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PUBLIC BUSINESS MEETING

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WEDNESDAY, MAY 6, 2015

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WASHINGTON, DC

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U.S. CHEMICAL SAFETY BOARD MEMBERS PRESENT:

MARK GRIFFON, Member, U.S. Chemical Safety Board MANNY EHRLICH, JR., Member, U.S. Chemical Safety Board RICK ENGLER, Member, U.S. Chemical Safety Board

STAFF PRESENT:

RICHARD C. LOEB, General Counsel

This transcript produced from audio provided by the U.S. Chemical Safety Board.

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1	P-R-O-C-E-E-D-I-N-G-S
2	(Time not provided)
3	MEMBER GRIFFON: Good morning,
4	everybody. My name is Mark Griffon and I'm a
5	board member presiding over this public meeting.
6	I'd like to also introduce my colleagues on the
7	Board. Member Rick Engler is to my right.
8	MR. ENGLER: Good morning.
9	MEMBER GRIFFON: Member Manny Ehrlich
10	to my left.
11	MEMBER EHRLICH: Morning.
12	MEMBER GRIFFON: We three constitute
13	the Board. Having established a quorum of the
14	three board members, this public business meeting
15	will now (inaudible).
16	Mr. Richard Loeb, the Board's General
17	Counsel will serve as the parliamentarian for
18	this meeting. And Richard Loeb's right here.
19	Okay. Before we get started I just
20	want to take care of a few of the housekeeping
21	items. First, if we have an emergency, we're
22	going to exit through the door where you came in,

down the stairs. And our point of gathering is 1 2 actually sort of behind me on 22nd and Pennsylvania. So out the front door and to 22nd 3 and Pennsylvania. We'd gather on the corner. 4 Ι don't think that will happen, but just in case. 5 A couple other important points. 6 The 7 restrooms [are] also just out these doors and I think to either side on the hallway. And we will 8 9 let you back in. I think someone's out there to 10 make sure you can get back in. 11 Finally, there's a sign-up sheet out (inaudible) maybe a lot of you saw it, for 12 13 attendance and also for public comment. So if you want to make a public comment today, if you 14 15 could please sign up. That way we'll have an 16 idea of how many commenters we have at the end of the meeting. 17 18 Also, for those online, or for those 19 on the phone lines, it's a listen-only phone

19 on the phone lines, it's a listen-only phone 20 line, so if you have public comments to make, 21 we'd ask that you send them in via email to 22 comments@csb.gov and we will make them part of

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the final transcript. So we'll incorporate those into the record.

So now I'd just like to start 3 Okay. the business part of the meeting. And I think in 4 the hallway there was an agenda provided, and 5 I'll just quickly go through the items on the 6 7 agenda. We're going to have opening statements by myself and Members Ehrlich and Engler. 8 We 9 We have have proposed amendments to 40 CFR 1600. 10 proposed CSB public business meetings scheduled for 2015 to 2016. We have a notation item 2015-11 07 related to the Board governance that we're 12 13 going to take on the table today for consideration. We have status reports on the 14 15 development of an overall investigation plan and 16 a process for updating the CSB's investigative protocol. And last, consideration of a CSB 17 18 Action Plan. And then, finally, public comment 19 and a short closing remark that I'll make. 20 So with that, I just want to make a short opening remark. As many may know, my two 21 22 colleagues on the Board recently voted to

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delegate interim administrative and executive
 authorities to me in the absence of a
 chairperson. I am honored that my two colleagues
 delegated these authorities to me and pledge to
 work with them to set the stage for the next
 chairperson and board.

7 I believe this is a very important
8 meeting and hope that it sets the stage for
9 greater openness and transparency of the CSB.

10 There are two primary items on the 11 agenda today: One involves the governance of the 12 Agency and the second involves some proposed 13 amendments to our operating regulations, 40 CFR One primary purpose of this meeting is to 14 1600. 15 reset the board orders on governance --- so those 16 in place prior to the motion that was passed in the January 28th meeting held in Richmond, 17 18 California. The events of this meeting are 19 pretty well documented and I don't need to repeat 20 them all here, however, I do want to stress that the result of that meeting was a new board order 21 22 on governance which eliminated 18 board orders

and consolidated the power in the chairperson. 1 2 The motion that I will propose today intends simply to reinstate the governance 3 It does not propose any changes to those orders. 4 It should be noted that many of the 5 orders. orders related to governance have stood the test 6 7 of time, many being in place over a decade. I strongly believe that while the 8 9 chairperson is the chief executive of the board and shall exercise the executive and 10 administrative authorities or functions of the 11 Board, this must be done with the oversight of 12 13 the Board as a whole. These checks and balances are the essential elements of the governance of 14 15 the Agency. The call for these checks and 16 balances was stressed in a letter from Senator Frank Lautenberg in 1999 when he said that the 17 18 chairperson must perform the executive functions, 19 quote, "under the direction and approval of the 20 Board as a whole." The other primary item involves 21

proposed amendments to our operating regulation,

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40 CFR 1600. The two amendments are 1 2 straightforward. One is to assure when a board member votes to calendar an item to discuss that 3 item in a public meeting, that the item must be 4 brought to a public meeting for discussion. 5 Sounds fundamental, but I think we have to 6 7 clarify it. Secondly, it is to require at a minimum that the Board have quarterly business 8 9 meetings, like this meeting that we're in today. Both elements are intended to improve 10 11 openness and transparency of the work of the Although these types of changes to our 12 Board. 13 regulations don't require a public comment period, if the motion passes, the proposed rule 14 15 would be available in the Federal Register for a 16 30-day public comment period. In conclusion, I want to stress that 17 18 process does affect product, and I believe that 19 if we stabilize our governance and management

procedures, it will be a very positive effect on
the efficiency and effectiveness of the Agency.
And I look forward to working in my last few

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months here at the Agency with my colleagues on 1 2 the Board to do just that. Thank you very much for attending this meeting. And with that, I'll 3 turn it over to -- I can't read that name, but --4 I wasn't going to do that, but let me turn it 5 over to you for opening remarks and then I'll --6 7 we can deal with that, yes. MEMBER EHRLICH: Good morning. I have 8 9 met a number of you before and I'm glad you're 10 able to attend this meeting today. I'm going to 11 tell you a little bit about me, some of which 12 you've probably heard before, some of which may 13 be new. First of all, I've been in the 14 15 chemical industry for 50 years, which is quite a 16 feat for a guy that's 44. 17 (Laughter) 18 MEMBER EHRLICH: So I told NACD last 19 week when I met with them that [when] I started 20 this job -- I was 6'2" and before my five

22 see what you got left. Okay?

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Anyhow, most of my experience, all of 1 2 my experience for the most part, is in the industrial sector. In the chemical world I work 3 for companies like International Specialty 4 Products, BASF. I ran the Emergency Response 5 Training Center in Colorado. I worked for a 6 7 company in Pittsburgh by the name of Pitt Penn Corporation. My areas of expertise; and I'm 8 9 always careful about using that word "expert," include manufacturing safety and health, 10 11 emergency response, human resources. I spent a number of years in human resources. 12 And I spent 13 a lot of time negotiating labor contracts for International Specialty Products. 14 15 I have some goals here at the Agency. 16 As you know, we're tenured on a five-year basis, which in reality is not a terribly long time to 17 18 get things accomplished. But first and foremost my goal is to foster the mission and move the 19 20 mission of the Agency forward and support our staff. 21 We have a wonderful staff here. 22 We

have wonderful people. They do a hell of a job. 1 2 I'm sure you've read the reports and seen the videos, and I don't know how you can not think 3 that it's just absolutely incredible. I told one 4 of the groups I talked to recently that I kind of 5 refer to them as "kids." They're all in their 6 7 20s and 30s and I think I can take the right to do that since I'll be 73 in a couple months. 8 But 9 they're a wonderful group of people. Very 10 talented, very knowledgeable. 11 And for those of you who are here from our staff, why don't you at least raise your 12 13 hands and identify yourself, if you would, 14 please? 15 I don't hear anything. 16 MS. COHEN: Hillary Cohen, Communications. 17 18 MS. WENZEL: I'm Kara Wenzel, 19 Assistant General Counsel. 20 Bea Robinson, the MS. ROBINSON: Financial Director. 21 22 MS. TYLER: Lucy Tyler (phonetic),

Investigator MS. ANENBERG: Susan Anenberg, Deputy Managing Director for Recommendations. MR. HOROWITZ: Daniel Horowitz (phonetic), Managing Director. MS. BOUZIANE: Michele Bouziane, Assistant General Counsel. MS. TINNEY: Veronica Tinney, Recommendations. MR. KASZNIAK: Mark Kaszniak, Recommendations. MEMBER EHRLICH: Great. Some people to get to know. They do a great job. My support of staff comes in areas obviously where I have some background and some expertise. Emergency response happens to be one of them. It's a very important issue to me. And I've spent probably 20 of the 25 last years dealing with emergency response issues, not totally unrelated to what the Board does. I have a lot of experience in organizational development and human resources,

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and I'm glad to see you're here from the ACC, because I've been working with them for 25 years, right?

I have an objective to try to bring 4 more business emphasis to the Agency. 5 I think [of] the board [of] directors; and I don't know 6 7 that we have consensus on this, so I'll just throw it out as my thought, I mean, we need job 8 9 descriptions. We need goals and objectives. We need to be held accountable. Okay? And we need 10 11 to be here to support our staff as opposed to 12 having our staff support us. They're stuck with 13 us, as I told the people in the meeting yesterday. We get here. We're here for five 14 15 They have no say on who comes through the vears. 16 door, or for that matter, pretty much who leaves, but I think we need to realize that the staff is 17 18 what gets the work done here. Okay? 19 So, public outreach is very important

to me. I'm going to continue to do that. And again, I thank you all for coming and hope that this meeting is profitable for you as well as for

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1 us. 2 What I suggested to Mark was --I figured it would be 3 MEMBER GRIFFON: difficult to introduce everybody because we got a 4 lot of people on the phone lines, so I don't want 5 to do that. 6 7 MEMBER EHRLICH: Okay. All right. MEMBER GRIFFON: All right. Thanks, 8 9 Mr. Ehrlich. Mr. Engler? 10 MR. ENGLER: Thank you, and thank you 11 all for coming today to this important meeting. We really appreciate the engagement and 12 13 involvement of you individually, but also of the key constituencies of the Board including 14 15 industry, labor, community, environment, 16 technical and professional associations, universities and others. I don't think that we 17 18 can operate effectively without your engagement. 19 And I mean that as a general approach to board 20 governance moving forward. A small agency like ours with less than roughly 40 people simply 21 22 can't operate unless it has an effective

participation and engagement by all of our key constituencies, so that your role is quite vital in what we do, whether it's the current composition of the Board or the future 4 composition of the Board.

I have devoted much of my adult life 6 7 to principles involving the right to know about chemicals in the work place and in the community, 8 9 to assure that people have information about what 10 they may be exposed to and what steps they can take to protect themselves, and also to ensuring 11 that there is participation by all parties at the 12 13 table, meaning that in various parts of society there's often power in balance. And in the CSB 14 15 we have an opportunity to ensure that everyone 16 has a voice and that their voice is heard, not to the detriment, but to the reinforcement of sound 17 18 scientific principles and the issuance of our 19 reports and recommendations and how we proceed as 20 an agency.

And so, I am deeply committed to 21 22 public participation. I have been throughout my

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I hope to continue that in my 1 career. 2 (inaudible) and thank you for your engagement again today. 3 MEMBER GRIFFON: Thank you, Mr. 4 Engler. 5 So the agenda that we passed 6 Okay. 7 out, I'm going to take things a little out of order, but bear with me. I'll introduce them 8 9 carefully. 10 So Item 3 on the agenda we're actually 11 going to take up first. And I just want to give a bit of background on this, because I'm not sure 12 13 everyone's familiar with our terminology and 14 everything. So Notation Item 2015-07 does relate 15 16 to the board order, board governance, but the notation item, as we did a notation vote 17 18 internally, was to rescind the entire motion of 19 the January 28th (inaudible), which included a 20 new board order on governance, which was Board Order 2015-01, which also canceled the 18 board 21 22 orders that I talked about. It also included a

new board order on recommendations and a part of a board order on scoping. It's part of our Board Order 40 on investigative protocol, a chapter of it called "Scoping." And it also canceled three [investigations, the Horsehead,] Silver Eagle and CITGO investigations. So that notation vote internally was calendared and calendaring -- now we're bringing it to the table in our public 9 So just to give that clarification. meeting.

10 Now I'd like to put forward a motion. 11 Now that the items on the table, I would like to make a vote to reinstate the governance actions 12 13 that were rescinded in the motion made at the January 28th, 2015 meeting. 14 Therefore, I move to 15 reinstate all board orders that were rescinded by 16 the January 28th, 2015 motion and to rescind Board Order 2015-01 while acknowledging that 17 18 Board Order 2015-01 and its contents were in 19 effect from January 28th, 2015 to today, May 6th. 20 **PARTICIPANT:** Second. MEMBER GRIFFON: And I have a second 21 22 for the motion, so the motion goes to the floor

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1 for discussion. Is there any discussion of the 2 motion?

3 PARTICIPANT: Yes, I have a question.
4 Aren't you making the exception for the three
5 incidents that we discussed about? Aren't they
6 excluded from this motion?

7 MEMBER GRIFFON: I'm sorry. The second -- I missed my final part of the motion. 8 9 The following items that were Sorry about that. revised on January 28th, 2015 are not rescinded 10 11 by this action. That's Board Order 22, the scoping protocol, and the administrative closure 12 13 of the Horsehead investigation. So we're not rescinding those pieces either. 14 And I would 15 assume your second still stands? 16 PARTICIPANT: Yes, certainly. 17 MEMBER GRIFFON: Okay. So, sorry. 18 Sorry about that. Needed to clarify that. 19 So just to summarize, because these 20 are complicated ways of maneuvering through this.

21 But essentially what this motion would do is to 22 reset to the board orders that were in place

prior to the January 28th meeting, reinstate the 1 2 18 board orders that were canceled in that new Board Order 2015-01, cancelling Board Order 2015-3 What it would not do is -- I have accepted 01. 4 that the proposed Board Order 22 at that meeting 5 in California was okay with me. I've also 6 7 accepted the scoping protocol as presented in that meeting. So we're not asking to reopen 8 9 Finally, it's not asking to reopen the those. 10 Horsehead investigation. That would have 11 remained administratively closed.

And subsequent to the meeting, the 12 13 January 28th meeting, myself and I think the rest of the board members got additional information 14 15 about Horsehead. I talked to several staff about 16 that case, and it is apparent that there was a lot of agreement amongst the senior investigative 17 18 staff that the consulting product that was 19 produced is probably the best we're going to [do] 20 right now with that case because of several reasons, including the investigators that worked 21 22 on it are no longer here. Evidence is cold, I

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guess we could say. And so, I think that -- at 1 2 least my motion is to propose to keep that administratively closed. But it was worth 3 looking through more analysis that was done by 4 the teams as they looked at the evidence file to 5 support that administrative closure. 6 7 So, any other comments about the motion? 8 9 MEMBER EHRLICH: Yes, I wanted to talk to Richard (inaudible). 10 11 MEMBER GRIFFON: Well, you'd have 12 to --13 MEMBER EHRLICH: (Inaudible) pose a question. 14 MEMBER GRIFFON: 15 Yes. 16 MEMBER EHRLICH: When I discuss how and why I go for a certain issue a certain way, 17 18 does that come now in the discussion or does it 19 come afterwards? 20 You can -- so you can it in MR. LOEB: 21 both ways. You can say -- state your position 22 now.

MEMBER EHRLICH: Okay. I wanted to 1 2 state my position on 2015-01. Unfortunately, a lot of people saw that board order as an attempt 3 to get the chair tremendous power. It was never 4 intended to do that, and in fact it did not do 5 that. And I believe strongly in what was done at 6 7 that time, so my vote will reflect that accordingly -- will accordingly reflect that. 8 9 MEMBER GRIFFON: Okay. Thank you. 10 Mr. Engler, any comments on the motion? 11 MR. ENGLER: I support the motion in I have a different interpretation of what 12 full. 13 happened that day. Among them (inaudible) was fully and completely violated, that the other 14 15 elements of the motion, including the practical 16 ones at this point on the safety study, on the Horsehead study, et cetera, are now appropriate 17 18 and I'm prepared to vote in favor. 19 MEMBER GRIFFON: Okay. So if there's 20 no further discussion, I'll call it to a vote 21 and --22 MR. LOEB: Call the question?

MEMBER GRIFFON: Call the question. 1 2 MR. LOEB: And the question is on the calendaring of Notation Item 2015-07 relating to 3 Board governance, issuance of two board orders 4 and scoping investigations as stated by the 5 presiding member, and the administrative closure 6 7 of three investigations: CITGO -- I'm sorry. MEMBER GRIFFON: That's separate. 8 9 MR. LOEB: Right. Okay. We'll hold 10 that separately. 11 MEMBER GRIFFON: Yes. And the -- well, let's just 12 MR. LOEB: 13 leave it at that and I'll take call of the vote. 14 MEMBER GRIFFON: Okay. 15 MR. LOEB: Mr. Engler? 16 MR. ENGLER: Yes. PARTICIPANT: I'm not clear on --17 18 MEMBER GRIFFON: Do we need clarification on that? 19 20 PARTICIPANT: I'm not clear on --I'm going to --21 MEMBER GRIFFON: 22 PARTICIPANT: Yes, take (inaudible).

MEMBER GRIFFON: I'm restating the 1 2 motion so we're clear what we're voting on. The motion is to reinstate the governance actions 3 that were rescinded in the motion made in the 4 January 28th, 2015 meeting. Therefore, I move to 5 reinstate all board orders that were rescinded by 6 7 the January 28th, 2015 motion to rescind Board Order 2015-01 acknowledging that it's been in 8 9 effect from January 28th until today. Also the following items that were revised in the January 10 11 28th, 2015 meeting are not rescinded by this That's the Board Order 22, the scoping 12 action: 13 protocol and the administrative closure of We'll deal with the other ones in a 14 Horsehead. 15 second. 16 **PARTICIPANT:** Thank you. 17 MEMBER GRIFFON: All right. 18 MR. LOEB: I'll call the roll yet 19 again. 20 Right. Right. MEMBER GRIFFON: 21 MR. LOEB: Mr. Engler? 22 MR. ENGLER: Yes.

MR. LOEB: Mr. Ehrlich? 1 2 MEMBER EHRLICH: No. Presiding Member Griffon? 3 MR. LOEB: MEMBER GRIFFON: Yes. 4 MR. LOEB: The motion passes two to 5 6 one. 7 MEMBER GRIFFON: All right. Thank The next item I have is the Silver 8 you. 9 Eagle/CITGO question. And this very simply I move to reopen the Silver Eagle and CITGO cases 10 for the purposes of establishing a CSB safety 11 The individual cases will remain closed. 12 study. 13 And is there a second on that motion? Second. 14 PARTICIPANT: 15 MEMBER GRIFFON: Hearing a second, 16 I'll bring it to the floor. Any discussion? (No audible response) 17 18 MEMBER GRIFFON: I can start the discussion. 19 20 (Laughter) MEMBER GRIFFON: I think it's 21 22 important to clarify this also: that Silver Eagle

and CITGO, both those cases, in my view, are very 1 2 important cases for the CSB. The CITGO case involves use of hydrochloric -- or releases of 3 hydrochloric acid from alkylation units. There 4 were multiple incidents at that CITGO facility. 5 We certainly think it's important. I think 6 7 there's been a lot of interest expressed by many stakeholders about that case. 8

9 Silver Eagle, also a refinery. This
10 involved a question on -- a particular question
11 on siting and effects of off-site from releases,
12 or in this case an explosion. And there was
13 significant damage to some houses in this
14 particular incident at Silver Eagle in Utah.

15 And so, while again there is a problem 16 with the Agency, these cases are old. Most of the investigators are no longer here; some may 17 18 be. What was proposed at one point in the 19 Agency's action plan was to incorporate these 20 within a refinery safety study. And so this is a similar motion to not lose these cases, but we're 21 22 not going to do full investigations on each one,

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1	but they're going to be pulled in and
2	incorporated into a larger safety study. And
3	that's the motion on the floor, and seconded.
4	And I support that motion.
5	Any other discussion or comments?
6	Rick?
7	MR. ENGLER: No.
8	MEMBER GRIFFON: All right. So we'll
9	call the question, right? And again, the motion
10	is to reopen the Silver Eagle and CITGO cases for
11	the purposes of establishing a CSB safety study.
12	The individual cases will remain closed.
13	MR. LOEB: Thank you. Call the
14	question. Call the roll now. Mr. Engler?
15	MR. ENGLER: Yes.
16	MR. LOEB: Mr. Ehrlich?
17	MEMBER EHRLICH: Yes.
18	MR. LOEB: Presiding Member Griffon?
19	MEMBER GRIFFON: Yes.
20	MR. LOEB: Unanimous.
21	MEMBER GRIFFON: Okay. It's boring,
22	but it's our business.

1	(Laughter)
2	MEMBER GRIFFON: This is good. This is
3	what we want.
4	Okay. Third item is 40 CFR 1600,
5	proposed amendment to 40 CFR 1600. Just to I
6	can characterize it a little bit and I'll open it
7	up if members have motions on this, but
8	essentially this the two proposed amendments
9	that we're considering today are to address the
10	question of calendaring notation items. And this
11	has been a problem, in my view anyway, for quite
12	some time as the Board, where a notation item, an
13	internal written vote can be calendared. The
14	essential role of calendaring, or the rationale
15	for it is sound and good. I think the spirit has
16	been lost a little bit in how it's been used
17	internally.
18	So the idea is if you have a written
19	vote and a member, any member wants to have a

rather than just doing a written vote, they can calendar the item and bring it to a public

discussion on that item in a public meeting

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,							
1	meeting. And we think that at least one of the						
2	motions is to require that by a time certain						
3	these items are brought up on the agenda at a						
4	public meeting.						
5	The second part of this simply the						
6	second amendment is simply to require quarterly						
7	at a minimum quarterly public meetings of the						
8	Board. Again, more transparency of our work and						
9	how we do it. And I think many people I've						
10	talked to support that.						
11	So, I don't know if anyone have a						
12	motion on that?						
13	PARTICIPANT: Are you going to handle						
14	those as two separate motions?						
15	MEMBER GRIFFON: I think it's one						
16	motion right now. Do you have yes, it's one						
17	motion that he's proposing.						
18	PARTICIPANT: And does that cover all						
19	the issues of 1600?						
20	MEMBER GRIFFON: Yes.						
21	PARTICIPANT: Okay.						
22	MEMBER GRIFFON: Motion?						
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I have a motion. MR. ENGLER: I move 1 2 to adopt proposed amendments to 40 CFR Section 1600. If these two amendments are approved by 3 the Board, they'll be noticed in the Federal 4 Register as a proposed rule with requests for 5 public comment. And I would like to add one note 6 7 that as an independent agency we're not actually required to go through a major process that we 8 9 are going through now. We're doing this because 10 we believe that you should have input and that the broader public should have input on this. 11 And I'm not sure how many conditions. 12 13 Independent agencies that are exempt from such participation requirements just dispense with 14 15 them, but we think it's -- at least a number of 16 us think it's the right thing to do. So specifically, the proposed 17 18 amendments read as follows: "Amend 1600.5, 19 Quorum and Voting Requirements, Section (b), 20 Voting, by adding the following at the end of the section: If a board member votes to calendar a 21 22 notation item, the Board must consider the

calendared notation item at a public meeting of 1 the Board within 90 days of the date of which the 2 item is calendared. A notation vote to schedule 3 a public meeting may not be calendared. The 4 Chairperson shall add any calendared notation 5 item to the agenda for the next CSB public 6 7 meeting if one is to occur within 90 days or to schedule a special meeting to consider any 8 9 calendared notation item no later than 90 days from the calendar action." 10

11 "And second, to amend 1600.5, Quorum and Voting Requirements, by adding a new Section 12 13 C, Public Meetings and Agendas. The chairperson or in the absence of the chairperson a member 14 15 designated by the Board, shall schedule a minimum of four public meetings per year in Washington, 16 D.C. to take place during the months of October, 17 18 January, April and July.

"I. Agenda. The chairperson, or in
the absence of the chairperson a member
designated by the Board, shall be responsible for
preparation of the final meeting agenda. The

final agenda may not differ in substance from the items published in the Sunshine Act notice for that meeting. Any member may submit agenda items related to CSB business for consideration at any public meeting and the chairperson shall include such items on the agenda.

7 "At a minimum each quarterly meeting shall include the following agenda items: (1) 8 9 Consideration and vote on any notation items calendared since the date of the last public 10 11 meeting; (2) a rescind by the Board for completion of all open investigation studies and 12 13 other important work of the Board; and (3) a rescind and discussion by the Board of the 14 15 progress in meeting the CSB's annual action plan. 16 "Publication of agenda information. The chairperson shall be responsible for posting 17 18 information (inaudible) agenda item that is appropriate for public release on the CSB website 19 20 no later than two days prior to a public meeting." 21

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I so move.

MEMBER GRIFFON: And seconded. 1 Okay. 2 So the item is on the floor for discussion. Any discussion on the proposed amendment? 3 MEMBER EHRLICH: I have some 4 discussion. Does anybody else have any 5 discussion? 6 7 MEMBER GRIFFON: All right. Go ahead. MEMBER EHRLICH: As you all know, we 8 9 are without a chair right now. There has been a 10 chair nominated by the President and she has undergone her Senate testimony and is awaiting 11 confirmation. Putting these issues into effect 12 13 now would mean doing it in the absence of a chair, which means that when; and hopefully it's 14 15 when and not if, Ms. Sutherland gets confirmed 16 and appointed, she would be faced with all of this type of information in front of her. And it 17 18 may not necessarily be to her liking, which would 19 mean we have to go back to revisit the process 20 I just think putting this in place in the again. absence of a chair is not the right thing to do. 21 22 MEMBER GRIFFON: Any other comments?

My attempt at making at MR. ENGLER: 1 2 this motion is to look at broad principles of public transparency and public accountability. 3 And I would hope that any chair of any federal 4 agency makes a commitment at all times to 5 transparency, to openness and at a minimum has a 6 7 reasonable schedule of public meetings, encourages a structure that fosters congeniality 8 9 and collaboration among not only the staff of the 10 agency, but among the board members, and I think this offered in that spirit. 11 That (inaudible) the reason we're 12 13 going through this is to get further comment on I've already noticed what area which I 14 this. 15 would like to tweak that I think is important, 16 but there will be a process to do that. There's a 30-day comment period for further public input. 17 18 I would encourage you all to comment on this proposal. 19 I would encourage you to comment as 20 soon as possible and not wait to the last minute, because it will be an ongoing process for looking 21 22 carefully and preparing responses to comments.

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I know there could be an issue the 1 2 chair might, a future chair or some chair might not like it, but it seems to me that this 3 document, and however we might revise it, it's a 4 question of [how] our government operates. 5 It's a question of how we see the world operating and 6 7 how democracy works. And whether it's the American Chemistry Council, the United Steel 8 9 Workers, or the National Fire Protection 10 Association, or any of the folks -- and I don't mean to single them out so much as that I know 11 that folks are in the audience. This is an 12 13 opportunity for you to come to a meeting and say something, to have your piece, to hold us 14 15 accountable. 16 I said on March 4th at the Congressional hearing that I welcomed 17 18 accountability and I hope that the meeting today, the adoption of this rule or a similar one by the 19 20 Board continues that approach. I welcome accountability from Congress and from the public 21 22 and from all those concerned about our mission to help ensure the prevention of catastrophic chemical accidents. So I fully support this proposal.

MEMBER GRIFFON: Thank you. And I 4 also support the motion, I think for many of the 5 same reasons Rick Engler brought up. I think we 6 7 want improved transparency, and I would hope the future chairperson would support that. And for 8 9 over four years I've been asking for these sort I think stakeholders want 10 of business meetings. 11 to hear from us and we owe it -- as Rick says, owe it to the public, to the stakeholders to be 12 13 accountable to them and to give them regular updates on what we're doing and where we stand on 14 15 our investigations. And I think that's the 16 reason we made these two amendments, both focused on transparency and openness, nothing more, but 17 18 nothing less. So I also support the motion. 19 Any further comment? 20 I guess I want to make MR. ENGLER:

one more point for the record. I have found
(inaudible), deliberately found it because I'm

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overwhelmed with paper, but Notation Item No. 3, 1 2 Board Directive 19 from December 27th, 1999, a unanimous vote by four members of the Board 3 representing a diversity of stakeholders to 4 conduct regular public business meetings of the 5 Board, to meet in, quote, "an open forum on the 6 7 first Thursday of every month." So at some point in our history this stopped happening and it 8 9 seems to me it's something that should be 10 starting up anew. 11 MEMBER GRIFFON: Yes? 12 MEMBER EHRLICH: I do have one more 13 Clearly I'm not opposed to transparency comment. and openness. I think it's vital, but my 14 15 overwhelming concern about enacting this in the 16 present without a chair takes precedence over other issues in this motion. 17 18 MEMBER GRIFFON: Thank you. If 19 there's no further comments, I'll call the 20 question, or actually -- it's a lengthy motion, so I don't know that we're going to --21 22 Yes, why don't you just MR. LOEB:

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summarize it.

2	MEMBER GRIFFON: Summarizing the
3	motion, which is two amendments. The motion is
4	to make two amendments to 40 CFR 1600 involving
5	the calendaring question, as well as regular
6	quarterly business meetings. And this is as a
7	Notice of Proposed Rulemaking. Right.
8	MR. LOEB: I'll call the roll. Mr.
9	Engler?
10	MR. ENGLER: Yes.
11	MR. LOEB: Mr. Ehrlich?
12	MEMBER EHRLICH: No.
13	MR. LOEB: Presiding Member Griffon?
14	MEMBER GRIFFON: Yes.
15	MR. LOEB: The motion is adopted by a
16	two to one vote.
17	MEMBER GRIFFON: Okay. Thank you.
18	The next item is I believe a proposed schedule of
19	business meetings for this upcoming the
20	several months in front of us. So we want to
21	talk about a proposed schedule of CSB business
22	meetings. And I think Mr. Engler has a motion on

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that.

2	MR. ENGLER: Yes, I move to adopt a
3	schedule for public business meetings and I would
4	like to note that these dates were discussed and
5	cleared essentially with all board members who
6	would be on the Board at the time of the meeting
7	in advance, so we do not anticipate conflicts.
8	So I move to adopt the schedule.
9	The schedule appears on the back of
10	the agenda that you should all have. So the
11	motion is actually appears on the back of the
12	agenda. This constitutes the entirety of the
13	motion.
14	MEMBER GRIFFON: And I second the
15	motion. And I'll bring it to the floor for
16	discussion. Any discussion on the item?
17	(No audible response)
18	MEMBER GRIFFON: I just want to
19	clarify that as you look at it and the proposal
20	is to put out a schedule for the next basically
21	calendar year. So it goes up through April 2016.
22	This is a motion to set this year's calendar

separate and apart from the (inaudible) proposed. 1 2 So that's all (inaudible). Yes, Rick is right. 3 MEMBER EHRLICH: We did discuss this, and so these dates just 4 didn't magically fall out of the sky. But I have 5 to say again that they're subject -- there's a 6 7 caveat subject to the appointment and the wishes of a new chair. 8 9 MEMBER GRIFFON: Rick, any more 10 comments on this item? MR. ENGLER: Just to be clear about 11 one informational issue. It's not that we 12 13 haven't had meetings, right? There have been some very important meetings on recommendations 14 15 and reports. Just to be crystal clear, these are 16 for public business meetings here. 17 MEMBER GRIFFON: And so, let's call 18 the question, which is to move to adopt a 19 schedule of (inaudible) in the Washington, D.C. 20 office, which is included on the back of your 21 agenda. MR. LOEB: And I'll call the roll. 22

MEMBER GRIFFON: Thank you. 1 2 MR. LOEB: Mr. Engler? MR. ENGLER: 3 Yes. MR. LOEB: Mr. Ehrlich? 4 MEMBER EHRLICH: Yes, with the caveat 5 as explained. Yes. 6 7 MR. LOEB: Is that --MEMBER GRIFFON: Yes. 8 9 I wasn't calling you yet. MR. LOEB: 10 (Laughter) I think the question that's 11 MR. LOEB: been called is are you adopting these seven 12 13 dates? MEMBER EHRLICH: 14 Yes. 15 MR. LOEB: Okay. That's a yes. 16 All right. Now, Presiding Member Griffon? 17 18 MEMBER GRIFFON: Yes. Okay. And the motion is 19 MR. LOEB: 20 adopted. MEMBER GRIFFON: Okay. All right. 21 Ι 22 think we should be done before 1:00 p.m., or a

lot of time for public comment. That's the other
 option.

Let's see. (Inaudible) item I have is 3 our -- it's Item 4 on your agenda, which is the 4 status reports on the development of an overall 5 CSB Investigation Plan and the process for 6 7 updating the CSB's investigation protocol. And really this -- certainly we can 8 9 all discuss this, but I don't see a vote here 10 yet. So I just wanted to give an update on this and maybe some clarification for the record. 11 What I'm looking for is the development 12 13 (inaudible) management systems for monitoring our investigations. 14 15 And the way I see this, we've had many 16 discussions about. I've brought this up several times as something that I think is important to 17 18 our Agency for management of these cases. And 19 this would basically be a comprehensive plan, 20 instead of individual investigation work plans a comprehensive plan that allows for the staff and 21 22 management to understand where cases are at at

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any given point in time. As many of you know 1 2 that follow our work, oftentimes we can have a major deployment like (inaudible) and that's 3 going to involve a great number of investigative 4 If we're pulling them off of other 5 staff. investigative work, reports that they're working, 6 7 obviously timelines are going to slide. So this is just a very internal sort 8 9 of thing that we just need an overall management system to monitor this and to allow for regular 10 11 reports to the Board on what the status is of all 12 cases. 13 MR. ENGLER: Can I add --MEMBER GRIFFON: 14 Yes. -- what I think is a 15 MR. ENGLER: clarifying comment? 16 17 MEMBER GRIFFON: Yes. 18 MR. ENGLER: I think what's important to realize is that when we talk about a 19 20 management system, or whatever art has in mind in a plant, we're not talking about the internal 21 22 workings of a particular investigation. We're

talking about some type of management plan to
follow the progress of each of these particular
investigations. Whether we go a Microsoft
solution or a Gantt chart, or whatever it is, I
think it should be clear that's what he's talking
about.

7 MEMBER GRIFFON: That's right. That's right. I agree. And any comments? I do have a 8 9 motion on this, but it's -- my motion is just to establish a CSB internal task force to develop 10 11 this overall investigation plan and tracking And that's a simple motion on that. 12 system. Any 13 second? Second on the motion anybody? MR. ENGLER: 14 Second. 15 MEMBER GRIFFON: Okay. 16 MEMBER EHRLICH: Yes, I guess the question I have in my mind is do we really need a 17 18 motion as opposed to setting this as part of our 19 goals and objectives to get it done? I mean, 20 we're all agreed it has to be done. Do we need a motion to get it done? 21 22 MEMBER GRIFFON: My position on that

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1	is that it's just affirming that the Board is
2	committed to this and we all agree that it needs
3	to be done and we're setting it as a priority by
4	a vote, a formal vote. That's all.
5	MEMBER EHRLICH: Okay.
6	MEMBER GRIFFON: I don't think it's
7	any further instruction than that, but yes.
8	MEMBER EHRLICH: Okay.
9	MEMBER GRIFFON: Rick, any other
10	comment?
11	(No audible response)
12	MEMBER GRIFFON: So just to call the
13	question on this, it's a move to establish a CSB
14	internal task force to develop an overall
15	investigation plan and tracking system.
16	MR. LOEB: I'll switch it around a
17	little. Mr. Ehrlich?
18	MEMBER EHRLICH: Thank you. Yes.
19	(Laughter)
20	MR. LOEB: Mr. Engler?
21	MR. ENGLER: Yes.
22	MR. LOEB: Presiding Member Griffon?
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 MEMBER GRIFFON: Yes. MR. LOEB: All right. MEMBER GRIFFON: Thank you. And the last item likewise is just an update. And we go and I appreciate staff provided us recently with an updated version of our 2015 Action Plan. I have some questions. I think other board members may have (inaudible). Also I think it's at this point a document that shouldn't be released. It's got investigator names and thing 	
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9 at this point a document that shouldn't be	
10 released. It's got investigator names and thing	
	s
11 like that on it. So it's an internal document a	t
12 this point.	
13 What I'd ask is that and this isn	't
14 a motion, but just that we all, the Board, get	
15 comments to staff in the next week or two	
16 regarding that plan, and then we finalize and tr	У
17 to bring it to a vote. And whatever vote on I	
18 think should be in a format such that it can be	
19 put in the public. So we might have to modify	
20 some parts of the internal plan.	
21 And I think it's worth stopping here	
22 and just saying that the first part of the plan	

-- and this gets back to just acknowledging, as Mr. Ehrlich said, the hard work that our staff has done. Even in some tumultuous times in the recent past they have put out many products, along with our videos, and these (inaudible) sort in the first half of this plan now.

7 And unfortunately I don't have all of them in front of me, but some highlights include 8 9 closing out our Chevron investigation. We had [two] investigations, US Ink in New Jersey and 10 Millard. We closed out those reports. 11 I'm sure I'm going to miss things doing this off the top 12 13 of my head. We also did significant work of closing out some of our recommendations. 14 That's 15 why we're doing this business, right, is to get 16 recommendations adopted. And we have successes in that area. 17

So I don't want to let this meeting go by without at least acknowledging that we've done some good work. And not to forget the videos. People love our videos. We put out several in this half of year. And I (inaudible) every time I go to speak

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at a conference people speak very highly of our videos and use them often.

And so this is a good side. 3 And my hope is that -- as I said in my opening remarks, 4 that process matters and process can affect our 5 product. And I think that the better [we] 6 7 stabilize our governance and our management systems it's going to just improve our efficiency 8 9 and effectiveness in getting our work done. And 10 I think all of us support getting back to the mission work and having that go forward more 11 smoothly. So I just wanted to say that, that 12 13 that's part of the draft action plan and the staff deserves a lot of credit for getting all 14 15 this stuff done in the midst of this, what is 16 becoming a hot city again. 17 (Laughter) 18 MEMBER GRIFFON: Any other comments on 19 that, Mr. Ehrlich or --20 MEMBER EHRLICH: No. MEMBER GRIFFON: So there's no motion 21 22 on that, but we will take that up for a vote at a

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future time and the Board will get comments to 1 2 the staff on that 2015 action on the final draft. So speaking of efficiency, this 3 Okay. is well before 1:00 and we're at the point of 4 public comments on the agenda. 5 Yes, we can take a five-minute comfort 6 7 break. Or a 10-minute. **PARTICIPANT:** 8 9 MEMBER GRIFFON: Ten-minute comfort Come back at 10:30. But we do want to 10 break. 11 hear from you, so I hope everybody stays for public comment. 12 13 (Whereupon, the above entitled matter went off the record briefly.) 14 15 MEMBER GRIFFON: Okay. Bringing the 16 meeting back to order, and we have our quorum back. 17 18 So I'll start with public comment. Ι 19 have five people signed up, but [at] the end I'll 20 give an opportunity if anybody else wants to make Now, usually we limit these to a 21 comments. 22 couple of minutes, but we have time today, so I

would say two to five minutes. But be fair. 1 2 There are others here that want to talk, so be fair to your other folks in the room. 3 The first person is John Morawetz. 4 And as you introduce yourself -- we have the 5 podium, which is right under a microphone. 6 Ι 7 think that's the best way to do it. If you could just say your name and spell your name for the 8 9 record and your organization. MR. MORAWETZ: Talk into the 10 microphone? 11 MEMBER GRIFFON: Talk into the 12 13 microphone. Yes. Yes. (Laughter) 14 15 MEMBER GRIFFON: You got to go up over 16 your head, John. My name is John 17 MR. MORAWETZ: Okay. 18 Morawetz, the Director of the Chemical Worker HAZMAT Training Center in Cincinnati. 19 The 20 Chemical Worker Council is part of the United Food and Commercial Workers Union. 21 22 A few comments: One, I'm very glad we had this meeting. I've been at one. It's been some time. I was at one public meeting. It probably was seven, eight years ago here in Washington, D.C. where we came in and had some discussion about various issues.

A few points. One is this is a forum 6 7 where we can discuss things and agree to disagree, as there's been disagreement on the 8 9 Board already about some of the questions. Ι would just comment that I think in terms of the 10 11 Sunshine Act, the Sunshine Act was passed I think decades ago in the '70s. It's a very important 12 13 act in terms of Government governance being open and the public knowing what happens, things were 14 15 not happening in closed doors. Even though there 16 is a role, there is exceptions to when it can be behind closed doors. 17

I would just say then a particular point about three out of a potentially fivemember Board making decisions, I think that for various reasons in various times there's not going to be a full Board. And I think the Board

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in some situations may delay a decision, but I 1 2 think it's totally appropriate to make decision with a Board that is confirmed, that is active, 3 especially because at this point of the two open 4 positions there is no other confirmed candidate. 5 I hope they are confirmed, but there is no other. 6 7 So the Board has to function. Down the road it may change, but that's the function of democracy 8 9 and a five-person board.

10 The other general comment is in terms 11 of a small agency, 40 people; I don't know exact number in millions of dollars, but it's a 12 13 relatively small federal agency, how to effectively do the work. We have an interest. 14 15 Some people may or may not know, in a incident. 16 Four people got killed in one of our facilities in Houston in November. And CSB is investigating 17 18 it. And I think I expect it will be a great 19 report, as the vast majority of them are. 20 As I've said in many public meetings, there's root causes and there's recommendations, 21 22 recommendations that are not just why at La

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Porte/Houston methyl mercaptan will -- this incident will not happen, but rather DuPont may be corporate-wide, which has been raised by CSB staff, but also many chemical processes. Are there broad recommendations to improve how safety is done?

7 But the reality is is we know there are 4,000 workers who are killed every year by 8 9 traumatic injuries, and CSB cannot investigate 10 all of them. Many of them are not appropriate 11 for CSB, but even those that are it's a limited staff and the question is leverage as far as I 12 13 can see it. What is your decision logic? Which investigations do you want to do? Which ones 14 15 when you send a team out are you then going to do 16 a full report? Which ones are going to be safety bulletins, case studies? Which ones are you 17 18 going to string together for a particular reason, 19 as you've done with nitrogen, combustible dust. 20 And with United Food and Commercial Workers Union with ammonia we're thinking about asking --21 22 communicating to the CSB about looking at a large

1 2 number of ammonia spills in the country.

So with that, that's really what I 2 have to say. I have one particular question that 3 maybe you could answer. I notice that you have 4 eight days between the two June meetings. 5 Clearly the June 10th meeting is with stakeholder 6 7 dialogue, but if somebody on the Board could explain a little bit more why these two meetings 8 9 are being held especially for those of us who are 10 from out of town as to why they're so close 11 together and they can't be next to each other, if 12 possible. Anyway, thank you.

13 MEMBER GRIFFON: And this is generally public comment. I don't want to get into a Q&A, 14 15 but just to explain that, the stakeholder, the focus there is to have a discussion with 16 stakeholders, a round table type of meeting. 17 And 18 the other one is purely a business meeting. So 19 they're different types of meetings and just the 20 scheduling that's how it worked out.

21 But we want the stakeholder meeting 22 scheduled for June 10th is also going to be off

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site out of our offices. And the hope is to get 1 2 some input from all our stakeholders on how to best do a study looking at -- to sort of inform 3 our strategic planning process for the next 4 strategic plan that's developed for the Agency. 5 So that's one of the goals in that. 6 7 Thank you. I just hope MR. MORAWETZ: in the future that to make the meetings, open 8 9 meetings as accessible as possible to people outside Washington, D.C. consideration is given 10 11 to making them on consecutive days. Thank you. 12 MEMBER GRIFFON: Thanks. The next 13 person on my list is Jeff (phonetic) Ruch of PEER. 14 15 MR. RUCH: I'm Jeff Ruch, R-U-C-H. 16 I'm the Executive Director of Public Employees for Environmental Responsibility, which is a 17 18 national organization representing state, local, 19 federal employees, many of whom have dedicated 20 their careers, and in some cases their livelihoods depend upon improved safety in our 21 industrial chemical facilities. 22

As we all know, the Chemical Safety 1 2 Board has been through a recent period of extraordinary division and disruption. And what 3 I'm concerned with is that the majority doesn't 4 appear to have learned any lessons from the 5 recent past. The majority today has done 6 7 apparently exactly what the outgoing chair was accused of doing in January 2015, which was 8 9 rigging the rules for your successor as one 10 member's term ends, and worse, you're doing it in 11 order to stymie the role of the incoming chair. Today's action can only be seen as an 12 13 unwarranted affront to the President's appointee for the chair, Vanessa Allen Sutherland. 14 15 Moreover, it's done in a way that doesn't clarify 16 and maybe further muddies a whole host of knotty issues concerning the inherent executive 17 18 authority of the President's appointee. In 19 short, all it does it appears to -- and maybe 20 that's the intent -- to perpetuate a culture of conflict in this small troubled agency. 21 22 Now, as I understand it, this Board

was modeled on the National Transportation Safety 1 2 Board. NTSB, which has an enviable record, has a strong chair. Today's action moves in a 3 completely different direction. Moreover, it 4 effectively places the chair in a position of 5 being subservient to the members and prescribes 6 7 (inaudible) administrative authority while at the same time imposing new administrative duties and 8 9 it raises the question, which is why even have a 10 chair if the person's hamstrung as the Board 11 apparently designed it.

In more than 17 years of operation CSB 12 13 board members have not established any formal roles or expectations for their own jobs. 14 15 Individual board members have no accountability 16 for being productive or even attending. Without formal defined duties board members spend an 17 18 inordinate amount of time politicking and engaged in internal machinations frankly of the sort that 19 20 I think are in display here today. If you look at the content of this meeting, very little that 21 22 had to do with actual safety of industrial

operations and almost all it had to do with the [administrivia] that we would think that this Board would be above.

Back in 2002 the Board was under the 4 purview of a much different Inspector General 5 than it was now, probably mercifully so. 6 That 7 was the IG from FEMA, the Federal Emergency Management Agency. That IG published a 8 9 comprehensive report on the inability of board 10 members to properly govern the agency, including 11 the lack of appropriate delegations of authority to the staff to accomplish the Agency mission. 12 13 That report noted that CSB members spend, and apparently continue to spend, a disproportionate 14 15 amount of their time on routine administrative 16 functions rather than the Agency's core mission. Now, whatever the alleged 17

18 mismanagement decisions of the outgoing chair, we 19 are heartened to see the Agency in recent months 20 turn out a record number of reports in the past 21 year. Now that report production appears to have 22 slacked off. The Board is again spending a lot

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of time talking about governance, administrative 1 2 issues while potentially catastrophic chemical releases such as the recent Exxon Refinery 3 incident in L.A. go unaddressed. 4 Finally, for all the talk of 5 transparency, we have public comments that come 6 7 after the action and public comments are only received from those are in a building on K 8 9 It's the form of transparency without Street. 10 the substance of it. In short, we would urge you 11 to rethink the course you're on. And a full copy 12 of my comments are available in the lobby. 13 MEMBER GRIFFON: Thank you. PARTICIPANT: Mark, could I just say 14 15 one sentence for the record to indicate that 16 there was a deployment to Exxon in Torrance, that there's a continuing investigation. This is a 17 18 major priority of the Board. 19 MEMBER GRIFFON: Okay. Thank you. 20 Next I have Jerry Pogee (phonetic). Hi, I'm Jerry Pogee. 21 MR. POGEE: I'm 22 in a serious situation of déjà vu having been a

founding board member of the Chemical Safety 1 2 Board, having argued for its creation in the 1990 Clean Air Act. I recall distinctly a meeting in 3 1999 in which I took out my checkbook and 4 purchased a room across the street at George 5 Washington University, because the then-chair and 6 7 his chief operating officer were in denial about the role of the Board, as a whole and the 8 9 governance of the Agency. And I just view with 10 great gratitude that you've broken a log jam that 11 has resulted in an enormous catastrophic failure for this Board. 12

13 The fact of having a bipartisan branch of Congress demand that the President throw out a 14 15 chairman and ask that the general counsel and the 16 Managing Director go means that you have to confront the worst situation that's ever been had 17 18 in this Agency. And I salute you for the work 19 that you've done today. It's part of a pathway 20 towards reformation.

You have to advocate for regular
public meetings because you've lost the trust of

people in Congress, people from those committees who will come into meetings like this wanting to hear what stakeholders have to say, even if they don't stand up in public. They want to listen to it on their own computers as they're doing their work on the Hill. So this is an essential breath of fresh air.

And I salute you for elevating the 8 9 Sunshine Act, because we had a situation where this Board has fallen into disrepute to the 10 extent that the President has had to remove the 11 chair of the Board for actions that were deemed 12 13 harmful enough that an entire bipartisan committee of investigation in the House of 14 15 Representatives said it's time for you to go.

I salute you for the actions that you voted upon today. I think it's so important that you end a reign of extraordinary disrespect for what I think is the essential value associated with being a board member.

21 And, Mr. Ehrlich, I want you to 22 understand that being nominated by a president,

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being confirmed by the U.S. Senate, each of you 1 in that fashion makes your positions an 2 extraordinarily valuable position for the 3 institution of the Chemical Safety Board. And 4 that means when you take your oath of office, you 5 begin your work, you can't wait for others to 6 7 catch up. There is no time like the present for starting the work of the Agency. And please 8 9 dissuade yourself from thinking that we should 10 wait for a nominee to come through. Nobody can quarantee the time schedule in the Senate. 11 Mr. Engler and you can perhaps most fervently recall 12 13 how much time it took between your official nominations and your ability to take office. 14 So 15 there's no time to wait for a next chair to come. 16 You have to act right now. You have some serious remaining issues 17

17 Iou have some serious remaining issues 18 that I'd love to see get calendared for future 19 Board meetings. First is the role of the board 20 members, the Board as a whole, in hiring and 21 evaluating the performance of Senior Executive 22 Service staff. When a Congressional committee

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asks for the -- the President; because I don't believe he has the authority to do so, to remove a general counsel and a managing director, it's a statement that something has gone horrifically awry at the highest levels of management in an agency. And the evidence needs to be gathered as to what happened and why.

Even the matters that you're dealing 8 9 with today speak to a question of performance at 10 those high levels. When you're retiring an 11 investigation and saying that the staff left and we didn't have the information with which to 12 13 continue to pursue the investigation, that's an indictment of your management competency to do 14 15 what is the core work of an agency. And you 16 can't turn around and say, well, the staff is doing great work if you're in the position of 17 18 having to retire an investigation without 19 completion.

20 So you have work to do. Gather the 21 evidence of what went wrong and why, make sure 22 that there's no future investigation going to be

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conducted that can be announced with press 1 2 releases, with lofty comments about how we're going to get to the bottom of it, only to be 3 retired years later in the darkness of nobody 4 remembering how we got there, nobody remembering 5 who was assigned to do that work. That is really 6 7 quintessential. If you're going to recoup the reputation of this agency, you have to profess 8 9 fidelity to your ongoing work. You have to 10 choose wisely and well. But you've got a lot of 11 work to do to make sure that that doesn't happen. There also is a need for accountancy 12 13 for the excessively long durations to complete investigations. The Macondo Well blowout 14 occurred five years ago. What value is CSB's 15 16 ongoing investigation going to contribute to the larger system of safety? As soon as an event 17 18 occurs of a monumental catastrophic nature the 19 clock starts ticking for your ability to leverage 20 good recommendations. And you have to play a complex balancing game where the thoroughness of 21

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investigation has to be balanced with the urgency

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of meeting recommendations needs ASAP.

2 So I think you've got some manifest Just look at your ongoing 3 problems. investigation website for the CSB and things that 4 are taking so long are an indictment of 5 management problems in the inability to get 6 7 things done in a timely fashion. You also need to think about re-8 9 calibrating the process for deciding to I looked at the letter that was 10 investigate. 11 sent in response to two Congressmen about the ExxonMobil incident in California and that letter 12 13 was responding to them in March for an incident that occurred two weeks earlier in February and 14 15 the announcement is we're going to send a team, 16 you've lost the initiative. One of the best investigators ever for 17 18 the National Transportation Safety Board, Charlie 19 Batten, his advice to me when we were starting 20 out was get there ASAP while everybody's in a rocked backed situation trying to understand what 21 22 happened and begin to ask your questions. If you

come two weeks later, people have lawyered up and 1 2 they've created a group think that avoids gathering the most cogent investigative evidence 3 for you to draw your best conclusions. So that 4 sits on your website right now and kind of an 5 indictment to the good investigators that are out 6 7 there as an organization that doesn't quite have its way set well. 8

9 And then even with the closing of the 10 Horsehead, you know, remember that point I made earlier. If investigative staff leave, there has 12 to be a plan of knowledge maintenance such that 13 you don't use as an excuse Joe (phonetic) left. 14 The investigation is gone. That's not how you're 15 supposed to build an investigative team.

And then finally, because we know that Member Griffon in particular has a short tenure, I think it's very urgent that the three of you before you leave come to the conclusion about how you're going to assign presiding membership with you voting should there not be a new chair and new board members. I mean, we're in a difficult

position right now for the overall system of 1 2 chemical safety in having CSB be at a very low point and be doubtful in the minds of many as to 3 whether it can continue its work. All the 4 matters I've raised today should be calendared as 5 items for open discussion because that really 6 7 will demonstrate your authenticity to want to rescue this institution. Thank you. 8 9 MEMBER GRIFFON: Thank you, Dr. Pogee. I have a comment on 10 MEMBER EHRLICH: 11 I appreciate your comments directed to me. that. The only exception I want to take to what you 12 13 said has to do with the staff. I have run organizations that have budgets 10 times what 14 15 this organization is, like \$150 million chemical 16 This is the best staff, both senior and plants. operating staff that I've worked with in my 50-17 18 year career. Thank you. 19 MEMBER GRIFFON: Okay. Next on our 20 list for public comment is Carli Jensen with U.S. 21 PIRG. 22

Good morning. MS. JENSEN: Okay. My

name is Carli Jensen. I'm an attorney. I work 1 2 for U.S. Public Interest Research Group, also known as U.S. PIRG. I'm the Toxics Program 3 Coordinator and I'm currently working on our 4 chemical security campaign. I'd like to thank 5 the Board for having this meeting and taking 6 7 public comments. My comments are a little more forward looking and speak more to the overarching 8 9 priorities of the CSB going forward in the next 10 year. 11 As you know probably better than anyone, we have thousands of chemical facilities 12 13 across the country that use and store chemicals that pose grave health and safety risks to the 14 15 people who live, work, study and play in the 16 surrounding communities, as well as to the workers in those facilities. Nationwide there 17 18 are over 100 million people who are currently 19 living in the danger zones around these chemical

20 facilities.

21 And as you also know, the CSB's 22 mission is to investigate the root causes of

these chemical accidents and make recommendations to regulatory agencies, including the EPA. The CSB website states that Congress designed the CSB to be non-regulatory and independent of other 4 agencies. So its investigations might, where appropriate, review the effectiveness of 7 regulations and regulatory enforcement.

The frequency and severity of the 8 9 chemical incidents across the U.S. show that 10 without a doubt it's appropriate at this time for the CSB to review the current EPA regulations and 11 the other voluntary standards that are currently 12 13 intended to prevent chemical incidents at these facilities. 14

15 The current regulations and voluntary 16 standards are not keeping us safe. There have been over 350 chemical accidents in the past two 17 18 years alone killing at least 79 people and 19 hospitalizing at least 1,500 more. These numbers 20 are a stark indication that these regulations and the current regulatory enforcement are not 21 22 protecting people whose lives and health are put

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at risk every day by these dangerous chemical facilities.

To prevent more of these chemical 3 incidents and make these facilities less 4 attractive targets for terrorists the CSB should 5 recommend that the EPA work quickly to make a 6 7 strong rule requiring chemical plants to switch to the safest cost-effective chemicals and 8 9 technology available. As you guys also know, many dangerous chemicals and technologies that 10 are used (inaudible) have safer alternatives that 11 could reduce or completely eliminate the risk. 12 13 Safer alternatives include things like reducing temperatures or pressures to minimize 14 15 the risk of explosion, changing the flow of 16 chemical processes to avoid dangerous byproducts, storing smaller amounts of dangerous chemicals or 17 18 replacing dangerous chemicals with benign ones. All of these changes reduce the danger of a 19 20 chemical accident and make these facilities less attractive terrorist targets. And a great 21 22 example of switching to safer alternatives is

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what Clorox did. I think between 2009 and 2012
 it switched from dangerous chlorine gas to high strength liquid bleach in its bleach
 manufacturing processes. And this completely
 eliminated the risk of a dangerous chlorine gas
 release.

7 And despite the opportunity to dramatically reduce the threat posed by chemical 8 9 plants the Federal Government has failed to remedy these deadly security gaps. In 2006 10 11 Congress failed to pass comprehensive chemical security legislation that would have required 12 13 plants to switch to these safer alternatives when feasible opting instead for weak regulations that 14 15 still leave our communities at risk. We need a 16 strong national rule requiring chemical facilities switch to the safest cost-effective 17 18 chemicals and processes available. And a strong 19 statement from the CSB in support of this could 20 go a long way to making our communities safer. 21 Thank you.

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MEMBER GRIFFON: Thank you. Thank

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you, Ms. Jensen.

2 And the last person I have on the sign-up sheet is Jim Frederick (phonetic). 3 MR. FREDERICK: Thank you. I'm Jim 4 Frederick. I'm the Assistant Director of Health 5 Safety Environment with the United Steel Workers 6 7 Union. And I want to thank the Board for calling this meeting today. The Steel Workers are one of 8 9 the stakeholders that came to participate in the 10 meeting today and appreciate the opportunity to 11 do so. The Steel Workers and our members do 12 13 appreciate the work of the Chemical Safety Board and we also -- as has been stated a couple of 14 15 times in the comments today, we do appreciate the 16 professionalism of this Chemical Safety Board staff. When called upon to come to one of the 17 18 facilities that represent following a catastrophic event when the staff come to the 19 20 facility to investigate an incident or accident. We also look forward to the June 10th 21 22 stakeholder meeting. We look forward to an

opportunity for additional interaction as a 1 2 stakeholder in that forum to provide more detail on some of the specific incidents that have taken 3 place, some of the cases that have taken place 4 and to provide more content detail on those 5 The meetings today being more of the 6 matters. 7 business meeting. This is more the administrative items that have occurred and we do 8 9 appreciate that the business meeting needed to 10 take place.

We're glad that you've taken the time out of your schedule to hold a public meeting on the business matters. Holding the business meeting is a vital part of the CSB's process and we want to make certain that you continue to hold the business meetings as you've taken steps to do so today.

Regarding the proposed rule that you've presented and put forward today, while we only received that this morning, we will certainly take the time to review that and put serious thought and contemplation toward that and

provide comments back. As Board Member Engler asked, we'll try to do so sooner rather than later in the 30-day comment period. But we certainly will take that seriously and provide comments back as a stakeholder.

Regarding the governance issues that 6 7 were addressed today, we support the actions that were taken today by the CSB to reset the 8 9 We appreciate the positions governance matters. 10 of all board members that currently serve and we hope that further deliberation will continue to 11 discuss these matters in the future. We want to 12 13 ensure openness for public debate for the Board, not only for the individuals that currently serve 14 15 as members, but we also want to make sure that 16 it's for the members that currently serve and also for members that are nominated, but it's for 17 18 the Board itself, not for future members. This 19 is a matter for the Board, not for nominees. And 20 we need to keep that in close consideration moving forward. 21

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Pertaining to those closed cases, I

just wanted to make a couple of comments. Two of 1 2 the three were pertaining specifically to steel worker represented facilities. First, pertaining 3 to the Horsehead facility, that's a topic of a 4 number of (inaudible) from the board members and 5 then the public commenters. The one specific 6 7 item I wanted to bring to light is in the future I would hope that all employees of the CSB and 8 9 the board members themselves will take to heart 10 something that's very important, and that is 11 please do not make promises to the stakeholders that you can't meet. On a number of occasions 12 13 the people at the facility were promised dates that reports would be issued. None of them were 14 15 met.

16 Today the facility no longer exists. This case in particular -- as Board Member 17 18 Ehrlich and I have talked about over lunch a few 19 weeks ago, this case happens to be very close in 20 proximity to where I live. I live very close to this facility. The facility is gone. 21 It's leveled. 22 The facility no longer exists. The

people that work there don't work there anymore. 2 And they were promised over the course of the last several years on a number of occasions by 3 staff, high-level staff in this organization as 4 well as by former board members, that they would 5 be provided reports on dates that were provided 6 7 to them, and that never happened. So in the future I hope that that is something that is 9 taken to heart by all involved in future cases.

10 On rolling into the other cases, into 11 a safety model and input for a safety process, I think that's a good model to move forward, and we 12 13 specifically are very supportive of one specific concern and again have talked with members of the 14 15 Board on this matter, and it specifically 16 pertains to the concern pertaining to hydrogen fluoride use in refining. And hopefully that's 17 18 going to be a central part of the investigation 19 moving forward and look forward to being a 20 stakeholder in that role. As those on the Board are aware, we've done quite a bit of work on that 21 22 already, have provided it to the Board and look

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forward to being part of that process moving forward.

So finally, to kind of wrap this up, 3 we as a stakeholder hope that these business 4 meetings continue and that deliberation of the 5 Board and its mission is done in full public 6 7 disclosure and that the full public disclosure of the business meeting will only help to facilitate 8 9 the better coordination of the mission of the safety portion of the Chemical Safety Board. 10 So 11 thank you for your time. 12 MEMBER GRIFFON: Thank you, Mr. 13 Frederick. So that's everyone I have signed up, 14 15 but I'll open it up to the floor if there's 16 anyone that wants to make a public comment. Rick? And can you just state your 17 18 name for the record and your organization? 19 MR. HINE: Certainly. My name is Rick 20 Hine (phonetic). I'm legislative director for Greenpeace and I want to first thank you all for 21 22 having this meeting. I'm looking forward to the

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next and future meetings like this. I think that will increase the interest in participation of the public and the process that you're engaged in, which is essential.

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For far too long this agency I think 5 has been neglected in funding and by other 6 7 agencies and the remit to both investigate accidents and recommend ways to prevent them is a 8 9 critical need, something that is in the statute that created you in the Clean Air Act, Section 10 And that section also has authority for 11 112. EPA, something I want to reinforce with you --12 13 and we've recommended this in the past, but we urge the Board to recommend that the EPA issue 14 15 regulations, which they are now considering for 16 the first time since 2002, to require primary prevention of chemical facilities, all chemical 17 18 facilities. This could have great benefits to 19 preventing catastrophic refinery accidents as 20 well as other chemical facilities around the country and would establish a real hierarchy of 21 22 prevention that we think would lead to other

measures downstream in the production process. 1 2 Currently EPA is operating under Executive Order 13650, which was issued by the 3 President August 1st, 2013 giving the Agency and 4 all federal agencies really an open invitation, 5 but also a direction to modernize their polices, 6 7 regulations and standards. And the EPA, as I said, finally noted on OIRA's website plans to 8 9 issue regulations this September. We think it's 10 too late to start proposing regulations in September, that they should move that up this 11 summer to June as they are also proposing to 12 13 issue regulations on refineries. We think that it is not expecting too 14 15 much of an agency that drafted similar regulations in 2002 under Christine Todd Whitman and then had those revoked by the Bush OMB. And

16 regulations in 2002 under Christine Todd Whitman 17 and then had those revoked by the Bush OMB. And 18 so, simply issuing rules under 112(r)(7)(A), that 19 would require primary prevention and in fact 20 could require what's called inherently safe 21 technology, or sometimes methods to reduce the 22 consequences, but policies that will actually

without any doubt eliminate catastrophic hazards. 1 2 As Senator Lieberman said, it's the only foolproof measure that we can take that would 3 both prevent the catastrophic event. 4 Also it has great security benefits, 5 but that isn't necessarily your arena. 6 The EPA 7 does have security authority under the Clean Air And so we urge you to give the EPA a kick Act. 8 9 in the pants to get going on this and to do it 10 strongly and not just issue what we expect in the next few weeks an alert to the agency similar to 11

13 Volunteerism has not worked. Hundreds of plants have increased in the number since that 14 There were over 355 accidents since the 15 time. 16 West Texas disaster that triggered this executive order, many of them fatal. And we all know that 17 18 it's just a matter of when and where a catastrophic event far exceeding West Texas could 19 20 And that kind of prevention policy will occur. help not only eliminate many of those, but again, 21 22 as I said, affect downstream impacts that will

February 2000, which is simply voluntary.

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prevent pollution, which industry opponents have 2 accused us of actually having an agenda to prevent pollution. 3

We think that's a good hidden agenda. 4 We're not hiding that. But I think the benefits 5 are so many. And in one study that we had done 6 7 by an independent financial firm found that in fact those who oppose this are dead wrong about 8 9 It would actually increase jobs. jobs. And that's why the Coalition to Prevent Chemical 10 Disasters is in favor of this kind of regulation. 11 The major unions working on this are. And we all 12 13 know that it will not only benefit, but it will also secure jobs because the facility will then 14 15 have renewed investment attractiveness and 16 billions of dollars of less potential liability. Anyway, thank you again for allowing 17 18 me to submit comments today. I'm sorry I was

19 late to the meeting. I was at a doctor's 20 appointment. Thanks.

MEMBER GRIFFON: Thank you, Mr. Hine. 21 22 Are there any other folks in the room?

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Peg Seminario? And please just state your and
 name and --

MS. SEMINARIO: Good morning. My name is Peg Seminario. I'm Safety and Health Director for the AFL-CIO. I actually hadn't planned on speaking this morning, but given the opportunity, just a couple of comments.

First, I want to thank you for having 8 9 this meeting today. We all know, you all in particular, you know, that the Board's been 10 11 through some really, really tough times. And in 12 that process, unfortunately, I think as much as 13 those of us who have supported this Agency over decades and know that it's had a very troubled 14 15 history and unfortunately at different points in 16 time it's been harder and harder for those of us who support you to answer questions of what is 17 18 going on over there, I mean, quite frankly.

And so, what has happened here has had an impact, as Jim Frederick has said, on the investigations, but it's also had a real impact on the credibility of the Board and the trust,

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the public's trust in what you do. And so, as you're going forward and putting together your action plan, putting together your process and your tracking of investigations, I think with all of this you have to have very, very high at the top of the list how what you're doing here is going to rebuild the trust of the public and the trust of the Congress in the work that you do.

9 It's very painful to see what the Board has gone through because the Board 10 throughout its history has done such important 11 and really meaningful work when it comes to the 12 13 investigations and the recommendations and changing the conditions in work places and, you 14 15 know, the safety in communities. And so, that 16 work has to continue.

17 So, I do think that by having regular 18 meetings provides an opportunity to show at each 19 stage what progress is being made and to make 20 that very public, and also to be inviting of the 21 comments and the input from those in the safety 22 and health and the chemical security community

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who really do look to you for assistance, but also leadership. We're here to help you do your job. And so, don't be afraid to ask and get that input. I think if anything the Board has become really much too insular over the last few years, and I won't go into the problems that that's resulting.

But by having an open process and 8 9 having clear priorities and having the Board accountable to the public and to the people that 10 11 you are responsible for providing recommendations and hopefully getting those recommendations 12 13 implemented that these processes will go a long way to, one, making progress, but most 14 15 importantly rebuilding the trust that the public 16 and the Congress have in this Agency and the terrific and important work that you do. 17 Thank 18 you. 19 MEMBER GRIFFON: Thank you. Thank 20 you. Are there any other public comments? 21 22 (No audible response)

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Thank you. MEMBER GRIFFON: And I 1 2 know that we received at least one other comment I'm not sure if we got further email 3 online. But the comments that were submitted comments. 4 via (inaudible) included in the record, so I'm 5 not going to read -- there's one from -- Former 6 7 Member Bill Wright sent a comment, and that will be included in the record also. 8 9 So, thank you. I just want to close

now and just say thank you to all of you, including the people online. We do also want to hear from you. I know it's a listen-only line today. And the next version of this meeting hopefully we'll have more lead time and we can make that work out.

But I want to pick up on the last public comments that were made, that I think what I'm trying to do in my last months here is to stabilize governance management, but most importantly I think the Sunshine is key to this and having these regular business meetings and doing this process in the public. I think it

will begin to restore trust in our stakeholders 1 2 and we can deal with these business issues in a public setting. Maybe take a few lumps along the 3 way, but don't shy away from them. Deal with 4 them in the public meetings and address them and 5 move on and restore trust. And I think are very 6 7 good words for us to think about and to close on. And I think I believe what we've done 8

9 here today is at least a step in that right 10 direction. And I hope that these business meetings, as I've been asking for for a number of 11 12 years, become a norm and that it's not seen or 13 viewed as a burden internally either. I know they require resources to pull these things 14 15 together, but I think it should just be a normal 16 way of us doing our business. It's so important to hear from all of you and to update all of you 17 18 also on a regular basis. And I'm very happy that 19 we've accomplished some of that today and I'm 20 hopeful that it will remain in effect beyond my short remaining tenure. 21

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So I'll ask, Mr. Ehrlich and Mr.

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Engler, if you have a brief closing also. Then 1 2 we can adjourn. MEMBER EHRLICH: Well, first of all, 3 thank you for coming. I appreciate your comments 4 and we will go back and talk about them and take 5 them under advisement. And look forward to 6 7 working with your organizations individually as well. Thank you very much for your input. 8 9 MEMBER GRIFFON: Thank you. Mr. 10 Engler? 11 MR. ENGLER: Just a couple of other The proposal that we handed out today 12 things. 13 will be placed on the CSB website. Right? Ι mean, just to clarify. 14 15 MEMBER GRIFFON: Yes, and also 16 published in the Federal Register within a few 17 days. 18 MR. ENGLER: So with that, if you know someone who's been involved firsthand in a CSB 19 20 investigation or some other stakeholder that would like to comment, I would encourage you to 21 22 alert them to what's going to be on the website

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soon so they can make comments.

2 Again, please submit comments. Please do it sooner rather than later so we can get to 3 I hope I can speak, but I work addressing them. 4 think I can speak for the other board members. 5 Ι plan to read every single comment that's 6 7 submitted and to look at it carefully. Also, on a slightly different matter, 8 9 in mid-June, but very much related, it's my 10 understanding that there's going to be a webinar 11 set up by the EPA on the status of making 12 progress on the President's executive order. 13 Speaking for myself, I have some concerns about the extent of progress on that order. 14 I would 15 encourage people to watch that webinar and to --16 if you're not on, I guess it's the EPA list, to see where things are. The catastrophe of West 17 18 focused public attention on this issue. There's 19 a time right now that hopefully some positive 20 advances can come out of that process initiated by President Obama. So mid-June is the apparent 21 22 date of when that webinar is going to be, and

1again we encourage people to tune into that.2So I would just add my thanks and3appreciation for you coming and for all your4thoughts and comments that we will take to heart.5MEMBER GRIFFON: And thank you all6again and we hope that some of the dry matters7here today don't discourage you from8participating in the next one. We really want9you to come back and participate in these10meetings whether it be here or on the phone line.11I think this is a great process and I'm very12happy to do this one. And thank you all again.13And with that, I'm going to adjourn14the meeting.15(Whereupon, the above-entitled matter16went off the record.)17182021221	. [
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CERTIFICATE

MATTER: Public Business Meeting

DATE: 05-06-2015

I hereby certify that the attached transcription of page 1 to 101 inclusive are to the best of my professional ability a true, accurate, and complete record of the above referenced proceedings as contained on the provided audio recording; further that I am neither counsel for, nor related to, nor employed by any of the parties to this action in which this proceeding has taken place; and further that I am not financially nor otherwise interested in the outcome of the action.

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