
6	resources program for the agency that would encompass
7	incentives and awards, training and development for
8	the staff; recruitment, hiring, diversity awareness; a
9	list of appropriate human resource goals.
10	And secondly, and important perhaps for
11	people in the audience and others who follow our
12	activities, that we expect this year to develop a new
13	plan for the next five years; to develop a strategic
14	plan to go from 2003 to 2008.
15	And we'll be asking not only, of course,
16	for board and staff participation but for public
17	participation in that process.
18	Madam Chair, I submit this action plan to
19	you and to the board for your approval.
20	CHAIR MERRITT: Thank you, Mr. Jeffress.
21	Is there a motion to accept the plan for
22	2003?
23	DR. POJE: So moved.
24	DR. ROSENTHAL: Just one comment
25	CHAIR MERRITT: Is there a second?

1	DR. ROSENTHAL: Yes.
2	CHAIR MERRITT: You second?
3	DR. ROSENTHAL: Yes.
4	CHAIR MERRITT: Okay. Are there any is
5	there any discussion?
6	DR. ROSENTHAL: Yes.
7	(General laughter.)
8	DR. ROSENTHAL: I think the goals set
9	forth are quite good, but I think that we do need to
10	get greater stakeholder inputs and emphasis on the
11	second goal. I think mission goal one is difficult,
12	but I think the quality of reports we put out show
13	that we've learned how to master that; perhaps we
14	should be more cost-effective and et cetera, et
15	cetera.
16	But I think it is in the second one that
17	we can benefit by inputs and discussion and
18	development, and so I agree with it, but I just
19	suggest that as an area which needs amplification and
20	greater input.
21	CHAIR MERRITT: Do you have any specific
22	recommendation that we need to consider at this point?
23	DR. ROSENTHAL: No. I think wait further
24	discussion that can take place, but I don't think it
25	should be done as a specific thing. I would like to,

_	alter discussion with the board members, consider
2	holding roundtables or public meetings or collecting,
3	systematically, inputs from other stakeholders on how
4	to do this.
5	CHAIR MERRITT: But you're not making an
6	amendment
7	DR. ROSENTHAL: I'm not making it in the
8	form of a motion
9	CHAIR MERRITT: to the plan at this
10	point.
11	DR. ROSENTHAL: until I've had a chance
12	to get input from the other board members.
13	DR. POJE: Madam Chair, just to emphasize
14	on that point, when we did prepare our first five-year
15	strategic plan, we did hold roundtable discussions
16	with others about the plan before we finally adopted
17	it.
18	CHAIR MERRITT: Then if there is no other
19	discussion or not amendments or recommendations to the
20	plan, then I call for a vote.
21	Dr. Taylor.
22	DR. TAYLOR: Approve.
23	CHAIR MERRITT: Dr. Rosenthal.
24	DR. ROSENTHAL: Approve.
25	CHAIR MERRITT: Dr. Poje.
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1	DR. POJE: Approved.
2	CHAIR MERRITT: Mr. Bresland.
3	MR. BRESLAND: Approved.
4	CHAIR MERRITT: And I approve. It's
5	carried unanimously. Thank you.
6	So then excuse me for rushing along,
7	but what I would like to do we have the next
8	point of business is open status of recommendations to
9	the different
10	MR. HOLMSTROM: Recipients.
11	CHAIR MERRITT: Yes. And I guess my
12	question in the matter of time, is there a way that
13	we can take these en masse without having to go
14	through each one of them?
15	MR. HOLMSTROM: I know the hour is late,
16	and I'm sure people are hungry. I think we could
17	each recommendation there's different proposed status
18	assignments to several different recommendations.
19	We can either do it at this particular
20	meeting, or if the time is short, perhaps we could
21	postpone this and include these the recommendations
22	status designation at the next public meeting.
23	CHAIR MERRITT: Go ahead and speak loud
24	and explain how we could do this in a proper way.
25	MR WARNER: The board could vote on this

1 in variety of ways. They could take these 2 recommendations back, review them and, through a notation item, vote individually on them. 3 Or we could defer this action until the 4 5 next public meeting if that was a suggestion from the 6 board. 7 DR. POJE: May I ask a question? Is it 8 possible for us to, after we review them, talk to 9 other board members individually about their opinion 10 on this and have not heard any disagreement with the 11 staff's proposition -- is there a way for us 12 approve them en banc? 13 CHAIR MERRITT: Yes. We can do it through 14 notation item with the board, and if you -- I think 15 what would probably want to do is 16 recommendation or a motion, then, to take these items 17 in a notation with the board vote done that way. 18 DR. ROSENTHAL: I just would like to -- I 19 think I would agree with that, but may I ask just one 20 question, which would be, are there any issues in here 21 which are controversial which you absolutely -- well, 22 absolutely -- which not you need board inputs 23 presently, or is there -- are these actions such that 24 there will be no significant impact on safety, health

or progress if we delay a week and do it by notation

1	items?
2	MR. HOLMSTROM: Irv, I think there's
3	issues here that probably deserve some discussion, and
4	I would say whether it's deferred to a notation, that
5	individual board members can approach the
6	recommendation staff individually, and we can raise
7	those issues.
8	Or if it's deferred to the next meeting,
9	we can more fully develop those at that time.
10	DR. ROSENTHAL: My question: Is there
11	anything that would significantly impact if it's
12	delayed a week?
13	MR. HOLMSTROM: I guess I'm answering the
14	question a different way. I'm saying there's issues
15	that need to that would need to be raised, I think,
16	and discussed.
17	CHAIR MERRITT: I think
18	MR. BRESLAND: May I make a comment? I
19	this is my first opportunity to review
20	recommendations, and I think it would be worthwhile at
21	some not today, because we are running out of time
22	here at some later date in the near term future,

MR. HOLMSTROM: Okay.

about them and describe them to us.

take a little more time to hear what you have to say

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1	DR. TAYLOR: I was going to make a motion
2	that we hold on them and they be presented at our next
3	public meeting, which is in October.
4	CHAIR MERRITT: No. Our next public
5	meeting is in November.
6	DR. TAYLOR: Oh. Well, then
7	DR. ROSENTHAL: It has to be done by
8	notation item.
9	CHAIR MERRITT: I think it has to be done
10	by notation item.
11	DR. TAYLOR: Okay. I move that we
12	CHAIR MERRITT: You move that we
13	DR. TAYLOR: do notation items.
14	CHAIR MERRITT: table the discussion
15	today
16	DR. TAYLOR: Table the discussion.
17	CHAIR MERRITT: and do a notation item
18	vote on these recommendations within the next two
19	weeks.
20	DR. TAYLOR: Yes.
21	DR. POJE: Second it.
22	CHAIR MERRITT: Second it.
23	And I would ask for a vote, then.
24	Dr. Taylor.
25	DR. TAYLOR: Approve.
j.	1

1 DR. ROSENTHAL: Approved. 2 DR. POJE: Approved. Approved. 3 MR. BRESLAND: 4 CHAIR MERRITT: Approved. 5 Then I thank you all for your -- I know you were prepared to give us a presentation on that, 6 7 and we will have to meet with you individually before 8 our notation, then, on items that you feel are things 9 you need to raise to our attention, and then we will 10 schedule that with the staff within the next two weeks and have the vote complete, then, by two weeks from 11 12 today. 13 Thank you. With that, I congratulate all of you for 14 hanging in there. This is a public board meeting; it 15 16 is not a public hearing. And I hope that you learned 17 something and you appreciate a little better working 18 of your board. And we do work for you, and we 19 appreciate your participation in this meeting. 20 And with that, I declare this meeting 21 closed. 22 (Whereupon, at 1:00 p.m., the public board 23 meeting was concluded.) 24