

UNITED STATES CHEMICAL AND SAFETY HAZARD
INVESTIGATION BOARD

+ + + + +

BAYER CROPSCIENCE EXPLOSION
AND FIRE INVESTIGATION

PUBLIC MEETING

+ + + + +

THURSDAY, JANUARY 20TH, 2011

+ + + + +

INSTITUTE, WEST VIRGINIA

The above-entitled Public Meeting was held at 6:30 p.m., at the Multi-purpose Room of the Wilson University Union-Sullivan Hall, West Virginia State University, Institute, West Virginia, Dr. Rafael Moure-Eraso, Chairperson, presiding.

BOARD MEMBERS PRESENT:

RAFAEL MOURE-ERASO - CHAIRMAN
JOHN S. BRESLAND - BOARD MEMBER
MARK GRIFFON - BOARD MEMBER
WILLIAM E. WRIGHT - BOARD MEMBER

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

APPEARANCES:PANEL MEMBERS:

KENT CARPER - President, Kanawha County
Commission
JOE DAVENPORT - Director of Union health,
Safety and Environmental, IAMAW LL656
DR. RAHUL GUPTA MD, MPH, FACP - Health
Officer and Executive Director, Kanawha-
Charleston Health Department
PAM NIXON - Environmental Advocate, WV
Department of Environmental Protection
MAYA NYE - Spokeswoman, People Concerned
About MIC
JIM PAYNE - President, United Steelworkers
Local 5, California
RANDY SAWYER - Hazardous Materials Programs
Director, Contra Costa County,
California

INVESTIGATION TEAM:

JOHN B. VORDEBRUEGGEN
JOHNNIE A. BANKS
DAVID CHICCA
MARC SAENZ
LUCY SCIALLO-TYLER

ALSO PRESENT:

CHRISTOPHER WARNER, General Counsel for
Chemical Safety and Investigation
Board

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealgross.com

A-G-E-N-D-A

Opening Statements

Chair Moure-Eraso:	4
Dr. Daniel Horowitz:	11

Presentation of CSB Reports

John Vorderbrueggen:	19
Animation Presentation:	19
Lucy Sciallo-Tyler:	49
Johnnie A. Banks:	55
David Chicca:	60

Board Questions to Investigators:	69
---	----

Panel

David Sawyer:	83
Jim Payne:	89
Kent Carper:	93
Dr. Rahul Gupta:	97
Maya Nye:	105
Pam Nixon:	116

Board Questions to Panel Members:	123
---	-----

Public Comments:	146
------------------------	-----

Closing Statements	173
--------------------------	-----

Adjourn

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

P R O C E E D I N G S

6:30 p.m.

CHAIR MOURE-ERASO: Good evening
and welcome to this public meeting of the U.S.
Chemical Safety and Hazard Board, the CSB.

I am Raphael Moure-Eraso,
chairperson of the Board. And with me, today,
are the Board members sitting with me here.
We have a John Bresland to my right, and Mark
Griffin to my left, and William Wright, to my
further right.

We are missing another board
member, Mr. William Wark, that has some
medical problems and couldn't be with us here.

Also joining us is our General Counsel, Chris
Warner, sitting here to my left.

And, also, CSB staff members whose
efforts have facilitated this meeting, that
is, people that have, the investigating team,
and also our communication staff that have set
up this meeting.

Let me walk you through the

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 agenda. What we are going to do tonight is we
2 are going to have some opening statements,
3 from members of the Board.

4 And then we are going to have the
5 presentation of the Chemical Safety Board
6 report on the Bayer CropScience explosion
7 investigation.

8 Then we are going to have
9 questions from the Board to the investigators.

10 Then we are going to seat a panel that will
11 be introduced at the time that we sit it, of
12 members of the community, and various other
13 people that are going to be addressing issues
14 raised by the report.

15 Then we have a Board discussion,
16 the Board will have some questions to the
17 panelists, and then we open the floor for
18 public comment.

19 We are asking that when you have
20 the public comment, identify yourself and
21 address the Board. And, please, limit
22 yourself to three minutes. If you use more

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 time you are, basically, taking time away from
2 other people and you should be mindful of
3 that.

4 Then we are going to have closing
5 statements, and we adjourn, assuming that we
6 will adjourn around nine p.m.

7 The Chemical Safety Board is an
8 independent non-regulatory federal agency that
9 investigates serious chemical accidents at
10 fixed facilities.

11 The investigations examine all
12 aspects of chemical accidents, including
13 physical causes related to equipment design,
14 as well as inadequacies in regulations,
15 industrial standards, and safety management
16 systems.

17 Ultimately we use safety
18 recommendations, which are designed to prevent
19 similar accidents in the future.

20 The purpose of this evening's
21 meeting is for the CSB investigative team to
22 present, to the Board, their final report,

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 into the investigation of the August 28th,
2 2008 chemical procession tank explosion at
3 Bayer CropScience, which fatally injured two
4 workers.

5 Before we begin I would like to
6 point out some safety information. Please
7 take a moment to note the locations of the
8 exits, in the back and on the side. And you
9 have to know where they are in case of an
10 emergency.

11 I also will ask that you please
12 mute cell phones, so that these processors are
13 not disturbed. Thank you very much. So
14 please, if you can disconnect your phones?

15 On August 28th, 2008, a powerful
16 explosion occurred within the Methomyl/Larvin
17 unit at the Bayer plant.

18 The explosion occurred during the
19 restart of the methomyl section of the unit.
20 One of the main reasons we investigated this
21 accident was the tragic loss of life.

22 The blast fatally injured two

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 employers of Bayer, Mr. Bill Oxley, and Mr.
2 Barry Withrow. I would like to take a moment
3 of silence to remember those two men whose
4 lives were lost as a result of this accident.

5 (Moment of silence.)

6 CHAIR MOURE-ERASO: Thank you.
7 One of the main reasons we investigated this
8 accident was the tragic loss of life, as I
9 said before, as well as the impact which this
10 facility has on the surrounding community.

11 The facility stands in a populated
12 area, along the Kanawha River, about ten miles
13 to the west of Charleston. Chemical safety
14 has been a major issue in the Kanawha valley
15 for decades, fueled in part by concerns about
16 the number of major chemical plants, the
17 density of the settlement, the local
18 geography, and the potential difficulty of
19 evacuation for the area.

20 Many of you here, this evening,
21 live in the Kanawha valley, and have personal
22 interest in the safety of this facility.

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 If anyone in the audience wishes
2 to comment, publicly, after the investigations
3 and presentations, please sign up on a yellow
4 sheet, on the check-in area, and I will call
5 your name at the appropriate time.

6 I will first call those who have
7 signed up, and then we will open the floor up
8 for anyone who wishes to speak. And, as I
9 said before, please note that we will have a
10 limit of public comments of three minutes
11 each.

12 Also note that we are not able to
13 take questions for the investigators, directly
14 from the audience, and so I will ask all
15 comments to be directed to me, as the
16 presiding official.

17 If there is a point that is
18 raised, in your comments, where I believe the
19 investigation staff can provide some immediate
20 clarification, I will ask them to do so.

21 I would like to thank the team for
22 their diligent work in this investigation.

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 And also I would like to thank our
2 communications department and the people that
3 do the complicated logistics of putting this
4 meeting together, with also the press meeting
5 this morning.

6 I will now recognize any other
7 board members sitting here, if they have any
8 opening statements. Mr. Bresland?

9 MEMBER BRESLAND: Thank you,
10 Chairman Moure-Eraso. This investigation, for
11 me, started on August 29th, of 2008, when I
12 was the Board member who responded with the
13 investigation team.

14 And a long time has passed since
15 August 29th of 2008. We are now into January
16 of 2011. But this has been, as you will find
17 out this evening, this has been a very complex
18 investigation, probably one of the most
19 complex that the Chemical Safety Board has
20 been involved with.

21 It involved very complex chemistry
22 and technology. It involved a fair amount of,

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 or a lot of community concern, about the
2 chemicals that were being used and stored at
3 the Bayer facility.

4 It got involved with difficult
5 political issues, which finished up with a
6 hearing in Congress, that I testified at, and
7 Bayer representatives testified at.

8 And, then, last but not least,
9 certainly there were a number of emergency
10 response issues.

11 So you will hear all about these,
12 this evening, and the Board will, eventually,
13 be voting on the recommendations that we have
14 decided are the most appropriate to deal with
15 all of the information that we have gathered
16 in this long investigation.

17 Thank you.

18 CHAIR MOURE-ERASO: Thank you, Mr.
19 Bresland. Mr. Wright?

20 MEMBER WRIGHT: Thank you, Mr.
21 Chairman. I would just like to echo the
22 sentiments that you expressed, earlier, with

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 respect to the victims and their families.

2 I also would like to thank the
3 team for all their diligence, and time spent
4 in preparing this report. And I would also
5 like to thank the venue, West Virginia State
6 University, and all the support personnel for
7 helping us this evening.

8 Thank you, Mr. Chairman.

9 CHAIR MOURE-ERASO: Thank you.
10 Mr. Griffon?

11 MEMBER GRIFFON: Thank you,
12 Chairman Moure-Eraso. I would also offer my
13 condolences to the family and friends of the
14 victims of this tragic incident.

15 I believe this incident, once
16 again, highlights the importance of the need
17 for rigorous process safety assessment, in
18 highly complex processes, involving toxic and
19 highly reactive chemicals.

20 My hope is that the lessons
21 learned, from this tragic incident, are not
22 forgotten. Thank you.

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 CHAIR MOURE-ERASO: Thank you, Mr.
2 Griffon. At this time I would like to
3 introduce Dr. Daniel Horowitz, the Chemical
4 Safety Board managing director, who will be
5 going over the agenda, and will also be
6 introducing the investigation team.

7 DR. HOROWITZ: Thank you, Dr.
8 Moure-Eraso. Tonight's agenda involves,
9 first, a detailed presentation of the Board's
10 findings from our two year investigation.

11 That will be given by our
12 investigative team, up here to my left. And
13 following that presentation, the Board will
14 ask questions of the investigative team.

15 At that point we will then hear
16 from our panel of outside witnesses, who will
17 be talking about a number of subjects but,
18 specifically, model programs for oversight of
19 hazardous chemical facilities.

20 And we have a very distinguished
21 panel, this evening, of seven members,
22 traveling here from the East Bay of San

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 Francisco, and Contra Costa County, are Mr.
2 Randy Sawyer, who is the Director of the
3 Hazardous Materials Program, for the County,
4 and has served in that role for a number of
5 years.

6 And Mr. Jim Payne, who is the
7 President of United Steel Workers Local 5,
8 also in Contra Costa County, which represents
9 approximately half of the major facilities,
10 chemical and oil facilities that are covered
11 within the program.

12 Mr. Kent Carper, who is the
13 President of the Kanawha County Commission,
14 and who has been a stalwart of the Board's
15 work here in the county, to improve the safety
16 of chemical operations.

17 Dr. Rahul Gupta, who is the
18 Executive Director of the Kanawha Charleston
19 Health Department. Mr. Joe Davenport, who is
20 the Director of Union Health, Safety, and
21 Environment for the International Association
22 of Machinists, and Aerospace Workers, Local

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 656, which represents the work force here at
2 the Bayer CropScience facility.

3 Ms. Maya Nye, who is the
4 spokesperson for People Concerned about MIC,
5 and who testified at our previous public
6 hearing. And, finally, Ms. Pam Nixon, who is
7 the Environmental Advocate for the West
8 Virginia Department of Environmental
9 Protection and who, I believe, is or was a
10 resident of Institute, for a number of years.

11 Welcome to all of you, and thank
12 you for agreeing to participate in this
13 evening's meeting.

14 After the panel presentation we
15 will, again, have a round of questions from
16 the Board, and then we will have our public
17 comment period, which Dr. Moure-Eraso has
18 described.

19 At this time I would like to
20 introduce our investigative team. To my
21 immediate left is Mr. John Vorderbrueggen, who
22 is the investigations supervisor, and who has

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 led this investigation since its beginning.

2 And he has led a number of the
3 Board's most significant investigations,
4 including the explosion at Imperial Sugar, in
5 Georgia, which took the lives of 14 workers
6 back in 2008.

7 And he has juggled this important
8 responsibility with the Imperial case, and has
9 led a number of the Board's most significant
10 investigations.

11 He has 35 years of experience in
12 process safety, regulatory program
13 development, business management, and in
14 process maintenance improvement.

15 Mr. Johnny Banks, next to John has
16 been involved, likewise, in a number of CSB
17 accident investigations, and has led a number
18 of cases, as well. He was involved in the 2005
19 BP Texas City Refinery investigation.

20 And of interest, here in the
21 valley, he is leading our investigation of the
22 serious incidents that occurred at the Dupont

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 Plant in Bell, back in 2010.

2 And we hope to be back here,
3 within a short number of months, to present
4 the final report here at another public
5 meeting at the Kanawha valley.

6 Prior to joining the CSB Mr. Banks
7 worked for 22 years at the Chevron Texaco
8 Corporation Refinery in Richmond, California.

9 And so he, actually, has experience of the
10 local oversight programs we will be talking
11 about in a moment.

12 Next, actually is Lucy Sciallo-
13 Tyler, who worked in the oil industry as a
14 health and safety specialist, focused on
15 incident reporting and analysis, facility
16 auditing, and chemical consequence analysis
17 and has worked as an investigator for the
18 Bayer, Dupont, and other investigations of the
19 Board.

20 She holds a graduate safety
21 practitioner designation from the Board of
22 Certified Safety Professionals.

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 And our other investigators are
2 Mr. Mark Saenz, who has over 20 years, and he
3 is on my right. He has over 20 years of
4 experience applying process safety and
5 manufacturing production, capital projects in
6 pilot plans, and he has worked in diverse
7 technologies for many corporations, and he
8 joined the Board approximately a year ago.

9 And, finally, the fourth over, is
10 Mr. David Cicca, who is currently
11 participating in several accident
12 investigations, including our investigation at
13 Dupont, and the investigation here at Bayer.
14 He holds a degree in chemical engineering from
15 the University of Maryland.

16 So I thank all the team for their
17 extremely hard and diligent work on this case
18 for two and a half years. And all of us, on
19 the staff, certainly hope that we have
20 produced a product that will help advance the
21 safety of the facilities in the area. Thank
22 you.

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 MR. VORDERBRUEGGEN: Chairman
2 Moure-Eraso, Members of the Board, General
3 Counsel, ladies and gentlemen.

4 Thank you, first of all, for
5 taking the time out of your busy days, and
6 evenings, to come to this presentation. We
7 have worked hard to get it to this point, and
8 we look forward to successful completion and
9 Board acceptance of the Findings of the
10 Investigation.

11 Very briefly, I -- the team will
12 proceed with the facility and process
13 overview. We will provide a brief summary of
14 the incident.

15 We have about a four minute
16 animation that we will be showing to the
17 audience. We will then present the
18 investigations findings and causes.

19 We have a discussion that will be
20 presented on the methyl isocyanate day tank
21 shield structure analysis that we performed as
22 part of our investigation.

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 Please bear with me a minute. We
2 will discuss state and local process safety
3 oversight initiatives. And then, finally, we
4 will go through each of the 12 recommendations
5 that are being brought forward for
6 consideration by the Board.

7 To begin, Bayer CropScience is
8 headquartered in Germany. They employ,
9 approximately, 18,700 employees, and are
10 represented in, at least, 120 countries world-
11 wide.

12 Their U.S. headquarters is in
13 Research Triangle Park, North Carolina. Here
14 in Institute they operate a multi-tenant
15 facility. There are, approximately, 500 Bayer
16 employees at this facility, that work at the
17 facility.

18 There are approximately 200 tenant
19 and contractor employees that work at the
20 facility. And, certainly, at the time of the
21 incident, and things have changed in recent
22 days and weeks, because of some Bayer's

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 announcement, they were operating three
2 manufacturing centers.

3 I'm going to move right into the
4 incident animation. We have put together a
5 three dimensional type animation that shows
6 the events that led up to the incident, the
7 explosion itself, and some early discussion on
8 the aftermath of the explosion.

9 So if all goes well I will have it
10 here.

11 (Whereupon, a four minute
12 animation was played for the audience.)

13 The Bayer CropScience Plant is a
14 large chemical complex of more than 400 acres,
15 on the Kanawha River, near Charleston.

16 It is located in a populated area
17 next to West Virginia State University. Bayer
18 operated four manufacturing units, using
19 highly toxic chemicals, including methyl
20 isocyanate, or MIC, to produce carbamid
21 pesticides, and other products.

22 One unit, located adjacent to a

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 6,700 gallon capacity storage tank, of MIC,
2 used a series of chemical reactions to
3 synthesize the Bayer pesticide Methomyl and
4 Larvin.

5 During the summer of 2008 the
6 Methomyl-Larvin unit was shut down for several
7 months of scheduled maintenance, a major
8 control system upgrade, and replacement of a
9 25 year old pressure vessel called the residue
10 treater.

11 Inside this vessel residual
12 Methomyl was decomposed, at a high
13 temperature, so the waste solvent could be
14 used as fuel elsewhere in the plant.

15 This process released heat, and
16 needed to be carefully controlled to prevent a
17 runaway reaction. Bayer was eager to get the
18 unit back on-line to meet increased demand for
19 Larvin, with workers putting in extended hours
20 to get the job done.

21 A decision was made to restart the
22 unit, but this was premature. Workers faced

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 numerous equipment problems, and the new
2 computer controlled system had not been fully
3 calibrated, and was not ready for use.

4 This made the startup particularly
5 risky. Five days into the startup of the
6 unit, the residue treater was brought on-line.

7 For safety reasons, the vessel needed to be
8 pre-filled with clean solvent, and heated, to
9 prevent a dangerous accumulation of reactive
10 Methomyl during startup.

11 A safety interlock would prevent
12 Methomyl residue from being fed to the vessel,
13 if the temperature was too low. But some
14 operators believed the heater could not reach
15 the required temperature to open the valve.

16 Contrary to operating procedure,
17 and with managers knowledge, operators used a
18 password to bypass the safety interlock. This
19 routine work-around increased the likelihood
20 of a runaway reaction.

21 Other equipment problems diverted
22 the operators attention. And on the day of

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 the accident they mistakenly did not pre-fill
2 the vessel with solvent.

3 Adding to the dangers, problems
4 with a crystallizer raised the concentrations
5 of methamyl, in the residue, significantly
6 above the safe operating limit.

7 During the day the over-
8 concentrated methamyl, inside the vessel,
9 began to decompose, releasing heat. As the
10 temperature climbed, the rate of the
11 decomposition reaction increased rapidly.

12 By 10 p.m., the temperature was
13 approaching the safety limit. At 10:17 the
14 pressure began to climb quickly, unnoticed by
15 the board operator, who was dealing with other
16 equipment problems.

17 At 10:25 the residue treater high
18 pressure alarm went off. The board operator
19 mistakenly believed pressure was increasing
20 because the vent pipe had become blocked, as
21 had occurred many times in the past.

22 He radioed two outside operators

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 to check the vent pipe, and set the vessel
2 cooling system to full. But the runaway
3 reaction could not be controlled.

4 At 10:33 p.m. the residue treater
5 violently ruptured. The vessel careened into
6 the production unit, ripping out piping,
7 electrical conduit, and a large structural
8 column.

9 More than 2,200 gallons of
10 flammable and toxic material sprayed in all
11 directions, and a massive fire erupted. Other
12 debris struck the protective steel mesh
13 surrounding the storage tank, which contained
14 13,700 pounds of methyl isocyanate.

15 The two workers, who had been
16 checking the vessel's vent pipe, were fatally
17 injured. Two other workers, and six volunteer
18 fire fighters, were treated for possible toxic
19 chemical exposure.

20 (End of animation.)

21 MR. VORDERBRUEGGEN: As the
22 animation shows it was a sudden and violent

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 eruption that occurred that night. And it was
2 a tremendous fire, and it took many hours for
3 the emergency responders, at Bayer, to
4 suppress the fire and get the situation under
5 control.

6 We will talk more about some of
7 the events and communications that went on
8 that night. I'm going to move into incident
9 consequences.

10 As Dr. Moure-Eraso mentioned,
11 earlier, and as I think everybody in this room
12 remembers, one outside operator died at the
13 scene.

14 The second outside operator was
15 seriously burned, and he died 41 days later at
16 the burn center in Pittsburgh. There were
17 other injuries reported as a result of this
18 incident.

19 Chemical exposure symptoms were
20 reported by five Tyler Mountain volunteer fire
21 fighters, and one Institute volunteer fire
22 fighter, who actually entered the unit to

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 assist in the fire suppression activities.

2 So they were close-in, in what we
3 call the hot zone. There were also two
4 Norfolk Southern Rail Road Employees, who were
5 working at the Bayer property, the night of
6 the explosion, and they reported various
7 symptoms that were indicative of chemical
8 exposure.

9 Other on-site physical damage,
10 millions of dollars worth of damage, of
11 course, occurred. The brand new residue
12 treater was totally destroyed. You will see a
13 picture of what it looked like after it was
14 taken out of the unit.

15 Process equipment was destroyed by
16 the sudden explosion, as well as the careening
17 of the vessel as it went into the unit. There
18 was also moderate over-pressure from the
19 explosion event itself, that caused damage to
20 the control room, and nearby structures.

21 But it was, really, primarily
22 superficial damage. Ceiling tiles which,

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 really, have no robust capability to withstand
2 shaking, and slight pressure changes came
3 loose, lights came loose, things of that
4 nature.

5 We also examined what happened
6 off-site and there were businesses and homes
7 that did sustain window breakage and minor
8 structural damage, and that went as far as
9 seven miles from this explosion.

10 Most of it was nearby but there
11 were a few reported, and confirmed, as far as
12 seven miles.

13 Moving into the findings. We have
14 three areas that we are going to talk about.
15 First, federal safety program compliance
16 deficiencies at the facility.

17 We will then talk about the
18 emergency planning and response issues, that
19 manifested themselves the night of the
20 incident. And then we will move into the
21 actual incident causes.

22 Federal safety particular

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 compliance deficiencies. The OSHA process
2 safety management standard, and the EPA risk
3 management program regulation, are two
4 regulations that have been in existence since
5 the late '80, early '90s, that apply to,
6 certainly, the Methomyl/Larvin unit, as well
7 as virtually every one of the units at the
8 facility.

9 An investigation team found a
10 number of deficiencies in these, in compliance
11 and in the implementation of the programs.
12 These are, one for one, matches as far as the
13 two programs.

14 They are two different programs,
15 but they have one for one, in these elements,
16 line item requirements. So we will talk about
17 them as a group.

18 There are four areas in these two
19 federal regulations that were involved. The
20 first is process hazards analysis, next is
21 operating procedures, third is the pre-startup
22 safety reviews and, finally, management of

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 change.

2 And I will now move through those.

3 The process hazards analysis, or the PHA, as
4 we call it in the industry, is a systematic
5 analysis of the process, its design, its
6 operating procedures, it is intended to look
7 at the preparation before you ever introduce
8 the chemicals into the unit.

9 And because of the major
10 modification of the -- Bayer totally replaced
11 the control system on the Methomyl unit, as
12 part of the changes. That drove the need to
13 revalidate, and to rerun the process hazards
14 analysis.

15 And that is conducted by a team of
16 experts, chemical engineers, mechanical
17 engineers, process experts, human factors
18 experts, to go through this.

19 And we found numerous deficiencies
20 in this activity prior to the event.
21 Specifically, the team, the PHA team, did not
22 address critical process safety information.

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 There were elements that were
2 written into system descriptions, that were
3 not addressed by the teams, to make sure those
4 descriptions were effectively managed through
5 operating procedures, and other elements.

6 Human factors reviews were
7 inadequate. Human factors is the process of
8 what makes sense, what is easier for a human
9 and a machine interface? That is one of the
10 primary elements of human factors reviews.

11 Is it easy to understand? Do I
12 understand the language of the command
13 sequence? Does the verb fit what I want to
14 do, or what I need to do? Is the sequence
15 logical?

16 Those are some human factors elements.

17 The ability to use a mouse, versus a
18 keyboard, is a human factors element. And
19 these things were not effectively addressed as
20 part of this major facility, again, control
21 system chaNge.

22 The PHA team did not verify key

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 assumptions. They made the assumptions that
2 safeguards were operational because the system
3 description said there was a safeguard in
4 place, a device to prevent doing something out
5 of sequence, in this case.

6 But the team didn't go back and
7 verify that that is how the operators operated
8 the unit. And that is, again, they make the
9 assumption, they accepted the condition, and
10 moved on.

11 And, finally, the team did not
12 resolve recommendations, even from earlier PHA
13 activities, maybe in years earlier, in a
14 timely manner.

15 So there were active outstanding
16 recommendations from other PHAs that did not
17 get addressed in the final PHA prior to this
18 incident.

19 Operating procedures is the next
20 area. The only way you can safely operate
21 these complex systems is to have precise,
22 simple to understand, easy to read, easy to

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 access, operating procedures.

2 The less frequent you do a task,
3 the more important the procedure. If you do
4 that task every 15 minutes you probably don't
5 need to have it written down, and you don't
6 have to follow the instructions.

7 But if you only do it once a
8 month, once a year, once a turnaround, or once
9 an outage, the sequence that you are following
10 must be clearly written and followed.

11 Problems we identified: The
12 operating procedure there the crews were
13 working with, the night of the incident, had
14 not been revised, even to include the new
15 control system.

16 There were things as simple as the
17 name of the manufacturer had not been changed.

18 There were, also, important things that had
19 not been changed, such as certain sequences of
20 operation.

21 They had to actually switch
22 variables, as we say, out of date process

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 variables. Process variables are pressure in
2 the reactor, temperature in the reactor, flow,
3 level, and of course, if you are thinking
4 levelling the reactor, it might -- it could be
5 measured in gallons of fill, percent of fill,
6 weight in pounds or kilograms.

7 And some of those elements had
8 actually changed in the new system, and the
9 new controlled displace, but they had not been
10 captured in either the written procedures or
11 in even the training practices.

12 And some operators even had to put
13 cheat sheets on their screens to say 50
14 percent full means 500 pounds, or 1,000
15 pounds, so that they could convert it in their
16 head.

17 We also learned that the operating
18 procedure was so voluminous, 1,200 plus pages
19 of which only about 400 were really the meat
20 of what they typically did.

21 The others were things associated
22 with chemical descriptions, and where certain

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 components are and, maybe, emergency action,
2 you know, where they keep their breathing
3 apparatus if they had to evacuate.

4 But, certainly, the day to day
5 operation was critical, and the operators did
6 not routinely use that information, did not
7 follow the procedure, partly because of its
8 complexity, and it was cumbersome.

9 And, finally, related to
10 procedures is that key steps, clearly, were
11 not performed during that August startup. The
12 animation pointed out that the critical step
13 of pre-filling the residue treater, and you
14 will hear this again tonight, pre-filling that
15 residue treater with the clean solvent, making
16 sure that it was at the minimum safe operating
17 temperature, that was omitted from the startup
18 the night of the incident.

19 That, combined with other
20 activities we will go through, ultimately led
21 to the event.

22 Pre startup safety reviews. When

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 a system is modified, like it was here with a
2 new control system, there is a requirement, by
3 the regulations, to review, literally, before
4 you introduce the chemical, to make sure, have
5 you closed out this item, did you complete the
6 training element, did all the operators do
7 their training? Did we revise our procedure?

8 Those things is what is called a
9 pre-startup safety review. You physically
10 walk the unit especially if you have removed
11 equipment, removed devices, disconnected
12 electrical circuits, and you physically check
13 all of that before you add chemical.

14 That was incomplete in the weeks
15 leading up to the event. There were things
16 that were skipped, assumptions that were made,
17 and the PSSR was not effectively completed.

18 In particular, they did not verify
19 that the operating procedures were up to date,
20 and ready to use. They did not involve
21 operations personnel, and other subject matter
22 experts, in some of those PSSR activities that

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 they had actually completed.

2 So they didn't have the experts,
3 the folks that had to run the unit,
4 necessarily, at every activity that was
5 critical to a PSSR.

6 They did not verify all equipment
7 that was critical to operation, was properly
8 installed. We identified, through our
9 investigation, that there were missing
10 components that were only discovered as they
11 were starting up, and as they were challenged
12 with the startup.

13 They discovered that things were
14 not in place, and they had to go back and fix
15 those, so they were fixing things on the fly
16 over five days.

17 And, again, those types of items
18 should have been resolved before they ever
19 went into a restart mode, where they
20 introduced the toxic and reactive chemicals.

21 Management of change was the last
22 area that we flagged a number of deficiencies.

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 Management of change is the process by which
2 if something is changed, either physically,
3 you can make a physical change, like they did,
4 they replaced the residue treater, that was a
5 physical change.

6 They replaced the control system.

7 You can also have procedural changes, just
8 word changes that might fall into what would
9 be needed to have an engineering review to
10 make sure that it has been properly
11 implemented.

12 That is a formalized step by step
13 process. And, again, operating procedures
14 weren't focused on this. Bayer management, in
15 the process involved in not address operating
16 procedures deviations.

17 We learned that the operators
18 sometimes deviated from the operating
19 procedures in prior startups, in some cases,
20 years earlier. These deviations were never
21 reviewed by process system experts, or other
22 people, to make sure; why are they deviating,

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 is it legitimate, is it okay, do we need to
2 revise the procedure to make that deviation
3 acceptable?

4 But there was not an engineering
5 review. And, again, one particular deviation
6 was critical, and that is the safety
7 interlocks were bypassed.

8 Some operators, as the animation
9 points out, were of the belief that they
10 couldn't get to required safe minimum
11 operating temperature.

12 So, in the past, there was
13 evidence that they were within a couple of
14 degrees, five degrees, so then they could
15 start the process. But, unfortunately, the
16 night of the event they were hundreds of
17 degrees off when this happened.

18 But that interlock was bypassed,
19 and other key startup procedure steps were,
20 sometimes, skipped.

21 Let me kind of summarize the
22 residue treater, and the key things that were

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 involved that night.

2 Down at the bottom left, what
3 should have occurred was fresh clean solvent
4 should have been introduced into the residue
5 treater, the valve, the dark valve that is
6 being pointed to on the picture there.

7 That would have allowed the
8 operators to pre-fill the residue treater to
9 about 30 percent full, which whatever the
10 operating procedure expected it to do.

11 They could then have started the
12 recirculation pump, run it through the heater
13 on the lower right, and preheated the clean
14 solvent to the required safe minimum operating
15 temperature.

16 Then, with the required
17 temperature, the temperature transmitter, on
18 the lower right of the residue treater would
19 have triggered that it is okay to proceed.

20 And when I say trigger, it would
21 have actually been an electronic signal, over
22 to the feed control valve on the left. The

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 flow transmitter would have detected flow
2 through the recirculation, because that was
3 critical for proper mixing.

4 And, finally, the pressure
5 transmitter, at the top, would have said I'm
6 not too high on pressure, so the feed valve
7 can then open and under normal operating, it
8 would have opened automatically.

9 However, the night of the event,
10 again because of some pre-conceived, or
11 predeterminations by some operators, they did
12 not believe that they could get to the right
13 temperature, so they bypassed the temperature
14 transmitter, flow transmitter, and pressure
15 transmitter, and manually opened the feed
16 valve.

17 And, again, unfortunately it was
18 opened when the residue treater was empty, so
19 there was no dilution, which is a critical
20 element, no dilution into clean hot solvent.

21 And they pre-filled with
22 concentrated Methomyl residue which,

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 ultimately, self-reacted, and the vent system
2 just could not keep up with the energy, the
3 heat and the pressure, and catastrophically
4 failed.

5 Emergency planning and response:
6 There were critical and poor communications
7 between Bayer and off-site response agencies.

8 That was the big news that night. And it
9 was, clearly, a problem.

10 Part of it was caused by the
11 overwhelming load on the metro 911 call center
12 phone system. That has been a historic
13 problem throughout the country. When these
14 big events occur, everybody is calling the
15 systems, and the systems quickly are
16 overwhelmed.

17 So part of the problem was,
18 literally, the Bayer guard could not reach the
19 call center. The call center couldn't reach
20 the Bayer guard.

21 That went on for some 10 minutes
22 while this fire is raging. Then it went into

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 a mode where once the actual communication was
2 established, as we know from earlier reports,
3 and our prior presentation, the information
4 was not flowing.

5 The guard was not authorized to
6 identify all of the details. He did not know
7 most of the details. And so all he could say
8 is I don't know, somebody will get back to
9 you, and that went on for hours, we understand
10 that.

11 There were also other
12 communications breakdowns. We do know that at
13 one point in time the emergency response
14 coordinator -- the incident commander, I'm
15 sorry, at Bayer did recommend a sheltering
16 place.

17 This was about an hour into the
18 event. But it went as far as the Bayer
19 emergency operation center, and it got lost in
20 the shuffle, and did not get communicated to
21 Metro 911 call center. So there were
22 significant breakdowns in communications.

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 The other thing that we looked at,
2 that was inside the facility, and maybe it is
3 partly why, as I mentioned, that some of the
4 emergency responders, the Tyler Mountain and
5 Institute fire fighters, had symptoms of
6 exposure is because we learned that they did
7 not wear respiratory protection, in the unit,
8 during the event.

9 They did not have a basis to do
10 that. They did not have their monitors to say
11 it is safe. Again, their decisions were based
12 on, we are standing upwind of the event, the
13 event is away from us.

14 So they did not have a basis, and
15 they proceeded without respiratory protection.

16 And we also learned that emergency responders
17 that worked inside the unit, and that is who
18 we are talking about, not folks who stayed out
19 of the fence line, or even folks that stayed
20 in what we would call the warm zone, or cold
21 zone.

22 They did not properly

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 decontaminate their gear before they left the
2 facility. So if any of the smoke that was
3 blowing across their bodies from the burning
4 fire had left any kind of contamination, that
5 was carried to their homes, to their vehicles,
6 to their homes.

7 And that, again, is contrary to
8 the proper way to close out an emergency
9 response. So those are two of the on-site
10 deficiencies that we identified in our
11 investigation.

12 Another element that made the
13 news, and this is very accurate. The air
14 monitoring was ineffective for evaluating
15 possible airborne toxic materials during the
16 release.

17 We know that emergency responders
18 inside the facility were unaware that the
19 Methomyl unit MIC, air monitoring system was
20 not operating. It had not been operating for,
21 approximately two months.

22 They had equipment problems with

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 the device that actually analyzed the data.
2 The responders were unaware of that, but they
3 were making decisions based on what they
4 thought was information saying the alarm isn't
5 sounding, therefore we don't have an MIC
6 release, therefore we can do this, this, and
7 this.

8 So that was a significant
9 shortcoming in their ability to respond to the
10 incident. We also know that there were only
11 two active fence line monitors working at this
12 facility.

13 They were what we call four gas
14 monitors, carbon monoxide, help me folks, H2S,
15 oxygen concentration, and I forgot -- anyway,
16 there were four.

17 They were generic, they do a
18 generic detection. And the closest one was
19 some 800 feet away. Not very effective,
20 especially since most of the smoke tended to
21 go straight up.

22 Monitors only work if they are in

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 the line of what is occurring. And those
2 fence line monitors provided no reliable data
3 as to what might have been releasing the night
4 of the incident.

5 Finally, we identified five top
6 level, if you will, incident causes to the
7 event of that night. The standard pre-startup
8 safety review, PSSR, and the turnover
9 practices, were not properly implemented, and
10 the unit was restarted before the equipment
11 was properly tested, properly calibrated, and
12 even verified to be installed.

13 The second key principal incident
14 cause, operations personnel were inadequately
15 trained to operate the unit with the new
16 control system.

17 They had informal training, but
18 there was not a prescribed, defined, written
19 training process, and verification that they
20 understood how to operate it.

21 Management relied on their
22 experience on the Larvin unit that had the new

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 system installed a year before, but they never
2 looked at it as it related to Methomyl.

3 Manufacturing equipment and the
4 inadequate checkout prevented the operators
5 from achieving the proper order and correct
6 process operating conditions.

7 What we are saying here is that
8 heater, that was claimed to be incapable of
9 getting to the right temperature, that was
10 never evaluated to determine whether that was
11 a valid concern, and resolved before the
12 start.

13 Over-concentrated Methomyl in the
14 used solvent, that is the solvent that was
15 being fed to the residue treater, was fed to
16 what turned out to be essentially empty at the
17 starting point, and it was unheated.

18 And, again, critical, critical
19 operating parameter was minimum operating
20 temperature had to be in place. The safety
21 interlock would have prevented that flow, had
22 it been active.

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 And, finally, reaction products
2 from the uncontrollable runaway decomposition
3 of Methomyl, overwhelmed the relief system
4 and, ultimately, it took less than ten
5 minutes, when that last -- it was only a
6 minute or so when it finally over-pressurized
7 the residue treater and it violently exploded.

8 We will now move to the methyl
9 isocyanate day tank shield structure analysis,
10 and I will ask Ms. Lucy Tyler to present this
11 section. Lucy?

12 MS. SCIALLO-TYLER: Good evening.

13 Due to the proximity of the residue treater
14 to the MIC day tank the CSB conducted an
15 analysis to estimate the potential for an MIC
16 release, if the residue treater impacted the
17 side of the day tank shield structure.

18 This analysis was based on a
19 hypothetical condition that the residue
20 treater, upon its rupture, on the night of the
21 incident traveled in the opposite direction,
22 towards the MIC tank.

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 Here is an overhead view of the
2 Methomyl Larvin unit that points out the
3 location of the MIC tank with respect to the
4 residue treater.

5 The MIC tank was located
6 approximately 70 feet to the south of the
7 residue treater. The next two photos show a
8 close-up of the blast blanket, and blast
9 blanket support structure.

10 The photo on your left is a
11 closeup of the blast blanket. It is two
12 layers of one half and five eighths of an inch
13 thick woven cable.

14 It was installed in 1982 and
15 upgraded in 1994. It was chosen due to its
16 resistance to high energy detonations. The
17 photo on your right is the MIC day tank, and
18 surrounding frame structure without the blast
19 mat.

20 This photo was taken by CSB
21 investigators in October of 2008, shortly
22 after the incident. the MIC tank was not in

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 service at the time this photo was taken.
2 Bayer had taken down the blast blanket for
3 cleaning and refurbishing.

4 Based on the explosion
5 characteristics, and the material properties
6 of the residue treater vessel, the CSB used a
7 series of empirical formulas to estimate the
8 energy produced by the explosion, which was
9 equivalent to 17 pounds of TNT at the
10 explosion source, some 70 feet away from the
11 MIC day tank.

12 The blast blanket, itself, is
13 capable of withstanding an energy many orders
14 of magnitude higher than the explosion on
15 August 28th, 2008.

16 The CSB concluded that the blast
17 blanket was robust enough to protect the MIC
18 tank from this event. However, it was also
19 necessary to examine the structural frame that
20 surrounded the tank, and supported the cable
21 blast blanket.

22 After reviewing design

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 documentation for the frame, dating back to
2 when the facility was Union Carbide, the CSB
3 concluded that the original design for the
4 blast blanket only considered dead weight and
5 wind loading, and did not analyze dynamic
6 impact from a projectile.

7 So an analysis to evaluate the
8 frame response to a hypothetical projectile
9 impact was performed, using the estimated
10 over-pressure values, and the weight of the
11 residue treater, which was 4,000 pounds, which
12 included the residue treater shell and top
13 head.

14 The CSB estimated the initial
15 velocity of the residue treater, from the
16 vessel's dynamic energy. The fragment, shown
17 here, had an initial velocity of 55 miles per
18 hour when it began to travel into the Methomyl
19 Larvin unit structure.

20 The CSB used the same values in
21 the hypothetical frame impact scenario, with
22 the residue treater traveling in the opposite

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 direction.

2 Using the vessel's dynamic energy,
3 and other values consistent with the mass and
4 the shape of the fragment, calculations and
5 computer modeling software, estimated the
6 fragment energy, and displayed the trajectory
7 of the fragment at various launch angles, 70
8 feet away from the 22 foot high MIC tank
9 shield structure.

10 The circled impact point on the
11 frame would be considered the worst case
12 impact point, because this would cause the
13 greatest deflection of the frame, towards the
14 vent line that comes out of the top of the MIC
15 tank.

16 Ignoring other equipment in the
17 path of travel, and taking into account
18 aerodynamic drag, the fragment would have
19 impacted the frame at 127 foot pounds, which
20 is equivalent to a standard car colliding with
21 the structure at 32 miles per hour.

22 The structural frame analysis

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 failure criteria consisted of a possible pipe
2 break from the frame, if the frame deflected,
3 or moved to the point that it contacted the
4 vent pipe on top of the MIC tank.

5 The vent line is connected to the
6 MIC tank, and protrudes above the frame,
7 through metal grating.

8 The results of the analysis
9 revealed a four inch deflection that could
10 have resulted in a possible MIC vapor release,
11 from the vent line, under these hypothetical
12 conditions.

13 It is important to note, here,
14 that there is no longer any above-ground
15 storage of MIC at the Institute facility. The
16 subject of this analysis, the day tank, as
17 well as the Methomyl process, have been
18 decommissioned and are no longer in service.

19 The impact scenario, that I just
20 described, did not occur on the night of the
21 incident, and is hypothetical.

22 Since the August 2008 explosion,

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 there have been a number of process changes at
2 the Bayer Institute facility that I will
3 summarize.

4 Bayer has reduced its MIC
5 inventory by 80 percent, as part of
6 significant process changes and upgrades made
7 to the MIC production unit, which is scheduled
8 to restart in February 2011.

9 Last week Bayer announced that as
10 a result of a business decision, they will
11 voluntarily stop making carbamate pesticides
12 by mid-2012. And by doing so will abandon MIC
13 and phosgene storage at the Institute
14 Manufacturing Industrial park, by mid 2012 as
15 well.

16 This concludes my portion of the
17 presentation. And now Investigator Banks will
18 come to the podium to talk about state and
19 local process safety oversight initiatives.
20 Thank you.

21 MR. BANKS: Thank you, Ms. Tyler,
22 and good evening.

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 The next portion of our
2 presentation will cover the state and local
3 process safety oversight initiative, that the
4 team became aware of, over the course of this
5 investigation.

6 As with most CSB investigations,
7 we considered agencies such as OSHA, and EPA,
8 the challenges they face in inspecting
9 chemical plants, and the roles they play in
10 preventing incidents at these facilities.

11 These challenges include limited
12 funding, and limited resources, and
13 inspectors, to conduct inspections at
14 facilities that run into thousands across the
15 United States.

16 It is important to note that there
17 are dozens of plants in the Kanawha Valley,
18 that fall under the regulations that the OSHA
19 PSM standard, and the EPA RPM-RMP regulations
20 cover.

21 There are limits to audit process
22 where the OSHA inspectors won't likely come

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 into a facility, until an incident has
2 occurred, or there has been a referral or an
3 accident.

4 There is limited public or
5 government, or local government involved in
6 the inspections. Over the course of the
7 investigation we examined several programs,
8 throughout the United States, that are
9 involved in conducting investigations in
10 facilities, one of which was in New Jersey,
11 one was in Massachusetts, and one that we
12 looked at closely, that exists in Contra Costa
13 County, California, the Contra Costa County
14 California Hazardous Material Safety
15 Ordinance.

16 There are many similarities in the
17 Contra Costa County to the Kanawha Valley.
18 There are a number of industries that produce
19 and process highly hazardous, and highly toxic
20 materials on a daily basis.

21 These activities go on in chemical
22 plants and refineries. The geography of the

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 area are very similar, in that there are major
2 waterways that supply resources to and from
3 these facilities.

4 These waterways also provide
5 recreation and sporting activities for the
6 local citizens. Over the course of the years
7 these plants have existed in excess of 50, 60,
8 to 70 years, and communities have built up to
9 the fence line.

10 And because of an ongoing concern
11 about these facilities ability to operate
12 safely, there were groups that voiced those
13 concerns, and those concerns were heard by the
14 State Legislature, in California, who in 1999
15 authorized Contra Costa County to implement
16 the ordinance.

17 The state legislature authorized
18 this in 1999 and the funding for this program
19 is self-funded, and fee-based. Which means
20 that the fees for these services are provided
21 by the companies that are receiving this
22 service.

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 The regulated industries are
2 required to include the public's participation
3 in the investigation and evaluation of these
4 programs, and there is a provision for public
5 comment.

6 Each facility submits a written
7 safety plan to the county. Also, in this
8 ordinance, there is a requirement that the
9 facility hold periodic safety facility plans,
10 and public meetings.

11 And there are provisions in that,
12 that allow the public to challenge the
13 facility's plan. The authority is given to
14 these facilities to conduct facility incident
15 investigations, by the ordinance, and to
16 conduct tri-annual audit of facilities safety
17 plans.

18 In this graph, that is on the
19 screen now, the graph shows the number of
20 incidents that occurred in the Contra Costa
21 County or major chemical accident releases
22 since 1999.

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 The trending can be seen going in
2 a downward direction since 1999. More details
3 on the specifics of this ordinance will be
4 provided by one of the presenters, on the
5 panel, shortly.

6 The next phase of our presentation
7 will be the recommendations generated by this
8 investigation, and that will be conducted by
9 Mr. David Chicca. Thank you.

10 MR. CHICCA: Thank you, Mr. Banks,
11 and good evening.

12 Recommendations are the CSB's
13 primary tool to improve industrial safety.
14 They can be issued to government agencies, be
15 they federal, state or local, to trade
16 associations, labor unions, and other groups.

17 Recommendations call for actions,
18 to specific parties, issued with the intention
19 of future accident prevention. They are based
20 on lessons derived from each investigation,
21 and they can be found at the conclusion of
22 each report.

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 Each recommendation is monitored
2 by CSB staff from the time it is opened, until
3 it is closing. And to track the
4 recommendations from this report, and to learn
5 more about how recommendations are closed,
6 please visit our website, at Chemical Safety
7 Board.gov/recommendations.

8 To begin, recommendation number 1
9 is directed to Bayer CropScience Research
10 Triangle Park, North Carolina.

11 Revise the corporate hazard
12 analysis policies and procedures to require
13 validation of process hazard analysis
14 assumptions, to examine the risk of
15 intentionally bypassing safeguards.

16 Address all phases of operation,
17 and special topics, included those cited in
18 the Center for Chemicals Process Safeties,
19 Guidelines of Hazard Evaluation Procedures.

20 Retrain all process hazards
21 analysis facilitators, and ensure all process
22 hazards analysis are updated to conform with

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 the revised procedures.

2 Recommendation number 2 is
3 directed to Bayer CropScience, Institute, West
4 Virginia. Review and revise all Bayer
5 production units, standard operating
6 procedures, to ensure they address all
7 operating modes, and that they are accurate
8 and approved.

9 Recommendation number 3 is also
10 directed to Bayer CropScience, Institute, West
11 Virginia. Ensure that all facility fire
12 brigade members are trained in the National
13 Incident Management System.

14 Recommendation number 4 is also
15 directed to the Bayer CropScience, Institute,
16 West Virginia.

17 Evaluate the fence line air
18 monitoring program against federal, state, and
19 local regulations and upgrade, as necessary,
20 to ensure effective air monitoring.

21 Recommendation number 5, directed
22 to Bayer CropScience, Institute, West

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 Virginia.

2 Commission an independent human
3 factors and ergonomic study of process control
4 rooms, to evaluate the human control systems
5 interface, operator fatigue, and control
6 system familiarity and training.

7 Develop and implement a plan to
8 resolve all recommendations, from this study.

9 That includes assign responsibilities,
10 require corrective actions, and completion
11 dates.

12 Now, before I do recommendation
13 number 6, for those of you who have received
14 any draft versions of this presentation,
15 please note that the recipients for
16 recommendation number 6 and 7 have changed.

17 Recommendation 6 and 7 address the
18 very important issues my colleague, Mr. Banks,
19 discussed earlier in the presentation,
20 specifically, about state and county
21 ordinances taking an active and public-
22 centered role in safety and accident

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 prevention in their local industry.

2 As such, recommendation number 6
3 is directed to the director of the Kanawha,
4 Charleston Health Department.

5 Establish a hazardous chemicals
6 release prevention program to enhance the
7 prevention of accident releases of highly
8 hazardous chemicals, and optimizes responses
9 in the event of an occurrence.

10 Ensure that the new program
11 implements an effective system of independent
12 oversight, and facilitates the collaboration
13 of multiple stakeholders, in achieving common
14 goals of chemical safety.

15 And increases the confidence of
16 the community, the workforce, and the local
17 authorities to prevent and respond to
18 accidents of highly hazardous chemicals.

19 Define the characteristics of
20 chemical facilities that will be covered by
21 the new program, such as the hazards and
22 potential risks of the chemical processes,

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 their quantities, and similar relevant
2 factors.

3 Work with the Secretary of the
4 West Virginia Department of Health and Human
5 Resources, and the State Department of
6 Environmental Protection, to ensure that
7 covered facilities develop, implement, and
8 submit for review and approval, written safety
9 plans with hazard controls, safety culture
10 abuse, human factors evaluations, inherently
11 safer system studies, emergency response
12 plans, and performance indicators addressing
13 the prevention of chemical incidents.

14 Ensure that the designated agency
15 has the right to examine the documents
16 submitted by the covered facilities, and has
17 the right of entry, to covered facilities, to
18 conduct periodic audits of safety systems, and
19 investigations of chemical releases.

20 Establish a system of fees
21 sufficient to cover the oversight related to
22 the services to be provided.

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 And, finally, ensure that the
2 program provides reasonable public
3 participation with the designated agency
4 staff, and review of facility programs.

5 Ensure that the program will
6 require periodic review of the designated
7 agency activities, and issue a periodic public
8 report of its activities, and recommendations
9 of action items.

10 Recommendation number 7 is
11 directed to the Secretary of the West Virginia
12 Department of Health and Human Resources, and
13 the State Department of Environmental
14 Protection.

15 Work with the director of the
16 Kanawha, Charleston Health Department for the
17 successful planning and implementation of the
18 hazardous chemical release program, as
19 described in the previous recommendation 6.

20 Omitted from the slide is the
21 following: Include the provision of services
22 to all eligible facilities in the state.

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 Recommendation number 8 is
2 directed to the Kanawha-Putnam Emergency
3 Planning Committee.

4 Work with the Kanawha-Putnam
5 County's emergency response plan and annexes,
6 to address facility emergency response, and
7 incident command.

8 Recommendation number 9 is
9 directed to the West Virginia State Fire
10 Commission. Revise the administrative section
11 matrix for the fire department evaluation,
12 specifically requiring the periodic inspection
13 of local fire departments, to include a
14 requirement for inspectors to examine and
15 identify the status of national incident
16 management system, fire department, personnel
17 training.

18 Recommendation number 10 is
19 directed to the Occupational Safety and Health
20 Administration.

21 In light of the findings of this
22 report conduct a comprehensive process safety

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 management inspection of the facility.
2 Coordinate your inspection activities with the
3 Environmental Protection Agency.

4 Recommendation 11 is also directed
5 to the Occupational Safety and Health
6 Administration.

7 Revise the chemical national
8 emphasis program and targeting criteria to
9 expand the coverage to all ten regions.
10 Modify the targeting criteria to include all
11 facilities that have certified process safety
12 management corrective actions, and require
13 inspections to examine the status of
14 compliance of certified corrective actions.

15 And, finally, recommendation
16 number 12 is directed to the Environmental
17 Protection Agency.

18 In light of the findings of this
19 report, conduct a comprehensive risk
20 management plan inspection of the facility,
21 and coordinate your activities with the
22 Occupational Safety and Health Administration.

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 This concludes the recommendations
2 portion of this report. Mr. Vorderbrueggen?

3 CHAIR MOURE-ERASO: Thank you, Mr.
4 Chicca.

5 Following our agenda, the next
6 item is that the Board members will have
7 questions for the investigation team. So I
8 will start with Mr. Griffon, please.

9 MEMBER GRIFFON: Thank you,
10 Chairman Moure.

11 I just have a question on the air
12 monitoring. In the report you noted fence
13 line monitoring and process monitoring.

14 Notwithstanding the question of
15 the location of the monitors, on the fence
16 line, can you tell me if you determined
17 whether the area ray fence line air monitors
18 were appropriate for this type -- were they
19 the appropriate type of air monitor, to detect
20 the potential off-site emissions of concern?

21 MR. VORDERBRUEGGEN: Ms. Tyler
22 will respond to this question.

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 MEMBER GRIFFON: Sure.

2 MS. SCIALLO-TYLER: The CSB
3 investigators reviewed the air monitoring data
4 and also, based on documentation from the
5 company, learned what chemicals that the area
6 rays are capable of detecting.

7 And a lot of the chemicals were
8 kind of your basic four gas meter chemicals,
9 and a few others, I believe hydrogen cyanide
10 was one, carbon monoxide.

11 There is an LEL meter, there was
12 an oxygen meter, and maybe sulfur oxides was
13 another possibility. But a lot of the
14 byproducts of the explosion of the methomyl
15 larvin unit are very specific.

16 And there really isn't a lot of
17 technology available that could really pick up
18 some of those complex chemicals, only some of
19 the derivatives.

20 So there may have been some
21 interference on the monitor data that they
22 might have picked up portions of those

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 chemicals. But there really isn't an actual
2 monitoring device that could, for example,
3 detect methomyl, an electronic monitoring
4 device.

5 MEMBER GRIFFON: And could I have
6 just a follow-up question?

7 On the process specific
8 monitoring, your report notes that there was
9 continuous air monitoring initiated. And
10 then, apparently, there was analyzer
11 malfunction, causing spurious alarms.

12 And then I guess the night of the
13 incident all these monitors were -- they were
14 bypassing these because of these spurious
15 alarms.

16 How did you conclude that it was
17 analyzer malfunctioning, rather than actual
18 readings that were causing the alarms?

19 MS. SCIALLO-TYLER: I can answer
20 that one as well.

21 We actually requested, from the
22 company, the monitor data dating back, I'm not

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 exactly sure, but several months prior to the
2 incident.

3 And that data, that Bayer
4 provided, you could tell that there were a lot
5 of spurious readings. There were readings
6 that were kind of off the charts, and then
7 there were negatives.

8 So there is, definitely, an
9 indication that there was a problem with the
10 monitor data, that continued up until the
11 point that those monitors were taken out of
12 service for some sort of maintenance.

13 MEMBER GRIFFON: Thank you.

14 CHAIR MOURE-ERASO: I have a
15 question for Mr. Vorderbrueggen, please.

16 We have been focusing, a lot, on
17 the issue of the presence of MIC during the
18 time of the explosion in 2008.

19 But I am aware, also, that there
20 are a number of other chemicals in the
21 facility. And I wonder if -- what research
22 did your team do to establish the specific

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 amounts of other dangerous chemicals, like
2 phosgene, or chlorine, for example, that could
3 be present in the Kanawha Valley?

4 MR. VORDERBRUEGGEN: We did not
5 get into details of those other raw chemicals.

6 As you mentioned phosgene, there is chlorine,
7 there was ammonia. There were other of the
8 chemicals used to manufacture methamyl.

9 There are chemicals used to
10 manufacture MIC over at the other side of the
11 facility. We certainly focused on what was
12 going on in the methamyl unit.

13 We do know what the general total
14 quantities are, at the time of the incident,
15 as far as what they were authorized to hold.

16 We looked at the EPA risk
17 management program, a list of chemicals, which
18 we actually summarized those chemicals in our
19 report.

20 But we didn't get into the details
21 of how they used those, or rates of use, or
22 anything like that.

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 CHAIR MOURE-ERASO: Thank you.
2 And a second question. You mentioned the
3 issue of human factors as one of the causes of
4 the incident.

5 You mentioned issues of training,
6 you mentioned issues of fatigue, and stress.
7 Could you expand on those issues, and talk a
8 little bit about what you meant specifically?

9 MR. VORDERBRUEGGEN: Well, the
10 training was the most obvious. The operators
11 had operated this system for many years, with
12 the computer control circuit that actually
13 used key stroke entry to tell the computer
14 what to do, to open valves, close valves, and
15 things of that nature.

16 They made a total replacement in
17 that summer. That was the major work that was
18 done on that unit. They went from this
19 keyboard featured system, with very specific
20 information on the various screens that the
21 operators used.

22 And they went to a more modern

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 control system that actually went to a mouse
2 control. And I think most of us in this room
3 have had to struggle with -- you know, most of
4 us learned on keyboards, and then a mouse
5 became a human interface device.

6 And now we have to figure out
7 where to point. And what happens when -- what
8 does that icon on the screen mean? I want to
9 print something, I have to think, is that a
10 printer icon, or is that an ink blotter?

11 So these are the training issues
12 that came up. And there was no formal
13 training process for the operators to
14 familiarize themselves with actual very basic
15 control commands that the system had to take.

16 So that was, really, the focus
17 there. We also, we did look at the fatigue
18 issue. Every major unit turn-around, or unit
19 outage maintenance modification program, it is
20 fair to say involves many, many man hours of
21 work.

22 A lot of this is around the clock

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 type work. And that is, essentially, how this
2 process went on the methomyl larvin unit.
3 They were looking to return this unit to
4 service, and returning it to a profitable
5 operation.

6 There were new opportunities for
7 the market and that, actually, was one of the
8 drivers for them investing in the changes that
9 they had made.

10 We know that some of those
11 operators worked 12 to 14 hour days, day in,
12 day out. The problem with trying to examine
13 whether fatigue, specifically, played into the
14 event, is very, very complex, when you are
15 involving dozens of people doing activities.

16 It is relatively straightforward
17 if you are looking, and I will use the NTSB
18 comparison, an aircraft. You might have only
19 two people in the cockpit, maybe three.

20 Or worse case, those of us that
21 drive cars, that end up driving late into the
22 night, after a long day. It is pretty easy,

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 in those scenarios, to say you know the person
2 fell asleep at the wheel, the pilot did
3 something, the co-pilot did something.

4 And it can be directly attributed
5 to fatigue, to literally falling asleep in
6 some cases. You don't have to fall asleep to
7 have a fatigue problem.

8 But when you get into the control
9 room unless a staffer in the control room has
10 literally dozed off, and missed a critical
11 function, or unless a person will acknowledge,
12 through the interview process, you know I was
13 so tired my head was bobbing, and I pushed the
14 wrong button when I got this information to
15 me.

16 Unless you have that level of
17 direct evidence, in a control room situation
18 where many people are involved, you can't
19 pinpoint fatigue as a direct cause.

20 I know it is an issue for the
21 Board, it is going to continue to be an issue.

22 And we are hoping that as we learn more

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 through this, we have actually gone through
2 some training programs, our investigators, how
3 to evaluate for fatigue influences, we hope
4 that one of these days we can turn the fatigue
5 dilemma into meaningful improvement processes.

6 CHAIR MOURE-ERASO: Thank you, Mr.
7 Vorderbrueggen. So Mr. Bresland?

8 In your presentation you say that
9 Bayer is restarting the MIC units next month.

10 What changes have they made since the
11 accident?

12 MEMBER BRESLAND: Of course Bayer,
13 I think, held a public, a press conference, I
14 believe it was last August time frame, late
15 summer.

16 They have proceeded with reduction
17 of, approximately, 80 percent of the original
18 stockpile, so they are down to about 20
19 percent of what it was back at the time of the
20 incident.

21 Bayer has completely eliminated
22 all above-ground storage, in the above-ground

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 storage tanks, one of which was the MIC day
2 tank that we talked about in the explosion
3 analysis, in the frame performance analysis.

4 They also have replaced, rebuilt
5 all of their underground storage, and upgraded
6 the leak detection systems, the protection
7 devices on that equipment.

8 There are, probably, other things
9 that they have done. And we also know that
10 they have embarked on redoing their PHAs, we
11 know that directly, that they have been
12 working on re-examining their PHAs for the
13 processes that are going to be, that are
14 currently in service, because there are some
15 processes that are operating today.

16 And then before they introduce the
17 raw chemicals to make MIC, in the rebuilt or
18 upgraded MIC production unit, the PHA
19 revalidation is intended to have been
20 complete, and those critical action items that
21 the PHA teams identified, will have been
22 corrected and resolved before they start

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 production.

2 Is there any, was there anything
3 else, team, that I missed? I think that was
4 the primary elements.

5 CHAIR MOURE-ERASO: Thank you, Mr.
6 Bresland. Mr. Wright?

7 MEMBER WRIGHT: Thank you, Mr.
8 Chairman. Mr. Vorderbrueggen, I was wondering
9 if you could opine on the likelihood that our
10 sister agencies, OSHA and EPA, are likely to
11 conduct PSM and RNP surveys of this facility,
12 in light of the fact that our report is two
13 years in the making, i.e., circumstances have
14 changed.

15 As you pointed out, they have made
16 some improvements in process hazard analysis,
17 and in elimination of above-ground storage of
18 MIC.

19 I was just wondering what you
20 think the likelihood of OSHA and EPA are to
21 conduct those? And, at least my
22 understanding, they have to have a particular

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 violation and/or particular referral, as
2 opposed to this en masse, they have problems,
3 go look at them.

4 MR. VORDERBRUEGGEN: This is my
5 opinion.

6 MEMBER WRIGHT: Yes, absolutely.

7 MR. VORDERBRUEGGEN: Okay. It is
8 going to be a challenge for either agency to
9 move into a comprehensive examination of
10 programs. As you mentioned, OSHA certainly
11 has authority to enter a facility if there is
12 a complaint, if there is an accident, if there
13 is -- if it is even perceived to be a concern
14 even though it might not, ultimately, be a
15 concern.

16 OSHA has the right of entry.
17 OSHA, it is my understanding in talking to
18 OSHA representatives, they do not have the
19 right come knocking at any door and saying, we
20 are here, we want to examine any one of our
21 elements of our very broad worker safety
22 standards, including fall protection, or

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 whatever.

2 So -- and we also know that OSHA
3 has conducted a comprehensive examination
4 after the fact. After the explosion OSHA was
5 in, and their finding were made public, they
6 cited Bayer for numerous things that were in
7 parallel to what we cited.

8 They went off into some of their
9 other regulatory authority that we did not
10 address. And there was monetary penalties,
11 and there were negotiations, etcetera.

12 So there has been some of that,
13 already, done. So it is unclear to me how
14 they will respond, and what action they will
15 take.

16 EPA, in general, is similar to
17 that. And I know that EPA had embarked on an
18 examination of the incident. But EPA doesn't
19 have a statutory time limit.

20 Neither do we, and it took us more
21 than two years. OSHA had a six month
22 statutory limit to publish their findings.

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 So I, personally, have not seen
2 EPA actions. That may be something
3 forthcoming.

4 MEMBER WRIGHT: Thank you. Thank
5 you, Mr. Chairman.

6 CHAIR MOURE-ERASO: Any other
7 comments from the Board? No, okay.

8 So we continue with the agenda. I
9 think we are going to move to the panelists.
10 And the first panelist that I would like to
11 invite to join us, in the front table, your
12 names are there, you have to check out where
13 your name is, first is Mr. Randy Sawyer.

14 Mr. Randy Sawyer is the Director
15 of the hazardous materials program in Contra
16 Costa County, California. Mr. Sawyer, please
17 proceed with your statement.

18 As a matter, all the people can
19 join Mr. Sawyer in the panel, Mr. Davenport,
20 Mr. Gupta, and Ms. Nixon, and Ms. Nye, you can
21 step forward, please, and sit at the front
22 table, Mr. Carper.

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 Mr. Sawyer?

2 MR. SAWYER: Chairman Moure-Eraso,
3 and honorable members of the Board, thank you
4 for inviting me to participate in today's
5 hearing.

6 As mentioned, my name is Randy
7 Sawyer, and I'm the Contra Costa County
8 hazardous materials programs, and I'm also, at
9 this time, the interim Environmental Health
10 Director in Contra Costa County.

11 Contra Costa County is a safer
12 place to work and live because of the actions
13 taken by the citizens of the county, the
14 County's Board of Supervisors, the United
15 Steelworkers Local Union, the hazardous
16 materials program staff, and the regulated
17 industry.

18 The safety culture of the
19 petroleum refineries, and chemical facilities,
20 has dramatically improved over the last 19
21 years.

22 Contra Costa County is located on

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 the San Francisco Bay Estuary, and it is home
2 to four petroleum refineries, and several
3 small to medium sized chemical facilities.

4 In the 1990s there were many
5 chemical accidents and releases, some of which
6 caused the death and injury of workers and/or
7 impacted communities, the local communities.

8 These accidents included release
9 of spent lube acid that ignited, where a
10 worker was killed and another was seriously
11 injured. A release of sulfur trioxide from an
12 oil tanker, that resulted in over 20,000
13 people seeking medical attention.

14 A release of an absorbent called
15 catacorg, over a 16 day period, that resulted
16 in over 1,200 people seeking medical
17 attention, at a medical clinic set up after
18 the incident.

19 A runaway reaction from a
20 hydrocracker unit that caused the failure of
21 the outlet piping, and caused an explosion
22 fire, where one worker was killed, and 46

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 contract workers were injured.

2 A flash fire from a crude unit,
3 that occurred at the taskaway oil refinery,
4 where four oil workers died, and another was
5 seriously injured.

6 At that time the Contra Costa
7 County hazardous materials program staff
8 performed an incident investigation, including
9 a root cause analysis of this accident.

10 Also Contra Costa County hazardous
11 materials program hired an independent
12 contractor to perform a safety culture
13 evaluation at the facility.

14 The Chemical Safety Board also
15 performed an investigation of this accident.
16 As a result the county, and the City of
17 Richmond, implemented the most encompassing
18 accidental release prevention program in the
19 country, because of the concerns raised by the
20 community, and the county's Board of
21 Supervisors.

22 The industrial safety ordinance

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 requirements go beyond those required by the
2 USA EPA risk management, and the federal OSHA
3 process safety management programs.

4 These regulations are the most
5 stringent in the country. The industrial
6 safety ordinance requires regulated sources to
7 consider other safer alternatives, perform
8 root cause analysis as part of the accident
9 investigations, performed human factors
10 analysis, and performed a safety culture
11 assessment at least once every five years.

12 The Contra Costa County health
13 services hazardous materials program engineers
14 have industrial experience, and perform in-
15 depth audits of the regulated sources at least
16 once every three years.

17 These audits may take five
18 engineers four weeks to perform, and may be
19 the most thorough audits in the country.

20 When the Industrial Safety
21 Ordinance was passed, the ability to charge
22 fees to cover the ordinance, implementing the

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 program, was established.

2 Fees are based on the potential
3 hazards of the chemicals that a regulated
4 source handles, the complexity of the
5 regulated source, and recent history of
6 accidents that occurred at the regulated
7 source.

8 The result of these actions is a
9 change in the way industry does business in
10 Contra Costa County. Instead of putting
11 safeguards in place, they are looking on how
12 to avoid hazards altogether.

13 The permits that Contra Costa
14 County health service follows is the only way
15 that a facility will prevent accidents from
16 occurring, is that that facility have a solid
17 and good safety culture.

18 With a solid and good safety
19 culture, the regulations are used as tools in
20 the prevention of accidental releases. As a
21 result, in the last 12 years, there has not
22 been one accidental release, from a regulated

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 source, that has had a major impact on the
2 surrounding community, or cause serious
3 injury, or death, of a regulated sources
4 worker.

5 The industrial safety ordinance
6 has made a dramatic positive impact on
7 refinery and chemical facility safety in
8 Contra Costa County. This has made a safer
9 work environment for the employees of the
10 petroleum refineries, and chemical plants, and
11 a safer community for our citizens to live.

12 That is all I have to say at this
13 time.

14 CHAIR MOURE-ERASO: Thank you,
15 very much, Mr. Sawyer.

16 I would like to proceed with the
17 second panelist, Mr. Jim Payne. Mr. Jim Payne
18 is the President of the Steelworkers Local 5,
19 in California, which I believe is in Contra
20 Costa County.

21 So Mr. Payne, Please.

22 MR. PAYNE: Thank you, Mr. Chair,

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 Members of the Board. My name is Jim Payne,
2 I'm the President of U.S.W. Local 5, in Contra
3 Costa County, California.

4 I'm also the vice-chair of the
5 Contra Costa County Hazardous Materials
6 Commission, which is an Advisory Board to the
7 County Board of Supervisors.

8 A lot that Randy has already
9 covered I'm not going to bother repeating, but
10 I completely concur with his assessment of the
11 value of the ordinance.

12 Things were really bad in Contra
13 Costa County prior to the ordinance. We had a
14 lot of folks that just really didn't think,
15 didn't have a safety culture when it came to
16 operating their facilities.

17 The community reached a point
18 where enough was enough. They weren't going
19 to -- I mean, if it meant shutting down the
20 facilities to fix the problem, that was going
21 to happen.

22 The Hazardous Materials Commission

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 is made up of members from the public,
2 environmental community, industry, and labor.

3 The Board of Supervisors tasked
4 the Hazardous Materials Commission with coming
5 up and drafting the Industrial Safety
6 Ordinance, working along with county staff.

7 And what we came up with was,
8 basically, an enhancement of existing federal
9 and state regulations. If the facility had
10 one process that was covered, and even tough
11 they might have another process that didn't
12 quite meet the threshold, there was still some
13 pretty nasty stuff.

14 If they had one process that was
15 covered, everything in the facility was
16 covered. Also adding in the tankage, because
17 in the federal program tankage is exempt, not
18 in ours.

19 We also looked, in depth, at human
20 factors, and required that the facilities
21 develop a human factors program and train
22 their folks, and then later on the safety

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 culture portion of it was added as well.

2 Because we discovered that if you
3 don't have a safety culture, it doesn't matter
4 what kinds of procedures and plans you have in
5 place.

6 You could have a perfect plan in
7 place, but if you don't have the safety
8 culture there, to follow it, it doesn't
9 matter, you are still going to have the same
10 kinds of problems.

11 The Ordinance has been a great
12 tool for our members. Our members do not go
13 to work to die. And it is our obligation, as
14 a union, to do everything in our power to make
15 sure that they have a safe place to work at.
16 And I believe they now do.

17 We have a great working
18 relationship with the county regulators. Our
19 folks in the plant know that if they have a
20 problem, that they can call one of the members
21 of Randy's staff, and get a response.

22 So I'm very appreciative of having

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 that tool available to us. And I will answer
2 any questions if I can.

3 CHAIR MOURE-ERASO: Thank you, Mr.
4 Payne. We will now hear from Mr. Kent Carper,
5 the President of the Kanawha County
6 Commission. And he has been, I would like to
7 add, very much engaged during the time of this
8 investigation.

9 And we have had a lot of
10 interactions, very positive interactions with
11 him. So Mr. Carper.

12 MR. CARPER: Mr. Chairman, thank
13 you. I really don't have any prepared reports.

14 I haven't really had an opportunity to really
15 read your report.

16 I think I got draft number 8 last
17 night about 7:30. Listening to the
18 presentation today my comments will be very
19 brief.

20 Number one, I appreciate, on
21 behalf of the citizens of Kanawha County, the
22 very hard, professional, and methodical

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 investigation you took.

2 I think you recall, Mr. Chairman,
3 I was a little critical because it took a
4 little longer than we would have liked. One
5 problem we have now is sandwiched in between
6 two significant events, the start-up, and the
7 previous notification by Bayer.

8 And as I understand it Bayer has
9 made it absolutely clear that either your
10 work, or any of the activities that took
11 place, the decision by the legislature, the
12 fire officials had nothing to do with the
13 announcement they made.

14 In fact that announcement started
15 in 1995. And so this evening, really, has
16 nothing to do with that. But to some extent it
17 has everything to do with that.

18 So our responsibility, on the
19 county level, is to listen to CSB. When I met
20 with you, Mr. Chairman, and others you
21 approached this idea.

22 If you recall my initial reaction

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 I was surprised that the federal government
2 didn't do this to begin with. Why doesn't the
3 federal government take care of this? You
4 have the EPA, you have OSHA, you have CSB.

5 You know, how would a county
6 health department do this. And you pointed
7 out that you would at least like you to take a
8 look at it. I referred you to Dr. Gupta, who
9 is independent from us.

10 But Dr. Gupta has talked to you
11 all. The two concerns that I had at the
12 beginning, still remain. I think Kanawha
13 County, I would like to see us be, and like
14 every worker of every chemical plant in this
15 county, wants a safe place to work, as do the
16 citizens who live here.

17 The question I would still have is
18 do they have the authority to do it? I think
19 California's scenario required an act of the
20 legislature.

21 If you recall, Mr. Chairman, I
22 thought you might have some resistance getting

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 that support. I don't know if that is true or
2 not.

3 Second of all, the cost of it, it
4 is a fee-based system, and I don't know if the
5 industry would support it or not. And I
6 suggested to you that you would have to have
7 the support of, I would think, of the industry
8 to proceed further with this.

9 Having set that aside, you know,
10 the genie can get out of the bottle, despite
11 technology, despite best efforts, despite
12 having the best and finest workforce in the
13 world, that we have here, we know that.

14 I am concerned about one last
15 thing. As I recall we were supposed to have a
16 model of what would have happened had there
17 been a leak.

18 And I was hoping we would see
19 that, to put it in context, as to the
20 seriousness of it. I understand you all
21 decided not to do that. I was surprised by
22 that.

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 But other than that I want to
2 commend you, again, and thank the team. I
3 thought your work was absolutely excellent.
4 Thank you.

5 CHAIR MOURE-ERASO: Thank you, Mr.
6 Carper. The next person that we have is Dr.
7 Rahul Gupta, from the Kanawha Charleston
8 Health Department.

9 Dr. Gupta, please proceed with
10 your statement.

11 DR. GUPTA: Thank you very much,
12 Mr. Chairman. I appreciate the opportunity,
13 and I welcome you all to be here.

14 You know, I'm going to be brief
15 because I hadn't gotten a copy of the report,
16 although we have discussed before, as you
17 know. And I don't really have any prepared
18 remarks.

19 But I will say this. I'm a
20 medical doctor. So yesterday I saw a patient
21 that had a blood sugar over 500, that was
22 almost going to go into a coma.

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 I knew what to do with him, took
2 care of him. But when I saw your, you know,
3 what you demonstrated today and what happened
4 and, possibly, what Mr. Carper said could have
5 happened, that scares even me.

6 So this is serious stuff. And so
7 there is no doubt that there is a need for
8 something to be done in terms of having some
9 sort of hazardous material safety ordinance,
10 or something similar.

11 What concerns us, obviously, is
12 that the responsibility is a mutual, shared,
13 responsibility between the industry,
14 government, and the public.

15 And it is very important that
16 everybody is on board with this. So I share
17 those same concerns because, you know, Kanawha
18 Charleston health department is the largest
19 health department in the state.

20 It does have more resources than
21 many others and is governed by an autonomous
22 local board of health. However, what is

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 important to understand, here, is that we do
2 need some sort of legislative authority in
3 order to be able to carry out what is
4 recommended, and what is demanded, rightfully
5 so, of us to help protect the safety, as well
6 as the public health of the community.

7 As far as funding, obviously, we
8 have to work that out, because there is no way
9 that we would like somebody in Fairmont to be
10 paying for the citizens of Kanawha County.

11 We wouldn't accept that, and I'm
12 sure the feeling is mutual elsewhere, when you
13 go. So these are some of the things. But I
14 think it is a well done, you know, I'm very
15 appreciative of folks from California coming
16 here, and sharing their information with us.

17 I have had plenty of opportunity
18 to look at their work. And when I hear no
19 serious injury, or death in the last 12 years,
20 no serious leaks, that gives me hope.

21 Because, you know, I have been
22 here two years and I have seen enough already,

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 myself, when you talk about leaks, and serious
2 injuries and deaths.

3 So we look forward to moving on
4 with this, and working on this.

5 CHAIR MOURE-ERASO: Thank you,
6 very much, Dr. Gupta. The next panelist is
7 Mr. Joe Davenport.

8 Mr. Joe Davenport is the Director
9 of the Union Health and Safety, and
10 Environmental, from the Machinist Lodge number
11 656 that represent the workers at Bayer.

12 So Mr. Davenport, please.

13 MR. DAVENPORT: Mr. Chairman, we
14 would like to thank you for allowing us to
15 have a seat on the panel. And we would like
16 to thank the investigation team that came to
17 the plant and investigated the incident.

18 In my position I respond to
19 incidents that involves the EOC when there is
20 an emergency that happens at the plant, and
21 that the EOC is activated.

22 The union safety committee has a

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 seat on that so we respond, also, when
2 incidents happen. And I responded that night.

3 And it is our obligation to ensure
4 worker's safety. And not just worker's
5 safety. The workers at the plant want to work
6 safely. They want to make sure they are safe,
7 themselves.

8 We don't want to hurt our other
9 coworkers, and we certainly don't want to hurt
10 the people that live in the community.

11 I'm a member of the community, my
12 church is about, maybe, a mile from the plant,
13 or half a mile from the plant. So we go to
14 church there, so we care about the community.

15 We have a few members on each
16 shift that respond to employee safety issues.

17 We have around the clock shifts, A, B, C, D
18 shifts that cover all the shifts, and a day
19 shift and an evening shift.

20 We take safety very seriously at
21 our local. In the course of finding out what
22 happened on the night of August 28th, when I

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 responded to the plant, I kept praying, please
2 let everybody be okay, please let everybody be
3 okay.

4 And when I found out my two long-
5 time friends were injured by the blast, my
6 heart sank like a ton of bricks. Barry was a
7 friend of mine. And Bill, he was on our
8 safety committee.

9 And so the loss is heartfelt.
10 That day families were devastated, wives lost
11 their husbands, sisters and brothers lost
12 their dads, fathers and mothers lost their
13 sons.

14 And now they have to live with the
15 fact that they are no longer there. Incidents
16 do have a human cost, and that is what my talk
17 is about today, is a view from the personal
18 side.

19 These were close friends that we
20 worked with over the years. We pulled
21 together. Employees, at the plant, pulled
22 together to help each other through the

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 aftermath of the incident.

2 Even family members of the slain
3 employees came into the site to pray for
4 people inside the plant. And even at the
5 funerals they were hugging us, and encouraging
6 us.

7 And I think that is very awesome
8 of the family. And numerous times they would
9 come into the plant just to talk with the
10 employees, and encourage them, and tell them
11 to go on, and I salute them for that.

12 And it has been a stressful time.
13 Although it was a very stressful time we
14 worked through the media reports that seemed
15 to come out every day.

16 And we worked our way through the
17 various investigations that we willingly
18 participated in, whether it was OSHA, whether
19 it was CSB, whether it was ATF. We willingly
20 supported that, or CSB.

21 And going through those things,
22 next I learned, through regulatory actions,

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 that the registration for our products were
2 being pulled from products we produce.

3 This will have a very serious
4 economic impact on our people, and our
5 community. Every manufacturing job that you
6 have supports seven jobs, in a community like
7 ours, the suppliers, and vendors, and people
8 that support you at the sites.

9 We understand the challenges that
10 we face. And we ask that, you know, all
11 parties pull together and communicate, be
12 inclusive and be transparent, and try to
13 understand one another's perspective.

14 And to help build a climate, or a
15 culture, where businesses will want to locate
16 here, and build, so that our residents can be
17 employed.

18 We ask you to find value in
19 others, don't just seek to find the things
20 that are wrong, but try to find value in
21 others.

22 And work with our community

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 groups, our federal and state legislature, and
2 our county governments, and municipal
3 governments, to help build a place where we
4 can employ our residents. Thank you.

5 CHAIR MOURE-ERASO: Thank you, Mr.
6 Davenport. The following member of the panel
7 is Ms. Maya Nye, who is the spokesperson for
8 People Concerned about MIC.

9 We have communications, through
10 the years, with Ms. Nye that has been, also,
11 very helpful to do our work, too. So I
12 appreciate your help, and I appreciate you
13 being here talking to us.

14 So, please, Ms. Nye, your
15 statement.

16 MS. NYE: Chairman Moure-Eraso,
17 Board members, and team members, and community
18 members. My name is Maya Nye, and I first
19 want to extend my deepest heartfelt sympathies
20 to you, and to your friends that you lost, and
21 to their families.

22 Again, my name is Maya Nye, I'm

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 the spokesperson for People Concerned About
2 MIC. We are a community group, as you well
3 know, in the Kanawha Valley, dedicated to the
4 protection of health and safety of all of
5 those who reside, work and study in the
6 vicinity of local chemical plants, producing
7 highly toxic chemicals.

8 I also did not have a chance to
9 really review the information that was
10 presented this evening, prior to the
11 presentation, so I did prepare some
12 information based on what I did know.

13 Bayer's recent decision to remove
14 MIC and phosgene, is actual a monumental step
15 in our 26 year campaign for a safer community.

16 We regret that there is loss job associated
17 with the changes in global demand.

18 And as the daughter of an ex-
19 Carbider, I know from personal experience what
20 it is like to be part of a family that is
21 worried about job security.

22 I remember my dad coming home many

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 times saying I hope we survive this round of
2 layoffs, and I hope that we don't have to go
3 half across the country, or half across the
4 world, in order to save my job.

5 So lots of the people in this room
6 know these first-hand realities, and our
7 hearts go out to the workers who will be
8 losing their jobs over the next several years.

9 Bayer's failure to adapt, and to
10 clinging to antiquated processes that continue
11 to endanger not only its workers, but the
12 lives of the community, has resulted in a
13 precarious economic situation for the valley.

14 And, perhaps, coupled with a new
15 safety ordinance, we can partner with
16 government officials, and with labor
17 organizations, to generate some serious
18 discourse about the economic future of this
19 valley, including the role of the chemical
20 industry within it.

21 While understandably, much of the
22 public focus of this investigation has been on

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 MIC, and in the near eclipse of another
2 Bhopal, we are very happy that the Chemical
3 Safety Board has not forgotten that MIC is not
4 what caused the explosion that occurred in
5 August of 2008, and that killed two union
6 workers.

7 Negligent management decisions to
8 manually bypass safety protocol are what
9 caused the explosion.

10 While, overall, we do recommend a
11 safety ordinance be implemented, and think
12 that it can bring many benefits to our
13 community, please also understand that this is
14 actually a real compromise to those community
15 members who favored an immediate shutdown of
16 the plant following the explosion.

17 While the focus of this
18 investigation is on Bayer, we are happy that
19 the Chemical Safety Board has chosen to
20 recommend a safety ordinance similar to the
21 one in Contra Costa County.

22 Because, as we understand it, it

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 will take a comprehensive look of the apparent
2 inherent safety problems that exist in this
3 valley.

4 Such a safety ordinance will help
5 us address other major lapses in safety, such
6 as the ones that occurred at the Dupont Plant,
7 in Belle, that also killed a worker back in
8 January of 2010, when he was sprayed in the
9 face with a World War I nerve gas, phosgene.

10 It is our understanding that a
11 safety ordinance would give the public greater
12 access to information that is currently, as a
13 result of post 9-11 laws, only made available
14 in piecemeal fashion.

15 In fact, I wonder how many people,
16 in this room, know that there is actually more
17 than 20 million pounds of ammonia, and more
18 than three million pounds of chlorine, that
19 are currently stored in this valley.

20 They probably don't know that
21 because, unlike me, they didn't travel to
22 Washington, to the EPA reading room, to spend

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 hours taking copious notes, of the off-site
2 consequences analysis portion of the risk
3 management plan.

4 This information should not be
5 kept lock and key away from the people whose
6 backyards it lives in. Companies should be
7 required, by law, to reduce the national
8 security threat that they actually pose by
9 stockpiling these toxic chemicals in our
10 backyard.

11 The community has a right to know
12 what dangers exist in their community. As we
13 also understand it, a safety ordinance will
14 provide a third party audit that will allow
15 experts, and other stakeholders outside of
16 Bayer, to review process safety protocol, and
17 to help ensure Bayer's adherence to this
18 protocol.

19 For 26 years People Concerned
20 About MIC has requested, we have requested
21 such an audit, and for 26 years we have been
22 denied. So thank you for that recommendation.

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealgross.com

1 The creation of this safety
2 ordinance, if properly implemented, has the
3 potential to do much, to create good will in
4 our community, and it will establish a clear
5 line of communication, it sounds like, with
6 the health department, other emergency
7 personnel, and quite possibly even Bayer's
8 neighbors.

9 Please note that community
10 concerns do still remain about this potential
11 relationship, based on years of coaptation,
12 and industry led conversations, that have been
13 guised as "community-driven".

14 We are hopeful, however, that with
15 such an ordinance those days will remain in
16 the past.

17 Additionally, the following points
18 must be incorporated into a safety ordinance
19 for it to provide effective and useful
20 guidance. And I think some of it is,
21 actually, already incorporated into some of
22 your recommendations.

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 But that community members who
2 actively express their concern with industry
3 standards, must be guiding participants in the
4 development and execution of this ordinance.

5 Representatives from labor
6 organizations must also be active
7 participants. A provision for the most
8 dangerous facilities to transition to
9 inherently safety technology must be included.

10 And I know that it is mentioned,
11 but the facilities, I think that the
12 facilities must have a burden of proof to show
13 the lack of feasibility, if one is claimed.

14 Doing business as safely as
15 possible should just be, should just be the
16 cost of doing business in our community.

17 The company should not have the
18 right to put the community at grave risk,
19 because they chose to reject safety upgrades.

20 So adopting safer technologies is
21 imperative in so many ways. It is important
22 not only to create a safer work environment

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 for the workers, a safer living environment
2 for the community, but also let us not forget
3 that stockpiling of the world's deadliest
4 chemicals is putting a terrorist target over
5 the valley.

6 To reiterate, these companies
7 should be required, by law, to reduce national
8 security threat that they pose by stockpiling
9 toxic chemicals in our backyard.

10 And one last thing about
11 developing safer technologies, I think it
12 might actually put some unemployed chemical
13 engineers back to work in the valley.

14 As the Contra Costa County
15 ordinance illustrates, programs like these can
16 effectively reduce the amount of accidents at
17 plants which, in turn, makes our community
18 safer.

19 Denny Larson, of the Global
20 Community and the Reformer Fineries Campaign,
21 in Contra Costa County, attributes a lot of
22 the success of their ordinance to community

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 activism, trade union support and, also, the
2 implementation of a good neighbor ordinance,
3 which is probably something that we might need
4 to look at, in the beginnings of this.

5 A safety ordinance in this valley
6 will allow for fresh eyes to view an industry
7 that, to this point, has essentially been
8 ineffectively monitored by OSHA, EPA, and our
9 West Virginia State DEP. Sorry, Pam.

10 Once again we want to acknowledge
11 Bayer's stand alone decision to remove MIC and
12 phosgene from our community. It is a
13 monumental step in our campaign to make the
14 community safer.

15 I'm sorry to see that Bayer chose
16 to opt out of the panel discussion, actually
17 today. Because it leaves us with grave
18 concern in their desire to cooperate with
19 regulators, and the community, on moving
20 forward with your recommendations.

21 To close, if clinging to these
22 jobs, if we keep clinging to these jobs that

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 are constantly under threat of being
2 automated, and shipped overseas, this valley
3 is always going to have an unstable economic
4 outlook.

5 We are hopeful that instead of
6 going back on their commitment to safety, our
7 political representatives will see the true
8 benefit of implementing a safety ordinance,
9 stronger than the one in Contra Costa County,
10 by including provisions for adopting
11 inherently safer technologies.

12 Thank you for including our voice
13 on the panel today. Thank you for attentively
14 listening to our concerns, and acting on them.

15 And I'm actually, I'm happy to answer any
16 questions that you have.

17 CHAIR MOURE-ERASO: Thank you, Ms.
18 Nye. The last person in our panel is Ms. Pam
19 Nixon. She is an environmental advocate for
20 the West Virginia Department of Environmental
21 Protection.

22 And, again, I would like to add

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 that she has been very helpful in discussing,
2 with us, these issues during these last two
3 years. And, also, we are very appreciative
4 that she has agreed to be in our panel.

5 So, Ms. Nixon, please.

6 MS. NIXON: Thank you so much for
7 allowing me to be able to speak to you
8 tonight. As many of you know I have been a
9 lifelong resident of the Kanawha Valley.

10 And I live here in West Dunbar
11 from the late 1970s until the early 1990s.
12 And as Maya said, for the past 25 years, many
13 of the near neighbors, of the Institute
14 complex have demanded reductions of emissions,
15 discharges, and risks to their health and
16 safety.

17 They requested process safety
18 audits to be done by a third party, not
19 associated with the company. And they
20 educated themselves, as you can see from Maya,
21 and they educated themselves about the
22 potential health impacts of fugitive and

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 episodic emissions and odors that have, in the
2 past, and still do waft through the
3 communities.

4 The incident that you described,
5 here tonight, the causes stated, did not
6 surprise me and, probably, many members in the
7 community.

8 Much of the time many of them
9 thought that their shouts were just blowing in
10 the wind, just like the odors, and other
11 things that have come through the communities.

12 During the recent 25 years the
13 neighborhoods in the Kanawha Valley has
14 suffered through facility fires, and
15 explosions. And not to forget, as I said, the
16 unexplainable odors.

17 And then there were times of
18 relative calm. However, my grandmother used
19 to say, what is done in the dark will come to
20 the light.

21 So to paraphrase that, what was
22 done behind the fence line was made public

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 tonight. The recent chain of events that
2 occurred on August 28th, 2008, didn't just
3 begin then, in recent times, I will say.

4 In December of 2007 there were
5 episodes of decomposition of the phytocarb,
6 which is a highly toxic insecticide, that
7 occurred in the production section of the
8 Larvin unit, that sent smoke and odors into
9 the nearby communities.

10 And that unstable product, of
11 phytocarb that caused, there was that
12 unstable product that caused pressure and
13 temperature increases, in the packaging
14 hopper, and other equipment, at the Larvin
15 plant.

16 Both of these warranted the DEP to
17 issue notices of violation. Then, of course,
18 there was the August 2008 explosion and fire,
19 that caused the death of Bill Oxley and Barry
20 Withrow.

21 This accident was heard and felt
22 greater than ten miles away, and forced tens

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 of thousands of Kanawha County residents to
2 shelter in place, as we heard in your report.

3 Then there was the incident that
4 may have slipped under the radar, and that was
5 the 336,924 dollar settlement between Bayer
6 CropScience, and DEP, West Virginia DEP, in
7 2010.

8 That settlement was the result of
9 a routine inspection that was done by DEP,
10 that occurred in June of 2009, and August of
11 2009, one year after the tragic fire and
12 explosion.

13 The inspectors were on the hazard
14 waste management underground storage tank, and
15 they were inspecting the tanks that contained
16 MIC.

17 The DEP found that Bayer
18 CropScience was out of compliance with the
19 cathodic protection requirements that ensured
20 that all the required control measures were in
21 place to prevent the potential of an MIC
22 incident to occur underground.

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 It is noted that these inspections
2 were not in response to the 2008 explosion.
3 Bayer CropScience agreed to pay the penalty,
4 without admitting to any law, nor any
5 liability arising out of the allegations that
6 the DEP had in its underground storage tank
7 checklist, and associated notices of
8 violations.

9 Plus the hazardous waste
10 compliance evaluation inspection, and
11 associated violations. Over the past month or
12 so we have heard about the units being closed
13 at the Institute plant.

14 And I regret the number of jobs
15 that are going to be lost as a result of the
16 closures. But this -- because of these
17 closures, this does not mean that the
18 residents of Kanawha Valley can actually
19 breathe a sigh of relief, and feel that all
20 risks have been removed.

21 Accident prevention, oversight,
22 and accountability are still key components of

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 making the valley safe. We still have
2 hazardous and toxic chemicals being produced
3 and emitted, and discharged, from facilities
4 like Bayer CropScience, Bayer MaterialScience,
5 Dupont, and Catalyst Refineries Corporations,
6 just to name a few.

7 Some are large facilities, and
8 some are small. Within the past year there
9 has been the death at the Dupont plant of Carl
10 Danny Fisher, and other employees that have
11 also been injured there over the past year.

12 There are still millions of pounds
13 of hazardous and toxic materials being handled
14 here, in the midst of hundreds of thousands of
15 residents and students.

16 And past studies and audits at
17 area plants, recommendations have been made on
18 process safety, by process safety auditors.
19 And some of the recommendations have been
20 ignored, and maintenance has been delayed due
21 to bean counters looking at them as an
22 acceptable risk.

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 Had some of these recommendations
2 been, actually, implemented the lives --
3 possibly the lives of the three workers lost
4 at Bayer CropScience, and at Dupont, could
5 have been saved.

6 It is time for the companies to
7 accept accountability, at least follow the
8 recommendations that are made today. We have
9 what is needed in this valley, and has been
10 needed for decades, is a panel of qualified
11 individuals to oversee the process safety
12 management plans, risk management plans, and
13 emergency response plans, to all mesh together
14 in a way to prevent these horrific incidents
15 in the future.

16 We thank you, also, for enhancing
17 your recommendations to include the Department
18 of Environmental Protection, because on the
19 night of August 28, 2008, Mike Dorsey, one of
20 our employees, was one of the first here.

21 He is also a part of the Homeland
22 Security, he is part of the Homeland Security

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 Emergency Response team. He and I also went
2 to DC and spoke before Congress.

3 So I was happy that you didn't,
4 that you are leaving out our names in the
5 draft that I received earlier yesterday
6 evening, has been enhanced to include the DEP.

7 And I thank you for allowing me to
8 speak tonight. Thank you.

9 CHAIR MOURE-ERASO: Thank you very
10 much, Ms. Nixon. I would like to thank all
11 the members of the panel, the people that come
12 from the Kanawha Valley, different
13 institutions of the Kanawha Valley, including
14 the unions, including the state officials, and
15 the county officials.

16 I also, especially, would like to
17 thank the two panelists from Contra Costa
18 County that have come here from a very long
19 distance, to share their experiences with us.

20 The next item of the agenda is we
21 give an opportunity to the CSB Board to have
22 questions to the panelists. So I would like

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 to first ask if anybody, starting with Mr.
2 Wright, if he would have some questions to the
3 panelists. Go ahead.

4 MEMBER WRIGHT: Thank you, Mr.
5 Chairman. I, too, would like to echo the
6 Chairman's sentiments in thanking you all for
7 appearing before us this evening, it has been
8 very helpful.

9 Part of our job, as Board Members,
10 is to assure that not only our recommendations
11 are realistic, obtainable, but they have to be
12 effective in preventing accidents.

13 And I share, with Mr. Payne, that
14 nobody should have to go to work with the
15 threat of death hanging over them, or the fear
16 of being killed on the job.

17 With that said, let me ask Mr.
18 Sawyer, since you have 19 years of experience
19 with this scheme, if you will, the Contra
20 Costa County scheme.

21 Surely there was a learning curve
22 in terms of implementing this, it didn't occur

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 overnight. And I also see, from your major
2 chemical accidents and releases, that it kind
3 of went up right after you authorized this
4 ordinance, and then decreased over time.

5 In your opinion how long would it
6 take a neophyte organization, like the Kanawha
7 Valley, that doesn't have the structure in
8 place, to sort of put this mechanism in place
9 if, in fact, they are able to agree upon a fee
10 schedule, and have the industry pay for it,
11 and don't lose jobs, and are able to effect
12 this.

13 MR. SAWYER: Based on my
14 experience I would think it would take, at
15 least, two to three years to have a good
16 program in place, to start implementing it.

17 To get to know the industries,
18 here, to get the right people to work there,
19 and for them to know the industries and start
20 looking at the facilities, and I would say two
21 to three years.

22 MEMBER WRIGHT: And then you and I

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 discussed, earlier, and you say it is not true
2 in California, with California EPA, and
3 California OSHA, my fear is that this scheme
4 will not necessarily augment or compliment
5 OSHA and EPA, but replace them.

6 Or at least, maybe, OSHA and EPA
7 may view it as, hey, these guys have a Contra
8 Costa County scheme out here, they are
9 covered, they are looking over those
10 facilities, we will focus our efforts on other
11 facilities.

12 And my hope is that that won't
13 happen. Is there a way to sort of ensure that
14 the federal government regulators are still
15 involved and engaged, if the Contra Costa
16 County scheme is implemented in the Kanawha
17 Valley?

18 MR. SAWYER: Our programs, we
19 actually have two programs in the county's
20 industrial safety ordinance, which expands on
21 the federal risk management program, and the
22 California accident release prevention program

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 which is, basically, the same as a risk
2 management program.

3 But we are not delegated, in
4 Contra Costa County, to implement the federal
5 risk management program. So their
6 requirements, legislative requirements, and
7 stuff, and regulatory requirements, still
8 exist and they are still required to audit the
9 facilities, and make sure that they are
10 operating according to the federal law.

11 And, as I mentioned earlier, the
12 federal, the EPA's hearings, regional
13 headquarters, is just across the bay from us.

14 It is very easy for them to come over and
15 audit, and inspect our facilities.

16 Which they do, and a number of
17 times they have done that, and we work closely
18 with them when they do that.

19 MEMBER WRIGHT: And then a final
20 question for you is, have you realized, during
21 your 19 year tenure, any decrease in the
22 number of facilities and/or companies within

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 the Contra Costa County area, did anybody
2 leave because of this onerous scheme?

3 MR. SAWYER: I'm not aware of any
4 business leaving because this scheme was put
5 together, that the regulations and
6 requirements they have.

7 There have been facilities who
8 have left, because of business climate, or
9 business reasons. But there is, also, new
10 businesses that have come in.

11 So, overall, the facilities that
12 are required, under these regulations, are
13 about the same that they have been in the last
14 10 to 15 years.

15 MEMBER WRIGHT: Thank you. Just a
16 couple of questions for Dr. Gupta. This is,
17 probably, an unfair question, and I apologize
18 up front.

19 But you have seen the
20 recommendation, but you haven't had a chance
21 to really analyze it. Obviously, you are a
22 medical physician, and you are familiar with

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealgross.com

1 medical injuries, and how to approach those
2 kinds of cases.

3 And this is, now, something new
4 for you to adapt to, and handle. But, as was
5 explained, it is based on a fee schedule for
6 the industry to pay for its monitoring of
7 itself, if you will.

8 The unfair part of this question
9 is, do you think that you can develop a fee-
10 based schedule that would allow you to
11 implement a Contra Costa County model in the
12 Kanawha Valley?

13 DR. GUPTA: Well, I don't think it
14 is difficult to develop the schedule. The
15 real question is, are people going to play?

16 And that is where, you know, to
17 have a program in place that has been there
18 for multiple years, and there is new industry
19 coming in, leaving, going out, it evens out.

20 And people pretty much know what
21 is expected. I do believe it is challenging
22 to develop a program de novo in an industry,

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 in an area that has a history of having an
2 existing industry.

3 To put it, change is difficult for
4 anybody. One has to be able to convince that
5 the extra expense that will go, with this
6 program, will be worth the, will be worth one
7 life saved, one leak prevented, would be worth
8 it.

9 And I think this convincing begins
10 in two different directions. One, it is
11 toward the industry, but it is also towards
12 our legislators. That they do understand, as
13 well, that this is something that has a sense
14 of urgency, that needs to be done.

15 So I think it is all about if
16 people do get to understand, that you don't
17 want to put a dollar value to a life lost, or
18 otherwise, serious injury.

19 MEMBER WRIGHT: Thank you, that is
20 all I have, Mr. Chairman.

21 CHAIR MOURE-ERASO: Thank you, Mr.
22 Wright. Mr. Bresland?

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 MEMBER BRESLAND: Thank you, Mr.
2 Chairman.

3 I don't really have a question,
4 but let me just see if I can put what we have
5 discussed, this evening, in some context.

6 First of all, obviously, there is
7 concern here at the local level, and at the
8 community level, with the issue of safety in
9 the chemical plant. I speak as someone who
10 worked in chemical plants for many years.

11 The second point is that there is
12 certainly a lack of resources at the federal
13 and, probably, at the state level as well, to
14 oversee the chemical plant in any sort of
15 really serious way.

16 I mean, one of the examples I use,
17 and my statistics may not be completely
18 accurate, but there are 100 nuclear power
19 plants in the United States, approximately,
20 plus or minus one or two.

21 There are about 150 oil
22 refineries. The Nuclear Regulatory Commission

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 that oversees the nuclear power plants has,
2 approximately, and this is a number that was
3 quoted to me this week, about 2,800 experts,
4 in nuclear power, who can go into a nuclear
5 power plant and say yeah or nay.

6 OSHA, EPA, at the federal level,
7 between them, how many do you think, Ron? I
8 don't want to put you in the spot. It is not
9 2,800, it is in the 10, 20, 30, 40 range.

10 It is a very, it is a low number.
11 They have a lot of facilities to cover with a
12 limited number of people.

13 We, at the Chemical Safety Board,
14 in the investigation and discussions with the
15 people in Contra Costa County, saw this, saw
16 their program, and were impressed by it.

17 And saw it as a potential solution
18 to the disparity that we see. But now that we
19 turn it over to you it becomes a political
20 issue, it really is, it is between the state
21 government, the local government, the
22 industry, certainly the industry has a major

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 say in this, and the community members, as
2 well.

3 And we will walk away from here
4 and we will leave it to you to fight it out.
5 And, hopefully, in a very agreeable manner,
6 now that everybody in Washington is working
7 happily together.

8 But I think, you know, we are
9 hoping that we have shown you a direction that
10 works, and we have made that recommendation.
11 And, hopefully, you can take it from there.
12 Mr. Carper?

13 MR. CARPER: First of all, with
14 all due respect, I don't think we would try to
15 sell it as a scheme, we would give it the
16 safety ordinance name.

17 This was you all's proposal to us.
18 My job, as I recall Mr. Chairman, was to
19 approach Dr. Gupta and he was kind enough to
20 meet with you all. And he has a very
21 receptive attitude on this, as do I.

22 But, as a practical matter, I

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 believe it is an important thing to do. I
2 think it makes sense to do this. I was, and
3 continue to be, surprised that no one, to my
4 knowledge, monitors independently, the air
5 after there has been a chemical leak.

6 Not the state government, not the
7 Federal Government, it is all voluntary kind
8 of a catch as catch can. And I really didn't
9 want to get too much into what happened here.

10 But I have to say, when you see
11 something like this happen, and the monitors
12 weren't working, they thought they were
13 working, and no point in going back through
14 your report again.

15 It does cause a reasonable person
16 to think that, perhaps, there needs to be
17 additional oversight. But while your
18 recommendation is clear and, in my opinion, we
19 ought to do everything we can to try to
20 implement it, I really do think it is going to
21 take the support of the legislature.

22 Apparently California had it, as I

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 understand it. I read part of it. And I
2 think it is going to have to take support of
3 the industry which, apparently, you had in
4 California.

5 So, yes, I understand your
6 recommendation and I'm committed to try to
7 implement it as best I can. And I don't think
8 the problem will be coming up with a fee
9 schedule.

10 I think the problem will be
11 gaining a unified support between the three
12 tools, industry, the public, and government.
13 And I think it is going to be state
14 government, as well.

15 At least that is my impression,
16 Mr. Wright.

17 MEMBER WRIGHT: Could I have a
18 follow-up, Mr. Chairman?

19 CHAIR MOURE-ERASO: Yes.

20 MEMBER WRIGHT: With that said if
21 we didn't make this recommendation, and I say
22 scheme because this is just one method that

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 can be employed by you.

2 And I differ with my peers on how
3 prescriptive it is, because we are very
4 specific on what we want you to do, or they.

5 My preference is to say consider
6 these things and adopt something that fits
7 your requirements, so that you are not
8 constrained to that particular model, if you
9 will.

10 But if we didn't make that
11 recommendation do you think you would have
12 arrived at the same conclusion, that you need
13 to have that combination of industry,
14 government, and unions, and local workers, to
15 be able to effectively make the change?

16 MR. CARPER: We should have, a
17 long time ago.

18 MEMBER WRIGHT: Thank you, thank
19 you Mr. Chairman.

20 CHAIR MOURE-ERASO: Okay. I will
21 have a question for Mr. Payne.

22 I am interested if you could share

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 with us your experience in the development of
2 the industrial safety ordinance and,
3 especially how worker participation, minimal
4 worker participation was a part of it.

5 MR. PAYNE: When the County Board
6 of Supervisors directed the Hazardous
7 Materials Commission to draft the proposal, it
8 was given off to a Subcommittee of Hazardous
9 Materials Commission.

10 I happen to be on that
11 subcommittee, with several members from
12 industry, and members from the public,
13 specifically an environmental group.

14 And actually one of the things,
15 the Industrial Safety Ordinance was developed,
16 and the authority we used to implement it,
17 wasn't derived from state legislature, but
18 under the Police Powers Authority.

19 In fact, early on, somebody said
20 to the Health Director, that Police Powers
21 means guys with guns. And he said, if you want
22 me to give my inspectors guns, okay.

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 But the CALARP portion of it
2 derived from the state legislature, in that
3 they assigned the enforcement, or not only of
4 the California Accident Release Program, but
5 also the underground storage tanks, and a
6 number of other things, under a program called
7 the Certified Unified Program Agency.

8 So what it did was it took a
9 number of things that the State had been
10 doing, and gave local authorities the option
11 of stepping up and saying we will do those,
12 instead of the state doing it.

13 And that is what Contra Costa
14 County did, they stepped up and took over
15 those authorities. But the Industrial Safety
16 Ordinance, which expanded that, was done under
17 their own separate authority.

18 You know, we had many, many
19 meetings over the development of the
20 ordinance, like I said, I myself personally
21 was involved from the start of that.

22 I know we talked about it with our

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 members, a lot. All of the other stakeholders
2 went back and spoke with their groups, so that
3 there was a lot of buy-in from a lot of
4 people.

5 And it mainly stemmed from the
6 community outrage over what was happening,
7 particularly with a couple of groups.

8 And even the other members of
9 industry realized, wait a minute, if we don't
10 do something to bring our other members of
11 industry kind of in line with something that
12 is reasonable, we are either going to get
13 saddled with something we really don't want to
14 deal with, or we are going to have difficulty
15 operating altogether in this environment.

16 So we were involved in the process
17 from the very start, and have been very
18 supportive of it.

19 One of the things that took so
20 long after the ordinance was actually adopted,
21 you know, the facilities had to be given a
22 period of time to actually develop the plans,

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 and so forth, that were required.

2 Before they could do that county
3 staff had to develop the guidance document
4 that they worked from. So I know the
5 stakeholder groups worked with county staff
6 for, probably, a year and a half or so, just
7 developing that guidance document.

8 So that is one of the explanations
9 of why you kind of see the spike continue to
10 go up after it was adopted, and then it goes
11 down, because it didn't get fully implemented
12 until after that guidance document was
13 developed.

14 CHAIR MOURE-ERASO: Thank you, Mr.
15 Payne. Mr. Griffon?

16 MEMBER GRIFFON: Thank you. I had
17 a comment, and then a question.

18 The comment was sort of a follow-
19 up on Mr. Carper's comments, and Mr.
20 Bresland's statement regarding the necessity
21 of working with the state legislature in order
22 to implement the hazardous chemical release

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 prevention program.

2 I would just slightly disagree
3 with Mr. Bresland, that we are not going to
4 completely walk away, I don't think, from the
5 process.

6 That the CSB's role, now that we
7 have made, assuming we vote these
8 recommendations through, is to follow-up on
9 these recommendations, and to the extent we
10 can we will help work with the state
11 legislature, explain the model, explain what
12 is in our recommendation, and do all we can to
13 assure that there is adequate response to our
14 recommendation.

15 So that is sort of one big role of
16 the CSB, is to follow through on these
17 recommendations and make sure we effect
18 change. So I just wanted to say that.

19 And then a quick question to Mr.
20 Sawyer on the Contra Costa County program. I
21 think some of this has sort of been discussed
22 a bit.

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 But since the development of the
2 program I was wondering what metrics you --
3 people have talked about how things have gone
4 up and sort of come down over the years.

5 But since the beginning of your
6 program what metrics have you looked at to
7 measure the success of the program?

8 And, you know, what can you
9 report, I guess, after ten plus years of
10 having your program in place, on the safety of
11 the covered facilities?

12 MR. SAWYER: Well, one of the
13 metrics was shown in the graph, the
14 presentation earlier, in what we call major
15 chemical accident releases, which is defined,
16 under the Ordinance, as basically releases
17 that meet --

18 One of the things that we also
19 have, in the county, is a warning system. And
20 it actually, at a refinery, or a chemical
21 facility, there are six facilities in the
22 county that can push a button and sound sirens

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 to warn the community that there is an
2 accident release, and it also notifies the
3 local responders, and gets information to new
4 media within seconds.

5 And it activates telephone ring-
6 down systems, and a number of other tools. In
7 the process of this we have also defined
8 different levels of activation.

9 We have what we call the Community
10 Warning System, level 3 and level 2 are the
11 more serious incidents, where it starts to
12 impact the community.

13 If they meet those criteria then
14 they are what we call major chemical accident
15 release. Also, if there is a worker injury,
16 where they had to spend over 24 hours, I think
17 3 workers 24 hours in a hospital, after an
18 incident, that also meets a major chemical
19 accident release.

20 Or if there is a fatality, that
21 meets it. Or if there is 5,000 pounds of
22 flammable material, material -- gases

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 containing flammable materials, that meets the
2 definition.

3 So that is the definition of major
4 chemical accident releases. And under that we
5 have also put different levels of what that
6 means. Severity 1, severity 2, and severity
7 3.

8 Severity 3 is where there is,
9 actually, a fatality and/or there is a major
10 impact to the community, there is a health
11 impact to the community, whether to seek
12 medical attention, or something like this.

13 So we have had a number of
14 accidents. Those are the metrics that we have
15 established. And the graph showed that it
16 went up. But if you look at the bottom line
17 of the severity level 3, there was actually,
18 from the regulated community, there has not
19 been that type of accident since 1989.

20 There has been a number of
21 severity level 2s and 1s. And they actually
22 went up. And as Jim said, there was some time

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 to implement the program, and get it in place.

2 And there is, also, better
3 reporting of that time. So that is one of the
4 reasons that you can account for the numbers
5 to go up.

6 But you can see all of them going
7 down at the end of it, and that is some of the
8 metrics.

9 But other metrics we have looked
10 at, we worked with the Center for Chemical
11 Process Safety and they have performance
12 indicators out, that we have asked the
13 facilities to follow, within Contra Costa
14 County.

15 And at least it is some kind of
16 indication of what they are doing. And we
17 have also developed our own metrics that we
18 use internally, looking at audits, and audit
19 results, and our engineers look at the results
20 after an audit.

21 And it gives a score, basically,
22 on the different elements that they audit, and

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealgross.com

1 see how well that facility is doing and keep
2 that over a period of time, also.

3 MEMBER GRIFFON: Thank you, thank
4 you.

5 CHAIR MOURE-ERASO: Thank you.
6 Now we move to public comments. The first
7 person of the people that have signed the list
8 here, the first person that I'm calling is Mr.
9 Steve Hedrick.

10 Mr. Steve Hedrick is the Vice
11 President of the Bayer CropScience
12 Corporation. He works here, at Institute,
13 West Virginia. I appreciate, very much, Mr.
14 Hedrick coming to address us, and please give
15 us your statement.

16 MR. HEDRICK: Good evening, Mr.
17 Chairman, Members of the Board.

18 I'm Steve Hedrick, Vice President
19 and head of the Bayer CropScience Institute
20 Industrial Park. I want to thank you for the
21 opportunity to speak to you this evening, not
22 only on behalf of Bayer CropScience, but also

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 as a member of the Kanawha Valley community.

2 Nearly two and a half years ago we
3 suffered a tragic incident at Institute, which
4 claimed the lives of two of our colleagues.

5 Although some time has passed we
6 recognize, fully, that nothing can ease the
7 pain experienced by the Withrow and Oxley
8 families, over their loss. And our thoughts
9 and prayers continue to go out with them.

10 As a manufacturer we have an
11 obligation to ensure our operations are
12 conducted under the highest standards of
13 safety.

14 On that night in August we did not
15 live up to those obligations, or to the
16 expectations of our community.

17 We appreciate the work that the
18 Chemical Safety Board does to address
19 industrial incidents. Bayer CropScience has
20 cooperated, fully, with the Board, and is
21 committed to operating our facility with the
22 safety of our employees, our neighbors, and

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 our community, as our highest priority.

2 Since this incident we have taken
3 many steps to improve safety at the Institute
4 Industrial Park.

5 Among these we have established
6 new communication processes with Metro 911.
7 We have created additional unit managers, and
8 shift supervisory positions.

9 We have hired an emergency
10 services leader to enhance coordination within
11 our community. We have provided monitoring,
12 and modeling equipment, to our area emergency
13 responders.

14 We have intensified emergency
15 drills, and exercises, to enhance our overall
16 preparedness. We have increased outreach and
17 transparency with the stakeholders within our
18 community.

19 And, clearly, we have implemented
20 significant steps to reduce the storage and
21 transfer of MIC within our plant.

22 Today we are seeing the final

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 recommendations from the Chemical Safety
2 Board. We will carefully review these, and we
3 are committed to continue to cooperate with
4 the Board, regarding the next steps.

5 Last week Bayer CropScience
6 announced the eventual closure of certain
7 operations within our industrial park.

8 This decision was based on
9 strategic and economic factors, and it is
10 fully in line with the company's long-term
11 focus to deliver innovative solutions to
12 modern agriculture, and replace older products
13 within our portfolio.

14 And although our footprint at this
15 site will be reduced, we are committed to
16 finding new business opportunities, and
17 tenants, at the Institute Industrial Park, and
18 we hope to build on the partnerships which we
19 have established, within this community, to
20 achieve that goal.

21 Finally, I would like to say how
22 proud I am of the employees of our site.

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 Since my return to West Virginia, about a year
2 ago, I have found their response, to the
3 tragic incident in 2008, to be both steadfast
4 and professional.

5 And although we look back with
6 sadness, on that event, I'm confident we can
7 look forward with a commitment to safety, and
8 success, in our future. Thank you.

9 CHAIR MOURE-ERASO: Thank you very
10 much, Mr. Hedrick. The next person that I
11 have here on the list is Mr. Barry Kemerer. I
12 would like to ask Mr. Kemerer to step forward,
13 identify himself, and also remind him that we
14 have a limit of three minutes for a comment,
15 please.

16 MR. KEMERER: Thank you, Mr.
17 Chairman. My name is Barry Kemerer, I own a
18 business in Cross Lanes Precision Pump and
19 Valve.

20 Although this audience, any time
21 you get up in front of an audience makes me a
22 little bit nervous, it pales in comparison to

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 what I normally do at our church, and that is
2 stand up in front of the congregation, as
3 stewardship chairman, and ask for people to
4 pledge money for the next year.

5 Joe, and Steve, I too have lost
6 employees, not through an industrial accident,
7 but through catastrophic highway accidents.
8 Employers feel pain, too.

9 Not as severe as, perhaps, the
10 family member, or a friend, but as an employer
11 you always feel somewhat responsible when
12 there is a loss of life.

13 In 1956 my father, while working
14 at Union Carbide started the company in the
15 basement of our home, only two miles from this
16 plant. He started repairing pumps and safety
17 valves from the plants that were, normally,
18 scrapped.

19 Our company has grown over the
20 last 55 years, choosing to stay in the area
21 and, currently, have a 25,000 square foot
22 facility, located just two and a half miles

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 from here.

2 We employ 42 and our payroll
3 generates two and a half million dollars per
4 year. Our customers are our lifeblood. Their
5 success is our success, their demise is ours.

6 I am here to voice my support for
7 an extremely member of our community, Bayer
8 CropScience. Our every day lives are touched,
9 in a positive way, by Bayer and other plants
10 in West Virginia.

11 Our company, in recent months,
12 along with Bayer and many other customers,
13 have accelerated the benefits of modern
14 technology, and the state of the art computer
15 programs that by tracking information,
16 associated with mechanical equipment repairs,
17 including frequencies, predictability of
18 servicing requirements, and parts replacement.

19 This information is compliant with OSHA, EPA,
20 and other regulatory agencies.

21 My point is that we have seen
22 major improvements, with our customers'

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 approach to preventive maintenance, and record
2 keeping associated with safely operating their
3 facilities.

4 Am I here tonight to support Bayer
5 because of my business and employees?
6 Absolutely. There is another reason.

7 I wholeheartedly believe a
8 chemical plant, and other industrial
9 facilities can operate safely and efficiently,
10 without being overly regulated.

11 My wife and I live two and a half
12 miles from this plant. I go to work, every
13 day, two miles from this plant. My mother
14 lives three miles from the plant, in Dunbar.
15 And some of my employees even live closer.

16 My grandson attends this
17 university. Hopefully he will be the fourth
18 generation in our family business. I have a
19 right, for my employees and my family members,
20 that they should live in a safe environment.

21 I believe this is attainable. I
22 see Bayer, and many of our other customers,

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 looking through a continuous improvement
2 process to accomplish this.

3 Do we all have a right to expect
4 an environmentally safe community?
5 Absolutely. I believe we can, by working in a
6 cooperative manner, and communicating,
7 communicating, and communicating.

8 Let's not draw battle lines, but
9 let's sit down together as partners for
10 success going forward.

11 In closing I would like to add
12 that operating a business is very challenging
13 today. I believe that the people in this
14 room, for the most part, want our valuable
15 community partner, Bayer, to stay here, and to
16 operate a safe and profitable facility.

17 Kent, one thing I have learned
18 from you and others at the county level, this
19 is from past experiences, is that getting all
20 sides together, success can be achieved.

21 I'm sure our community wants to
22 see a win-win outcome. For all those folks

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 here from Bayer, I know you care. Thank you
2 for being a valuable part of our community, we
3 appreciate you.

4 There is a lot of smart people in
5 this room. Many will be leaving, but there
6 are many smart and dedicated people still in
7 West Virginia. We will solve these
8 challenges. Thank you.

9 CHAIR MOURE-ERASO: Thank you, Mr.
10 Kemerer. The next person on my list is Mr.
11 Aaron Jones. I would like to, again, point
12 out that we have a lot of people on the list
13 here, and if you go over your three minutes,
14 what you are doing is taking time from people
15 after you. So please be mindful of that.

16 MR. JONES: Thank you, Mr.
17 Chairman. I hadn't intended to talk tonight,
18 until I saw some of your recommendations. I
19 would like to talk about a couple of them.

20 But, first off, I should tell you
21 who I am. I am the Board President of
22 Jefferson Volunteer Fire Department. I was

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 the Fire Chief for 17 years, during the time
2 of Bhopal, and up through the mid-'90s.

3 If you looked at your overview of
4 the plant, the Coal river runs south of the
5 plant, and on the south side of the river
6 everything you saw was the Jefferson Volunteer
7 Fire Department District.

8 So we are very close to the plant.

9 I don't think there is, actually, a fence on
10 the river side. But anyhow, anything that
11 comes off that plant is going to cross that
12 river, and get into Jefferson very quickly.

13 My home is about 1,500 feet from
14 the plant bank of the river. But your
15 recommendation number 3, which says that the
16 fire brigade should use a national incident
17 management system, and also your
18 recommendation number 9, says that the fire
19 department should be monitored to make sure
20 they also use it.

21 I can tell you, right now, that
22 the volunteer fire departments that are around

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 this plant, and we call them stations 17
2 through 24, 19 is the one I'm from, and
3 Institute is station 24.

4 We practice that incident
5 management system daily. We use it in our
6 radio communications, we use it to train and
7 practice with.

8 But now, as far as the plant, the
9 recommendation number 3 that they use, of the
10 national incident management system, I've been
11 trying for years to get them to use a common
12 radio system with the volunteer fire
13 department, all the way back to 1984, when I
14 was kind of pushed into the forefront with my
15 fellow fire chief.

16 I can't remember his full name,
17 his name was Erick. But we were really pushed
18 into the grinder after Bhopal, because we were
19 both right beside the plant that had MIC,
20 which killed all those people in Bhopal.

21 But right now, if there were an
22 incident, at this very moment, my volunteer

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 fire department would respond if they were
2 dispatched, they probably would be, especially
3 as bad as it was last time.

4 The Institute fire department, the
5 Tyler Mountain, but once they responded there
6 would be no communication with the plant. The
7 plant has their own internal radio system that
8 they use.

9 And it is not compatible with the
10 county systems that we have, we have two
11 systems. But the one that is currently being
12 used, on the western end of the county, is not
13 compatible.

14 Now, the plant did give the county
15 fire coordinator one of their plants. But he
16 is on vacation down at the Caribbean right
17 now, and won't be back until, probably,
18 Monday.

19 But this recommendation, if the
20 plant were to follow it, and actually
21 implement it, they would change over to a
22 radio system that would be compatible with

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 their fire brigade, and the volunteer fire
2 departments that would be respond.

3 Now, as how it is operating right
4 now, they are going to call Metro, through a
5 hot line. Metro is going to relay the
6 information to the fire department, to tell
7 them what is going on.

8 Well, if the same thing were to
9 work between the volunteer fire departments
10 and we would respond, let's say, on a
11 structure fire, which is really --

12 CHAIR MOURE-ERASO: Mr. Jones, you
13 have 30 seconds.

14 MR. JONES: 30 seconds. This was
15 a structure fire, and if we did the same thing
16 when one volunteer fire department responded
17 on a structure fire in our area, and brought
18 another fire department in, but had to
19 communicate through Metro to find out what was
20 going on, it wouldn't work.

21 So if they do actually implement
22 the national incident management system, it

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 would be a great thing in this valley. Thank
2 you.

3 CHAIR MOURE-ERASO: Thank you very
4 much, Mr. Jones. The next person on the list
5 is Mr. Mike Harmon. Mr. Mike Harmon, calling
6 once, calling twice.

7 So let's go down on the list to
8 Mr. Daniel Chiotos. Yes.

9 MR. CHIOTOS: No place to put my
10 papers. My name is Daniel Chiotos, don't
11 worry, it is a weird last name.

12 I moved to Charleston about three
13 years ago, a little bit more than three years
14 ago. I moved from Jefferson County, West
15 Virginia, where there is farming, there is a
16 little bit of industry, but there is mostly
17 farming and housing development.

18 There is not a chemical industry
19 up there. There is old apple orchards, which
20 caused some sickness, but there is not a
21 chemical industry. There is not a chemical
22 industry that is causing cancer.

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 There is not a chemical industry
2 that is making people sick, there is not a
3 chemical industry that is operating because
4 companies do operate to make their investors
5 money, that is operating to make its investors
6 money.

7 Companies are not making
8 decisions, voluntarily, unless they are forced
9 to, as Bayer was with the MIC decision.

10 So what I came up here to say, and
11 encourage, is for the people. I don't whether
12 you are Republican, a Democrat, a Libertarian,
13 Mountain Party, or West Virginia. It is for
14 the people, for everybody in this room to
15 watch out for your health, watch out for your
16 community, and to organize.

17 To get involved, whether it is the
18 People Concerned about MIC, or a group that
19 you form, to get involved, and to hold
20 companies accountable.

21 I have seen the DEP -- sorry Pam,
22 but I have seen the DEP myth things before,

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 myth incidents, before, that have made people
2 sick, because there was not the community
3 groups that needed to be present to hold
4 people accountable.

5 Whether it is an organized union,
6 a church, whatever. The community groups are
7 necessary to hold people accountable, and that
8 is why I came up here today.

9 To encourage, and encourage you to
10 get in touch with the People Concerned About
11 MIC to get involved, and hold people
12 accountable.

13 If what comes out of today is a
14 set of recommendations that are all well and
15 good, and I love what I'm seeing from the
16 Contra Costa County, what comes out of today
17 is just a set of recommendations, and we leave
18 it to Bayer, which is looking out for profit,
19 and to make investors money, to implement,
20 they are going to fall by the wayside.

21 We have to get involved, we have
22 to be involved, we have to build the community

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 groups. Whether it is churches, unions,
2 whatever, we have to build the community
3 groups, and we have to hold them accountable.

4 So that is why I came up here
5 today, to encourage you to be involved, and
6 hold them accountable.

7 CHAIR MOURE-ERASO: Thank you very
8 much. I would like to ask you, if you could
9 please spell your name for the recorder,
10 please?

11 MR. CHIOTOS: My handwriting is as
12 bad as my name. It is C-H-I-O-T-O-S.

13 CHAIR MOURE-ERASO: Thank you very
14 much. The next person in my list is Cheney
15 Estrada, and following Tely Rivers. So if
16 both of them could just start coming up to the
17 microphone, we can probably expedite things.

18 Cheney Estrudre? No. Tely
19 Rivers? No. Tican Rivers? Vivian Stockman?

20 Could you please spell your name for the
21 court recorder, and also tell us who you are,
22 who you represent, and remember the three

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 minutes, please.

2 MS. STOCKMAN: My name is Vivian
3 Stockman, that is V-I-V-I-A-N, S-T-O-C-K-M-A-
4 N. I work for the Ohio Valley Environmental
5 Coalition.

6 I'm very concerned that we will
7 probably never know what was released from the
8 explosion and fire that night. And I wonder
9 what future health effects we will see.

10 We need to know that, if there
11 ever is another future incident. We need
12 monitors working, working monitors, that are
13 accessible by second and third parties,
14 monitors that can detect a wide variety of
15 toxic emissions.

16 While I understand that the CSB
17 cannot issue citations, I wonder if you can
18 make recommendations to agencies that can.
19 You have catalogued a host of failures by
20 Bayer, tonight; operating procedure failures,
21 failures of safety equipment.

22 And I wonder if you can recommend

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 some sort of criminal investigation. I think
2 we will amp up the safety if the company is
3 held accountable with such serious matters.

4 And I'm curious how often your
5 recommendations are implemented, and followed-
6 through on. And if you have some sort of
7 procedure, or guidance, for communities to see
8 that your recommendations are followed
9 through.

10 Thank you.

11 CHAIR MOURE-ERASO: Thank you very
12 much, Ms. Stockman. The next person I have,
13 here on the list, is Mr. Daniel -- Mr.
14 Christiansen?

15 Please spell your name and, also,
16 tell us who you represent.

17 MR. CHRISTIANSEN: My name is John
18 Christiansen, spelled C-H-R-I-S-T-I-A-N-S-E-N.

19 I work as an advocate for the environment for
20 the West Virginia Environmental Council.

21 And I was just outside retrieving
22 some articles for a friend of mine, and I

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 noticed some unexplained odors present, right
2 now, as the snow falls.

3 I want to ask a few questions
4 here. How can the state and federal
5 regulators allow the operation of a plant like
6 this, so close to a land grant university, and
7 surrounding neighborhoods?

8 From what I understand this
9 university was here well before any plant was
10 built, before Union Carbide was built.

11 The second question, with all the
12 problems surrounding the unusual procedure,
13 which led to the catastrophic event, why was
14 the operation allowed to proceed?

15 Who gave the order to proceed with
16 all the problems present? New control system,
17 process variables out of date, not a routine
18 procedure.

19 My third question, the pre start-
20 up review showed gross negligence that
21 contributed, tremendously, to the subsequent
22 tragedy. Who was in charge? Who was in

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 charge? Does he or she still hold an
2 employment position with the company?

3 I mean, you get all these people
4 getting laid off, I hope it is the guy that was
5 in charge. Why haven't they been charged with
6 criminal negligence homicide, and attempted
7 murder of the whole city of Charleston?

8 That is attempted murder.
9 Finally, after the explosion, and the tragedy
10 of errors showed that the employees were not
11 properly trained to handle an emergency of
12 this magnitude, how could regulators allow a
13 company, like Bayer, to even operate, to even
14 hold a permit?

15 I thank you very much.

16 CHAIR MOURE-ERASO: Thank you, Mr.
17 Christiansen. And the last person that we
18 have is Mr. Steve Irving.

19 MR. IRVING: Thank you for
20 allowing me to speak today. I tried to speak
21 in '08, but some of the things, I didn't know
22 how to outline things properly.

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 But I started out as a -- I'm a
2 former employee there, as a lab technician. I
3 was hired shortly before the -- well,
4 actually, 9-17-84, then the December 3rd, '84,
5 Bhopal explosion happened.

6 And then shortly thereafter I
7 recall an oxide leak. And one of the lab
8 technicians had deliberately moved the water
9 peak on the gas chromatograph.

10 And when I asked why he said he
11 wanted to keep everybody on their toes.
12 Afterwards there was another explosion, in
13 August 18th. I had just come off a 28 hour
14 shift.

15 And we were in a safety meeting.
16 During that process of investigation I
17 testified on behalf of a coop student, in a
18 race discrimination case.

19 And during that investigation one
20 of the lab technicians was caught sleeping in
21 the women's bathroom, during the night shift.

22 Two other lab technicians approached me, and

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 wanted to show me where he was caught
2 sleeping, and I saw a colored sign, on one of
3 the sinks, in the women's bathroom, for
4 colored women to use.

5 I don't know what else to say, I
6 have been penalized for reporting all of this,
7 and I have remained unemployed, in the
8 chemical industry, after working 15 years.
9 Thank you, that is all I have to say.

10 CHAIR MOURE-ERASO: Thank you very
11 much, Mr. Irving. Anybody else, in the public
12 here, that would like to speak? Go ahead,
13 please proceed to the podium, please give us
14 your name, and who you represent, and remember
15 you have three minutes.

16 MR. HILL: My name is Alfred Hill,
17 former employee of Bayer CropScience, 31
18 years, retired. Barry and Bill were my
19 friends.

20 My question is this, if I
21 understood correctly, next month the unit is
22 going to startup again. My specialty, or my

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 passion, I should say, I was an instrument
2 tech at the plant, at the FMC Larvin/Methomyl
3 unit.

4 If they are allowed to startup are
5 there any safeguards that the monitoring
6 equipment will be working? I understand that
7 there will be downsizing, layoffs, who is
8 going to monitor to make sure that everything
9 is working correctly? Thank you.

10 CHAIR MOURE-ERASO: Thank you very
11 much, I appreciate it. I thank everybody for
12 your comments.

13 And now we are going to proceed to
14 the formal part of this session, in which we
15 vote, the Chemical Safety Board members vote
16 on the report, and the recommendations.

17 So I would like to pass it to the
18 General Counsel, Mr. Warner.

19 MR. WARNER: Is there a motion?

20 MEMBER GRIFFON: Yes, I will make
21 a motion to adopt the report, and the
22 recommendations, if I can read that motion,

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 Mr. Chairman?

2 CHAIR MOURE-ERASO: Yes, please.

3 MEMBER GRIFFON: The Motion to
4 approve the CSB investigative report and
5 recommendations, report number 2008-08-I-WV,
6 January 2011, regarding the Agency's
7 investigation into the runaway chemical
8 reaction, explosion and fire that occurred in
9 the Methomyl Unit at the Bayer CropScience
10 facility in Institute, West Virginia, on
11 August 28th, 2008.

12 CHAIR MOURE-ERASO: Is there a
13 second?

14 MEMBER BRESLAND: Yes, I second
15 the motion.

16 CHAIR MOURE-ERASO: So there is a
17 motion on the floor that has been second. Is
18 there any discussion from the Members of the
19 Board?

20 (No response.)

21 CHAIR MOURE-ERASO: Having heard
22 nothing, we proceed with a vote. So Mr.

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 Bresland?

2 MEMBER BRESLAND: I vote yes.

3 CHAIR MOURE-ERASO: Okay. Mr.

4 Wright?

5 MEMBER WRIGHT: If I may, Mr.
6 Chairman, just a quick comment before I cast
7 my vote.

8 I do question the validity of some
9 of the recommendations to our sister agencies
10 and, also, wonder about the correctness of the
11 prescriptiveness of the recommendation to the
12 Kanawha Valley to adopt the Contra Costa
13 County scheme, if you will.

14 As has been pointed out, this
15 evening, we are a very small agency, we have
16 had a lot of competing requirements, and very
17 limited resources.

18 And with that, because of the
19 extensive benefit to be derived from this
20 case, I vote yes.

21 CHAIR MOURE-ERASO: Thank you, Mr.

22 Wright. Mr. Griffon?

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com

1 MEMBER GRIFFON: I vote yes, Mr.
2 Chairman.

3 CHAIR MOURE-ERASO: I understand
4 that Mr. William Wark, that is another member
5 that is absent today, has given a authority
6 proxy to Mr. Wright for vote. So how do you
7 vote?

8 MEMBER GRIFFON: Yes, Mr.
9 Chairman, Mr. Wark votes yes.

10 CHAIR MOURE-ERASO: Thank you.
11 And my vote is also yes. So I believe there
12 is unanimous approval of the report and the
13 recommendations. Thank you very much.

14 I would like to thank each of the
15 Board members for their participation. All of
16 us share a strong interest in preventing these
17 tragic explosions from occurring.

18 Our hope is to make sure that
19 workers, the community, and emergency respond
20 personnel are not forced to experience an
21 incident similar to this one.

22 In the next few months the

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 Chemical Safety Board will be working with
2 recommendation recipients, that we have
3 identified here, to create safer working
4 environments condition here in this community.

5 I would also like to thank
6 Senators Rockefeller and Manchin, and
7 Congresswoman Capito, that have supported us
8 in our work.

9 And I believe that with that --
10 also I forgot to mention, I would like to
11 again recognize the work of the staff of CBS,
12 in the organization of this meeting, the
13 communications department, especially, and
14 also the investigation department for their
15 good work.

16 In addition to that I would like
17 also to thank the West Virginia State
18 University for having hosted us in this
19 proceedings.

20 So, with that, this meeting is
21 adjourned.

22 (Whereupon, at 9:24 p.m., the

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

1 above-entitled matter was concluded.)

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1323 RHODE ISLAND AVE., N.W.

WASHINGTON, D.C. 20005-3701

(202) 234-4433

www.nealrgross.com